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Manians' local vote

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THE REPORT OF THE PARTY OF THE

Strategy and the strate

Public relations disasters How Monsanto came to grief on GM foods in Europe Management, Page 10



Italian capitalism Will Olivetti's bid shake up the cosy club? Page 15



tens of thousands of farmers claim that European Union Policy Changes will force them out of Business

Romanian banking Rescue, restructure and road show for Bancorex

Nigeria Power passes back from the barracks Special report

WORLD NEWS

Nato general seeks to break Kosovo talks deadlock

The US called in Nato supreme commander General Wesley Clark to help break the deadlock in the Kosovo peace talks before this afternoon's deadline. General Clark's intervention came as US Secretary of State Madeleine Albright continued to put pressure on the Serblans and Kosovo Albanians. The Serbians have so far refused to agree to a Nato-led peacekeeping force. Europe, Page 2

Bisir commitment on euro Tony Blair, UK prime minister. will today and months of equivocation and signal a clear commitment to taking Britain into Europe's single currency early after the next general election. Page 16

London police chief 'will not quit' The future of London police chief Sir Paul Condon may hinge on his willingness to accept there is "institutionalised racism" in his force, an allegation made in a report on the killing of black stunt Stephen Lawrence in 1993. UK news, Page 8

Germany drops nuclear plan Germany's Green environment minister Jürgen Trittin has withdrawn plans for an early ben on reprocessing nuclear waste. The move acknowledges the stiff opposition to his proposals for shutting 19 atomic power stations. Europe, Page 2

South Korea greats amnesty South Korea announced an amnesty for nearly 9,000 offenders, including a former North Korean soldier jalled 41 years ago. Asia-Pacific, Page 6

Australian diplomatic push Australia has imunched a diplometic push in Asia and the Middie East, aimed first at securing a leading role in indonesian deliberations on the future of East. Timor. Asia-Pecific, Page 6

Horn Kong jobies rise Hong Kong unemployment inched higher last month amid warnings of further increases to come this year. It reached 5.8 per cent for the three months to January, Asia-Pacific, Page

China's bankruptcy guru Cao Stycen urged changes in the constitution to provide greater protection to private property and a presumption of innocence in law courts. Don't write off Chine, Page 14

Dissident leader held over bombing trish republican Francis Mackey. chairman of the 32 County Sovereignty Movement and a member of Omegh council, was among four people arrested in connection with the Omagh bombing, which killed 29 people last August. UK news, Page 8

Doctor charged with 15 murders British doctor Harold Shipman, 52, already accused of killing eight patients, was charged with murdering seven more near the northern city of Manchester.

22 saved from stranded forry All 22 passengers and most crew of a British car ferry that broke down outside the French Channel port of Boulogne were taken off by helicopter.

BUSINESS NEWS

Volvo breaks off takeover talks with rival Scania

Volvo, the Swedish automotive group, has abandoned attempts to create Europe's largest maker of heavy trucks by breaking off takeover negotiations with Scania, its Swedish rival. Volvo said the two sides had falled to agree on a valuation. Companie and Markets, Page 17; Volvo backs off, Page 18

Olivetti's \$58bn bid for Telecom Italia suffered a setback last night when Consob, the Italian stock market watchdog, said the bid was "not valid". Companies and Markets, Page 17; Capital-ist renaissance? Page 15; Lex, Page 16; Bonanza for advisers, Page 18

Pinkerton, the US private investigation and security group that dates back to the pursuit of outlaws such as Jesse James and the Wild Bunch, has agreed a SKr3bn (\$384m) takeover by Swedish rival Securitas, Companies and Markets, Page 17

Swiss Life, Switzerland's biggest life insurer, has taken its first step into private banking with an agreement to pay SFr2.4bn (\$1.66bn) for Gotthard Bank, Switzerland's biggest foreign bank. European compenies, Page 15

Consolidation in the European insurance industry picked up pace as Skandia of Sweden and Storebrand of Norway ennounced plans to merge their non-life operations. European companies, Page 18; Observer, Page 15

Air France and Alitalia shares rose strongly amid indications that the airlines had held talks on the creetion of an International aliance. European companies, Page 18

Diages, the world's largest drinks group, has taken the first step in disposing of its underperforming aplit bounds with the sale of second andalqua: the US drinks company: UK compenies, Page 22

The US and Russia have reached a tentative agreement that would to the United States by almost 70 per cent, US commerce secretary William Daley sald.

Cable and Wireless, the UK-based communications group, has appointed Graham Wallace, head of cable TV and telephony business, as chief executive. Compenies and Markets, Page 17

Lubomir Soudek, the Czech Republic's most prominent industrialist, has been removed as chairmen and chief executive of Skoda Pizen, the country's biggest engineering company. European companies, Page 18

GE Capital, the US financial services group, is "aggree seeking to expand in Japan by itions in areas such as consumer finance. Companies and Markets, Page 17

CAP reform plans spark

angry protests

Belgian police yesterday used water cannon and tear gas on farmers protesting against Euro-

Brussels for talks on what could be the most radical reform of the common agricultural policy in 37 throwing bottles, stones, firecrackers, fruit and eggs.

across Europe, mainly from France, Germany and Belgium, demonstrated in central Brussels. cing some out of business. "There will be few farmers in Europe and practically none in Portugal," warned Paulo Osorio, Brus-sels representative of the Portuguese farmers' union.

The area surrounding EU institutions, including the European Commission and council of ministers, was sealed off with barbedwire harricades. Schools and metro stations closed and European Parliament and council staff were given the day off.

The demonstration was thought to be the largest in Brussels since a 1971 protest by

thousand farmers were involved in stand-offs with police. Up to 5,000 police officers were on duty. Demonstrator uprooted trees

pean Union plans to reform agri-cultural policy.

As farm ministers gathered in ned and farmers prevented from taking animals. Police said 24 people - half of them from their own ranks - were injured, none years, police tackled farmers seriously. There were about a dozen arresta. The farm reforms are part of

More than 30,000 farmers from the European Commission's so-called Agenda 2000 blueprint to allow the EU to cut spending, expand to the east and export They claim incomes will fall, for- more farm produce. The CAP costs 640bn a year, nearly half the EU budget, and has increased almost every year since its 1982

The reforms would introduce cuts of up to 30 per cent in guaranteed prices for beef, cereals

Although farmers would be compensated through direct payments related to farm sizes, they say the reforms will reduce incomes at a time when low world farm prices are already depressing earnings.

Their anger has increased as EU governments have swang 190,000 farmers. Although most behind the idea of annual cuts in



Opposits sides of the fence; a farmer taking a close look at a policemen during yesterday's demonstration. Reuters

direct aid after it rises to a maximum in the early years of the next decade to compensate for price cuts.

"Why must farmers pay for everything? The reform is too fast," said Bonno Sochen, who farms on the German-Dutch border

"We farmers can't just watch while our future is ruined," said Gerd Sonnleitner, head of the German farmers' federation.

Many farmers carried black flags picturing a crossed plough and sword. "The BU sells off farming," one banner read. "Without farmers, no future," said others.

Luc Guyau, head of Copa, the European farmers' association, not possible. EU heads of governsaid the demonstrations had been mainly calm and caused no major damage. He said CAP spending represented only 0.5 per cant of EU gross domestic product.

"Whatever happens, farmers must be guaranteed full compensation for income losses." Germany, holder of the EU presidency, wants a reform package agreed this week, but France is among countries saying this is

to assess Agenda 2000 progress. Commission unveils CAP, Page 2

ment meet near Bonn on Friday

Levi's to shut half its N American plants

Closures and job losses to cost jeans company \$245m

in New York

Moraurof. Strauss to close half of its manufacturing operations overries and eliminate 5,900 jobs, 30 lower. per cent of its workfor

The 146-year-old textile group suffered a 13 per cent drop in sales last year as consumers deserted its traditional five-nocket isens in favour of khakis and more fashionable jeans brands such as Tommy Hilfiger and

The family-owned company

The decline of blue jeans, for said the closures were part of a ticular are very fickle: they are a cost of 7,400 jobs. "That was to series of strategic steps by its less likely to wear the uniforms remove excess capacity," Mr American division to improve its we may have worn when we were Hass said: "The announcement the American working and American division to improve its we may he playing man, has forced Levi competitiveness by moving its younger."

remaining North American facto- seas, where labour costs are family had seen similar slumps ce, at a The move comes a week after Levi, one of the world's largest brand-name clothing makers, reported its sales fell from \$6.9hn

> to hold denim trousers together, said: "Younger customers in par-

> to \$6bn last year, largely as a result of week sales of leans. Bob Hass, the chief executive officer whose great great uncle patented the use of metal rivets

we may have worn when we were

rebounded. "I believe jeans are really at the core not just of the American wardrobe but of the wardrobe of the global con-

sumer," he said. Consumers continue to shift from formal wear to more casual clothing, he added. Last year Levi's shut 13 US worth \$11bn, and Levi's tradi-

today is to focus our energies on He added, however, that his the consumer."

He admitted that the compain the depression of the 1920s and ny's success from the mid-1980s which they had always our perceptions of customers' needs and competitive chal-lenges." He added, however: "Consumer trends move not just locally or regionally now, but globally, and with breathtaking The US jeans market is still

sites and four European plants at tional jeans such as 501s still

inventor of the original "weist overalls" has lost market share to own-label jeans from retailers such as Gap, which offered similar quality at lower prices, and to more trendy brand names

Levi's has not been alone in shutting plants. VF jeans, the maker of Lee and Wrangler Jeans. again in the early 1980s, from to the mid-1990s "perhaps dulled has also cut capacity in the past year and yesterday's announcement is a further blow to the US textile industry. . Virtually every major apparel

company has eliminated, scaled back or never owned manufacturing facilities" in the US, the group said yesterday.

Levi's struggles, Page 21

HSBC considers share buyback

HSBC Holdings, the international banking group, yesterday out-fined a new strategic plan aimed at doubling shareholder returns in the next five years and spreading the group's risks between volatile emerging markets and the more stable banking markets of Europe and north America.

The bank raised the prospect of share buyback as it reported a 19 per cent fall in pre-tax profits to \$6.57hm (€5.92hn) in 1998, and announced plans to fold its two classes of share into a single cate gory denominated in dollars. John Bond, who took over as

chairman last year from Sir William Purves, said any share buyback would be sparing. Indeed, even if shareholders approve the olan, the bank is not committed to using the power at all. Even the possibility of a share buyback, however, is a dramatic

change for a bank that has for years produced returns in excess

of 20 per cent. But Mr Bond said HSBC's loan portfolio had declined last year by 2 per cent and its total assets had grown by 2 per cent, while it had still generated \$1.82bn of

retained profits. The bank will also seek a list

By Seorge Grahem, Banking Editor ing in New York, alongside its London and Hong Kong listings. HSBC, which owns the UK's

Midland Bank, has until now used surplus capital to finance loan growth and to pay for acquisitions in emerging markets. Yesterday, it announced a deal to pay \$700m to the South Korean government for a 70 per cent stake in Seculbank, one of the country's largest banks. HSBC will make an upfront \$200m

"facilitation payment". The capital restructuring to be put to shareholders at the annual meeting in May would give three new US dollar ordinary shares for each existing HK\$ or sterling share. Shareholders will still be able to receive cash dividends in any of the three currencies.

are both tradeable in either London or Hong Kong and should, in theory, sell for the same price. A wide gap has, however, persisted between the two.

That narrowed dramatically

The HK\$ and sterling share

yesterday as the HK\$ shares rose 16p to 1577p and the sterling shares dropped 67p to 1609p.

South Korean banking, Page 6 Lex, Page 16 tructuring deal, Page 20 ctives, Page 22

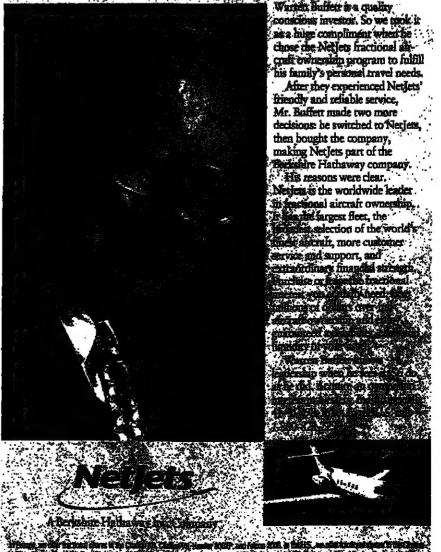
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KOSOVO PEACE TALKS US CALLS IN CLARK AS DEADLINE LOOMS I ALBRIGHT PUTS PRESSURE ON SERB AND ALBANIAN DELEGATIONS

Nato chief to help break deadlock

By Guy Dinmore in Belgrade and David Buchan in London

The US last night called in Nato's supreme commander, General Wesley Clark, to help break the deadlock in the Kosovo peace talks less than 24 hours before today's

Gen Clark's intervention, the first by a Nato official in the 16-day negotiations, came after Madeleine force would bring. Albright, US Secretary of State, spent yesterday trying to put pressure on the Serbian and Kosovo Albanian

force, which the Albanians and Nato regard as essential to underpin any political settlement, has held up the talks. They have a deadline of 2pm GMT today.

Gen Clark, the senior US general in Europe, was believed to be meeting Alhanian delegates to reassure them of the security a Nato

But he was also expected Serbian delegation with whom talks on the controversial military annexe have

president, reiterated Serbia's rejection of a Nato peacekeeping force in Kosovo, an integral element of the US

But, in a softening of Belgrade's position, he added: "We may discuss the scope and character of an international presence. Mediators said there was

a Nato-led force totalling around 28,000 troops. Yevgeny Primakov, the

Earlier in the day, Milan tribute to a peacekeeping the deadline could be. Mrs Allaright has made it a Nato-led peacekesping Milutinovic, the Serbian force if Serbia agreed to its

> Diplomats in Belgrade said that President Slobodan Milosevic might agree to a peacekeeping force if it was authorised by the UN Security Council.

delegation was willing to sign what he said had been agreed verbally with US little room to negotiate the mediators but he accused mandate and composition of them of twisting elements in the final written text.

Mr Milutinovic said his

If agreement is reached on the political aspects of a Russian prime minister, said three-year interim deal for Moscow was ready to con- broad autonomy for Kosovo,

extended to negotiate details clear that Nato would only of the Nato force provided carry out its threat to launch that Belgrade gave a firm indication it was ready to accept a foreign military

the Kosovo Albanian delegation yesterday.

Hasim Thaci, a leading member of the separatist. Kosovo Liberation Army (KLA), offered his resignation as head of the 16-memtors said this could be a piece of thesire but were trying to persuade him to withdraw his offer.

air strikes against Serbia if the Kosovo Albanians signed did not Diplomats expected Divisions emerged within the KLA to keep the Serbe and the international mediators guessing about their intentions until the very last

> in Kosovo yesterday. Serbian units of the Yugoslav army traded fire with the KLA for about three hours outside the northern town of Vuci-

Commission unveils CAP concessions

The European Commission last night made its first concessions on proposed reform of the Common Agricultural Policy as part of an effort to win European Union governments' approval for a wideranging package of changes. The concessions to the

cost an extra 690m (\$99.8m) if fully implemented by 2006 as the Commission intends. This .. means further changes to the reform proposals are inevitable. EU finance ministers have made clear they are looking for a regions protested. Yesterfreeze in the farm budget at the 1999 level of about €40bn by 2006. The concessions were unveiled by the Commission and Germany, holder of the EU's rotating

beef and milk regimes would

presidency, as farm minisnance would undermine the ters began marathon talks in ssence of the CAP and say Brussels simed at agreeing they back a system of gradreform. On beef, the Comual cuts in aid over the next mission has backed away six years. The largest cut from plans to end "intervention" buying, a system through which the EU buys meat at guaranteed prices. However, the intervention prices will be well below current levels and so will only come into operation when

prices are exceptionally low. Most of the additional €90m expenditure, however, will be incurred by changes to direct payments, made as compensation for proposed price cuts. Beneficiaries of the changes would include

"You cannot expect us to concessions here Spain, Portugal, Sweden, Finland and Austria.

are likely to have a negligi-ble effect on the CAP budget.

The most important concession is a proposal to change the allocation of increased quotas envisaged under the reform. Commission proposals tabled last March suggested a 2 per cent increase in the quotes which limit production to keep supply in balance with demand. Half of the increase was to go to farmers in mountainous regions and the rest to priority groups including young farmers. Countries without mountainous day's revised proposal would cut the allocation for mountainous region farmers from half of the increase to a quarter, in other words half a percentage point. The fivepage compromise paper makes provision for an unspecified allocation of increased milk quota for spe-

cific member states. The paper says milk prices should reduce in four equal steps by a total of 15 per cent, the same drop as envisaged in the March proposals. However, member states would conduct a review of the milk regime in 2003.

Officials of the council and the Commission last night embarked on bilateral negotiations with the 15 member states. Compromise propos als on cereals are expected to be unveiled today.

Jospin faces home-grown agriculture row Under the present "co-hab-itation" between a Socialist

France can make few, if any, concessions in Brussels without provoking the anger of its powerful farming lobby



By Robert Graham in Paris France finds itself caught

between a rock and a hard place in the negotiations to tural policy (CAP) which began yesterday in Brussels. The Socialist-led government of Lionel Jospin, prime

minister, can make few - if partners without incurring the wrath of the country's powerful agricultural lobby. French officials admit farmtoday as they have ever been. Farmers' incomes are being squeezed by low commodity prices and they fear any loosening of the CAP's protective subsidies would leave them exposed to competition from abroad.

But without making concessions in Brussels, the government is aware France risks a damaging head on confrontation with Ger-Schröder's government holds the EU presidency and Germany is pressing for cuts in the agricultural spending as the main means of reducing its contribution to the community's budget.

would undermine the credibility of an enhanced Franco-German axis running the euro-zone," observed an EU diplomat over the weekend. France has been signalling since Christmas its willing-

ness to make concessions on

agricultural financing, satis-

fying both the farmers and the Germans, but this threatens to be an impossible task Yesterday's protest by farmers in Brussels had been preceded by a number of recent demonstrations inside France. The most violent of many. Chancellor Gerhard these on February 8 saw some 200 farmers from the Paris region ransack the offices of Dominique Voynet, the Green environment minister. This action went well beyond the normal casual disregard for the law shown

"The French know a dog- by French agricultural profight with the Germans tests. It provoked a rare rebuke from Mr Jospin Luc Guyau, chairman of Fasea, the main farmers union, showed little contri-

tion. His members have already rejected any cut in BU subsidies whether affecting cereals, meat or dairy production. They accuse Ms Voynet of making matters worse by seeking to introduce a tax on pollutants which they believe will penalise the use of fertilisers, herbicides and pesticides.

per cent of France's active population and agriculture generates only 2.4 per cent of GDP, yet their lobby is powerful. Successive governments have either backed or given into the demands farmers ever since the CAP was established in 1962.

have been complicated. Mr Jospin has sought for the first time to wean the farmers away from the right and has concentrated on championing the smallholders in a new law now before parliament. This has created tensions with President Jacques Chirac. who as a former Gaullist agriculture minister felt particularly keenly this attempt to peach from a traditional bastion of the right. It took a special cabinet

government and rightwing

president in France, matters

session attended by Mr Chirac last Wednesday to hammer out a common French position for the Brussels talks. The common platform rejects German-backed ideas of "co-financing" which would shift part of agricul- official said last week.

would be an annual 3 per cent applied to cereals, grown on the largest and most efficient French farms. Even if headway is made

national governments, nota-

French officials insist co-fi-

bly France

on reform of the CAP. France is expected to stipulate that any agreements deals made on the broader negotiations for the EU's financing for the period 2000-6, the so-called Agenda 2000.

unless others make concessions elsewhere," a senior

OCALAN CLAIM TURKISH PRESIDENT'S REMARKS LEAD TO FRESH SOURING OF RELATIONS

Outlaw Greece, says Demirel

By Leyla Boulton in Istanbal

Suleyman Demirel, the Turkish president, yesterday said Greece should be declared an outlaw state, after the captured Kurdish leader Abdullah Ocalan allegedly told interrogators that Greece had long been supplying his militant move-

"Greece should be added to the list of countries that support terrorism and harbour terrorists. A country like that can only be described as an outlaw view with Philippines televi-Each year, the US State

Department releases a list of countries it says sponsor ter-

ECB watch

The euro's gradual decline

against the dollar has given

a new twist to the debate

over European interest rates.

fall since January, which

yesterday saw the single cur-

rency dip below \$1.10 for the

first time in its brief life,

constitutes a loosening of

monetary policy for export-

ers, who benefit directly

from a cheaper exchange

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rate.

GERMANY:

FRANCE

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The currency's 5 per cent

further souring of an already him a Greek Cypriot passfraught relationship between the two countries since the capture of Mr Ocalan, leader of the Kurdish Workers Party (PKK), last week in

the Kenyan capital. Three Greek ministers have since resigned over outrage in Greece caused by the rnment's failure to prohim sanctuary.

Nairobi. He had been hiding

inside the Greek embassy in

The euro's 5 per cent fall against the dollar since January has

from straightforward.

raised doubts about early interest cuts, says Wolfgang Munchau

accounts for just over 10 per

Lower interest rates are a

more even-handed form of

monetary relaxation, since

they leave private and corpo-

have similar macroeconomic

over \$1.17 in early January

means monetary conditions

in the euro-zone have been

loosening, even though the

ECB has kept its benchmark

The euro's latest fall came

over economic growth in

विशिक्षा (क्यानी के क्षेत्रकृते :..

Trade (Ecu bot)

Industrial production (%)

GDP growth (%)

Modey supply

Over some quarter last year

(3 mo over previous 3 mo)

Current account (Ecu bri) . 03 1998.

Unemployment (%)

Ecorts

Trade belance

An % of GDP

imports . . .

Economic indicators for sure-11 countries

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15 ..

1.5

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27

- 11

unchanged at 3 per cent.

rate creditors better off. But both measures could

Rates debate gets a new twist

But its impact on the Germany and Italy - which

debate on interest rates - has led many analysts to

and whether and when they estimate that the euro-zone

should be cut by the Euro- is likely to grow by less than

pean Central Bank - is far 2 per cent this year. The US

cent of the euro-zone's out- sus among analysts had pre-

put, so the currency's viously been that the ECB

decline has a lopsided effect would cut rates in the first

effects. The euro's fall from relatively lax fiscal policy

short-term interest rate no longer necessary. The

amid renewed pessimism heavily, also point against a

.- 88

188

385

8.5

on the overall economy, half of the year,

The export sector only uss to expand robustly.

The remarks suggested a a camp in Greece; and giving conflict which has cost up to

"What is worse is that we Demirel said. "On the contrary. Greece is shamelessly Ocalan is in the hands of European Union foreign

ministers yesterday held out an olive branch to Turkey, underlining their support for tect Mr Ocalan after giving its territorial integrity and offering financial aid for pro-The Hurriyet newspaper, jects in its troubled souththe best-selling Turkish east region, where most of reasons" but had been state," the Anatolian news daily, yesterday published the population are Kurds.

as saying during an inter- lan's "first confessions". The demned terrorism, and the newspaper claimed Mr Oca- violence in Europe sparked for a general strike in the sion during a visit to Manila. lan told Turkish interroga- by Mr Ocalan's capture, south-east of Turkey met a tors that Greece had sup- while calling for Turkey to patchy response in Diyartraining for his militants at lan responsible for a 14-year reported.

economy, meanwhile, contin-

The overwhelming consen-

That remains the majority

view, but more dissenters

are beginning to be heard.

Rolf Schneider, economist at

the weak euro, high wage

increases in Germany, and

are likely to deter the ECB

the euro's present weakness

may mean that a rate cut is

monetary data, which the

ECB says it relies on

rate cut. M3, a measure of

Oct 98

- 101

61.4

02 98

17

Aug-Oct/

. 0.5

72.

18

10.9

52

0.9

At Sept

0.5

37

The ECB could argue that

from cutting interest rates.

Dresdner Bank, believes that

30,000 lives. The EU statement made

no comment on Greece's role see no sign of remorse," Mr in the affair. George Papandreou, Greek foreign minister, acknowledged that unhappy at the fact that Greece should have informed other member states of developments concerning Mr Ocalan. But he denied Greece had been aiding a terrorist by providing Mr Ocalan with she

Greece had tried to get Mr Ocalan to a third country "for strictly humanitarian unsuccessful. "There was Meanwhile the PKK's call

broad money, has grown by

an annual rate of 4.7 per

1996, close to the ECB's ref-

erence value of 4.5 per cent.

eral central bankers, includ-

ing Wim Duisenberg, ECB

president, have argued that

monetary conditions are suf-

ficiently lax to allow good

The risk of further weak-

ness in the euro may itself

be another argument against

However, unlike central

bankers, politicians seem to

be largely unperturbed by

Heiner Flassbeck, secre-

tary of state in Germany's

finance ministry, said yester-day the fall in the euro was

not a cause for alarm, since

it reflected different market

expectations for US and

central bankers, and not the

politicians, who decide any

However, it will be the

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a rate cut, which could accel-

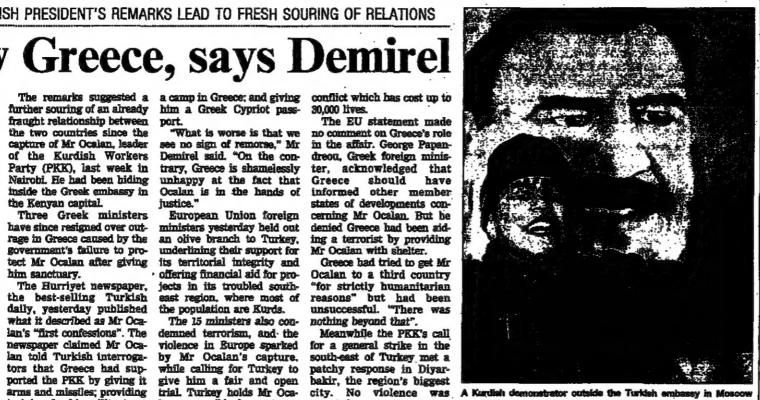
erate any currency fall.

economic growth.

this issue.

Indeed, in recent days sev-

cent in the last quarter in



shows his support for PKK leader Abdullah Ocalen

Bonn minister shelves nuclear reprocessing ban

By Raiph Alkins in Sonn

Jürgen Trittin, Germany's ing continuing until 2004 or Green environment minister, later. With many still suspihas withdrawn plans for an cious of Mr Trittin's intenearly ban on reprocessing tions and tactics, however, nuclear waste in the clearest some feared the environacknowledgement yet of the stiff opposition to his proposals for shutting the coun- ing an early ban. try's 19 atomic power sta-

confirmed yesterday that the proposed ban - which Mr Trittin had originally envisaged starting next January had been removed from draft. changes to the country's atomic law.

Last month "consensus" talks between government and industry, chaired by Gerhard Schröder, the chancellor, agreed the reprocessing of nuclear waste by companies in France and Britain would continue until suitable alternatives had been

Industry expressed surto a proposed ban had been the draft circulating in Bonn. It had been expected that just the timetable for the ban's implementation would be removed.

But the environment minimplementation date would have been nonsensical. The goal of ending nuclear waste reprocessing would now be discussed in case-by-case negotiations with industry on shutting the 19 atomic power stations.

Industry experts reckon that could mean reprocessment minister would seek other mechanisms for impos-

Mr Schröder last night met ons. Mr Tritin and other senior
The environment ministry members of his Social Democrat-led coalition to review the draft amendments on nuclear power - as well as other controversies which have hit the new government since it took office in October. Yesterday Oskar Lafon-

taine, SPD chairman and finance minister, said the government would slow the tempo of its legislative programme after the bumpy start. Proposals would have to be fully worked out before being launched.

Mr Lafontaine said the

government was looking in prise that clauses referring particular for a "broad consensus" behind its plans to removed completely from reform the country's nationality laws - including talks with the opposition Christian Democratic Union.

Barlier this month, Mr Schröder's government lost its majority in the Bundesistry said a ban without an rat, or second chamber of parliament, after the defeat of the SPD-Green coalition government in the state of Hesse, central Germany. The Bundesrat, which has to approve many federal bills, represents the 16 Länder, or federal states.

NEWS DIGEST

DIFFERENCES REMAIN OVER UK COLONY

Spain, Britain seek to cut tensions over Gibraltar

Spain and Britain have agreed they should improve bilisteral relations and reduce tensions arising over the Brit-ish colony of Gibraltar, although a meeting of their foreign ministers showed fundamental differences over the territory remain.

Abel Matutes, Spanish foreign minister, said yesterday he was pleased that Robin Cook, UK foreign secretary, had declared his support for the implementation of European Union law in Gibraltar. This, he said, was "very important" because as constituted at present the colony was a "parasite of the Spanish economy", providing a haven for tax evasion and money launderers, and a "stone in our shoes", impairing UK-Spanish relations.

Earlier, reporting on Sunday's bilateral talks with the cant progress in transposing EU directives into Gibraltar law, with only eight of 66 directives still to be introduced.

IRISH TOURISM

Revenue soars to record

Ireland's tourism revenue soared to a record IE3.1bn (€3.94bn) (\$4.37bn) in 1998, and the industry is set to overtake agriculture as the country's largest employer, the Irish Hotels Federation said yesterday. Employment in the sector had grown by almost 20 per

cent since 1996, and hotels and guesthouses employ more than 50,000 people, said Bill Power, president of the IHF, at the launch of its annual report. Revenue from overseas visitors rose nine per cent to

IS2.3bns, with the number of foreign tourists rising 10 per cent to 125.5m. An additional I£800m came from domestic tourism, giving total revenue equivalent to around five per cent of Ireland's gross domestic product. There were more than 820 hotels and 443 guesthouses

in Ireland last year, providing over 40,000 rooms, an increase of almost 30 per cent over the past three years, Mr Power sald. Reuters, Dublin

HUNGARY'S CURRENT ACCOUNT DEFICIT

PM blames foreign companies Viktor Orban, Hungarian prime minister, will this week

meet leaders of multinational investors after his government said foreign companies were partly to blame for a deterioration in the country's current account deficit last

Attila Chikan, economic affairs minister, said 20 business leaders would be meeting the prime minister after repatriation of profits doubled in 1998 to \$1bn, against \$500m in

The rise in repatriations contributed nearly half of Hungary's \$2.26bn current account deficit for the year -around 4.6 per cent of gross domestic product - against \$1bn in 1997. Robert Wright, Budapest

GEORGIAN PRESIDENT

Shevardnadze hits at Russia

Eduard Shevardnadze, Georgia's president, yesterday harshly criticised Russia for its refusal to extradite a man suspected of trying to kill him. "Support for terrorists will backfire against those who

render it," Mr Shevardnadze sald, "I wonder what Russia's reaction would be if Georgia harboured terrorists, bandits and killers plotting to overthrow the Russian government." Mr Shevardnadze was referring to Igor Giorgadze, a former Soviet KGB officer and Georgia's former security chief, who fled to Moscow after Georgian officials charged him with organising a 1995 bombing of the Georgian pres-Ident's motorcade.

Mr Shevardnadze escaped that attack with minor cuts. He also narrowly survived an assassination attempt in February 1998, when up to 20 gunmen showered his motorcade with granades and automatic gunfire. AP, Thilisi

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Commission mveils CAP

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Spain. Britain seek to cut

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PM branies foreign companies

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Bancorex, Romania's biggest bank, starts to fight for its life

There was a state of terror here: the staff were just instruments to execute decisions of two or three people." Joe Cook reports

loans with one signature their own", recounts Dragos Andrei, the bank's senior

The amount decreased to \$8m for the vice-chairmen, and so on down the line. There was a state of terror: here: the staff were just instruments to execute the decisions of two or three

While that regime ended after 1997, the price is still being paid. Yesterday, senior officials at Bancorex said Vlad Soare, the bank's chairman since April 1998, was considering resigning under pressure from the World Bank, which is advising the Romanian government on the recapitalisation and

restructuring of Bancorex. Other senior Bancorex managers could follow suit before the week is out. In 1997 Bancorez, which is 62 per cent state-owned and

has a 25 per cent share of the Romanian banking market, reported profits of \$90m.

ntil 1997, the directors team, Mr Andrei among of Bancorex, Romania's them, arrived last April, its biggest bank, "were first move was to look again able to sign off on \$10m at the bank's 1997 figures. "We never expected to find problems of such magnitude," said Mr Andrei.

Bancorex lent hundreds of millions of dollars to trading and import-export companies, many of them set up by nist Romania's intelligence service, the hated Securitate. Nearly \$70m was loaned to

manufacturers to purchase machinery, the cash-flow from which, says another senior Bancorex manager. could never have serviced Bancorex's biggest debtor by far is GC&P, a hotel and

trading company that owes Much of this lending was influenced by cronyism and politics. "Bancorex was not a bank," says Mr Andrei, "it was a state organisation." Among the companies and individuals that own 10 per

cent of Bancorex, "you'll find significant debtors to the bank," he said. After the accounts for 1997 tion for new loan agree-

were trawled through, the

Moody's raises doubts on reforms

Moody's Investors Services, the US credit rating agency, A team from the Fund is currently holding talks yesterday assigned a with a government delegation led by Traian speculative Caa1 rating to Romanian domestic Remes, the country's currency obligations, saying finance minister. that "prolonged delays in The resumption of privatisation and structural multilateral financing will be reform have bought the a crucial determinant of economy to the verge of a whether a financial crisis and

Romania risks defaulting on foreign debt service payments of \$2.9bn which which would in turn unlock World Bank and EU credits are due this year unless the country can reach agreement with the Analysts believe that \$1bn would be enough to help over a new loan accord. Romania avoid default.

of Romania [the central

The recapitalisation and

restructuring of Bancorex,

will take \$1bn, is a precondi-

ments between Romania and

bank]," says Mr Andrei.

financial crisis", writes Joe

\$90m profit was adjusted to a the International Monetary \$90m loss. Some 70 per cent Fund and World Bank. Withof the bank's loan portfolio out multilateral loan was classified as non-peraccords. Romania risks forming. Today, Bancorex is defaulting on foreign debt service payments of \$2.9hn this year, \$1.8hn of which falls due within 90 days. fighting for its life. 'If nothing is done very shortly, the bank will require the full support of the National Bank Within weeks of arriving

default can be avoided."

The government is

indenstood to be seeking

IMF loans of some \$450m

said Moody's.

at Bancorex last spring, the new management set to work on a restructuring plan which, says Mr Andrei, would "safeguard the bank's core businesses and make the bank look as sexy and attractive as possible for pri-

vatisation". To that end they contracted NM Rothschilds, the London investment bank, as financial

came up with operational and financial restructuring plans for the bank that involved transferring \$565m of non-performing assets to the recently formed Bank Asset Resolution Agency, with the cost to the state

This would have minimised the cost to the on our exposure, and we

loans from Bancorex's books. But this, says Mr [state] budget but it would have solved 65 per cent of the non-performing loan problem," says Mr Andrei.

of which, says the bank, industrial output". stem from companies which make operating profits. would be reschedu Under the plan, the nonperforming loans transferred to the Bank Asset Resolution

Andrei, would have been difficult for the government to support in a country "facing a huge external debt, a trade deficit of about \$2.5bn, con-The remaining 35 per cent of non-performing as tracting GDP and shrinking

be a "trade off with the World Bank to save Bancorex", says a senior Bancorex manager, adding that the bank's entire manage-Agency would be packaged ment team is "not very for debt/equity swaps. "We happy with the World do of course have guarantees Bank's attitude". The World Bank has rejected five differ-

put forward by Bancorex and Rothschilds since last

equity. We have started to

prepare packages of indus-

trial assets from the ship-

ping, textile, furniture, poul-

try and other industries,"

These could attract qual-

ity investors, who would

gain significant market

share in the Romanian econ-

The World Bank, says Mr

Andrei, "took a very brutal

approach: liquidate the

bank". This is "definitely not

an option," he says,

because of the costs

incurred by the bank and

the country as a whole."
The World Bank's second

option was to extract the full

amount of non-performing

If Mr Soare goes it would

says Mr Andrei

omy," he says.

For its part, the govern ment earlier this month decreed the transfer from Bancorex to the Bank Asset Resolution Agency of 4.182bn lei (\$337m) of non-performing assets. In exchange, Bancorex received a state bond of equivalent value that carries no interest and falls due

will be financed by the finance ministry. Mr Andrei says that as soon as Bancorex, Rothschilds, the World Bank and the government reach agree "we will immediately prepare the pitch and the roadshow for privatising the

by March 31 2000. The bond

The privatisation plan includes trying to attract both strategic and multilateral investors, to be followed by an initial public offering Whoever buys this bank will have access to one fourth of M2 and have a say throughout the economy,

says Mr Andrei. But speed is of the essence. "Today, Bancorex is not politicised." says Mr Andrei.

"But nobody can guaran tee that next year's general election will not change that. Therefore, quick and transparent privatisation is

Sweden losing the resorts fight against GM foods

animal feed suppliers have indicated they may soon be forced to cally modified fodder, even though the country is one of the few in the world whose farm industry has taken a stand against GM animal

"It is a losing battle and I don't think we will stay GMfree past the year 2000," said Kiell Larsson from the Swedish Farmers Supply and Crop Marketing Associa-

Sweden prides itself as having the world's most brought aking to a halt in environmentally conscious agriculture and Swedish agriculture has tried to profile itself as the world's cleanest, with a ban on the routine use of antibiotics, strict controls on pesticide æe, an almost total absence of salmonella and moves to outlaw battery chicken rear-

But the country's animal fodder industry is struggling to secure supplies of non-GM soya beans meal for use in dairy and meat production, as the amount under cultivation dwindles.

Since 1996 the Swedish dairy and meat producing industry has stopped the use of GM animal feed as a result of pressure from food retailers and consumers who were concerned about the possible long term risks involved with the prod-

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40.00

In the past two years Sweden has imported around 350,000 tonnes a year of non-GM soya meal, mainly from Brazil. However next year even Brazil is likely to start growing GM soya crops.

Mr Larsson said that even now it was impossible to guarantee 100 per cent non-GM feed as even feed that was imported from Brazil had a trace of GM crops

This was probably a result of contamination in bulk shipping and handling facilities during transport to Swe-

"As a feed supplier we try to meet the requirements of our customers but the possibility of doing this will reduce dramatically in the year 2000," said Mr

Larsson. He said farmers who wished to avoid the use of GM crops in animal feed would have to rely on grass, silage and wheat, but that this was likely to prompt a 15-20 per cent fall

Katarina Malmstrom from Aria, the country's largest dairy producers co-operative, said the ban had been made as a result of pressure from customers.

"The customers don't want to have it and we do not know the long term risks of its use," she said.

Swiss ski see heavy snowfalls but light revenues

By William Hell in Zurich

Switzerland's ski resorts having suffered from years of too little snow, now find that they have too much.

The Gotthard tunnel, Switzerland's main trans-alpine route, has been blocked for days. The only way in or out of some of Switzerland's top resorts has been by helicopter and even they were mostly grounded yesterday by bad weather. Although the airports of

Zurich and Geneva are now back to normal, most of Switzerland's mountain es are blocked and the risk of avalanches has resorts as far apart as Andermatt and Saas Fee. In Dayos only 8 of the 54

lifts were working yesterday and in St Moritz only six out of 24 lifts were operating. Road and rail links to Grindelwald, one of the most popular destinations in the Berness Oberland, have been blocked for days. Zermatt, Adelboden and Sass Fee have been also out of bounds.

Joe Luggan, head of Grindelwald's tourist offica, says that he has never seen so much snow in his 29 years in

The town is losing up to SF1200,000 (\$139,000) a day becauses daily ski visitors are prevented from using its facilities. Tourists wanting to leave have to pay SFr100 (\$70) for a helicopter trip out. But yesterday even that exit route was blocked by low cloud:

One of Switzerland's best known mountain railways up to the neighbouring resort of Mürren, where Sir Henry Lunn first spotted the commercial potential of skiing, has been blocked for more than a week because of the risk of avalanches.

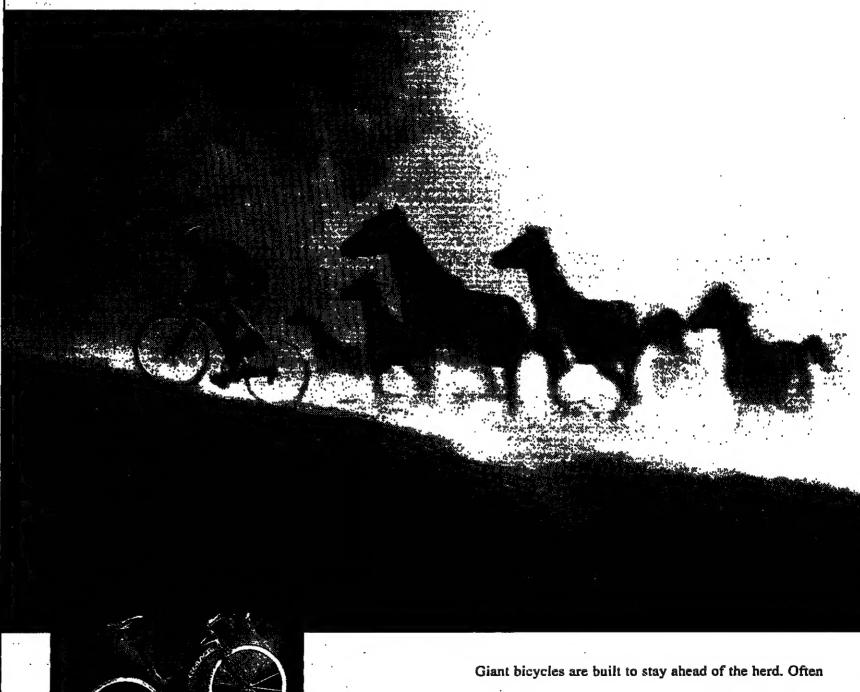
Andrea Cova, owner of the Falken hotel across the valley in Wengen, says his resort has never had such heavy snow since records began over 50 years ago and his 87-year-old mother cannot remember anything like

and four times as much snow as normal and some hotels have had to be evacuated because of the avalanche danger.

Steve Garley, managing director of Thomson Breakaway, the UK winter sports operator, says last weekend was "one of the most challenging" in his experience. Although Austrian resorts,

such as St Anton, have been cut off by road, they have still had rail access. He believes that Switzerland has been the worst hit of all the Alpine destinations. But he is not pessimistic. "We are on the verge of some of the best skiing conditions," he says. The weather changes so quickly in the Alps that yesterday's closed resort can quickly become

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with experimental materials, like carbon fiber which, through Innovalue, can be fabricated for less.

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Nigerian candidate suggests selling some state oil assets

Olu Falae, one of the two Saturday, said yesterday he would be prepared to sell off part of the government's 60 per cent stake in the oil sector as part of a radical restructuring of the country's estimated \$29bn external debt.

It is the first time a leading Nigerian politician has made such a proposal. Chief Falae said the move accompany rescheduling of the \$21bn owed to the Paris Club of official creditors, over \$16bn of which represents arrears.

The lowest oil prices for 12 years have seen Nigeria's foreign exchange earnings fall sharply, contributing to its most serious economic crisis since independence. Rescheduling is seen as an essential element in the country's recovery effort.

Officials at Britain's Export Credit Guarantee Department, which is owed at least \$5bn, have been calling for evidence of government commitment to tackling arrears.

"I want to get to grips his campaign is an Fund. Chief Falae would not with the debt problem and indication that attitudes commit himself: "We will get to the level where may be changing. contenders in Nigeria's development can start again presidential election this and investment can come in again," Chief Falae, a former interview with the Financial

most of it produced in joint ventures with the finance minister, said in an multinationals, accounts for more than 90 per cent of foreign exchange earnings.

'I want to get to grips with the debt problem and get to the level where development can start again and investment can come in again'

"We have first-class assets. like our equities in the without rescheduling, oil-producing companies.

"As part of a package, we may decide to divest a portion of what we hold to have the cash to back a debt strategy.

By selling off 10 per cent of government shares in oil joint ventures, more than \$8bn could be raised, he added. Until recently, public opinion has been stacked against the sale of government assets in the oil

At current prices, and

external debt arrears will

climb further. Last year's scheduled debt-service was \$4.4bn. The 1999 budget provides just \$1.7bn for servicing foreign debt, implying that \$2.5bn in to the alliance's 39. Most new arrears, on top of the will be incurred.

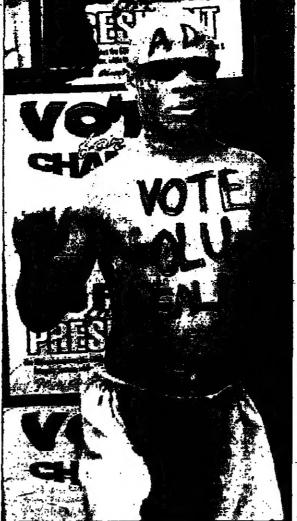
Any rescheduling pact will depend on the incoming civilian government keeping to the terms of a recent industry. The fact that Chief policy agreement with the Falae has raised it during International Monetary

have to wait and see what Nigeria's 2m b/d of oil, the situation is when we take office. We consider all options open," he said.

He is running as the joint candidate of two parties: his south-western regional party, the Alliance for Democracy, which advocates radical change and devolution, and the All People's Party, a coalition of business magnates and establishment politicians.

Latest results of Saturday's assembly and Senate elections yesterday gave the People's Democratic Party (PDP), whose candidate is former General Olusegun Obasanio. 194 seats in the 860-seat assembly against 127 for the

The PDP was ahead in the 109 seat Senate with 59 seats observers make Gen Obasanjo front-runner for president, but Falae officials say that Senate and assembly voting is not a reliable guide



ign for Olu Falae's Alliance for Democracy. The

IRAQI PROTESTS OPPOSITION GROUPS SAY OVER 100 DIED IN SADDAM CITY FOLLOWING DEATH OF SHIA CLERIC

Baghdad denies killing scores of rioters

Iraqi opposition groups accused the Iraqi regime yesterday of killing scores of people to put down riots sparked by the death of a senior Shia cleric.

Baghdad immediately denied the allegations and said no unrest had ever taken place. "What is being alleged by foreign media and circles on the so-called disturbances in a number of provinces...is a figment of imagination," said Uday al- south of Baghdad. The aya-Tai, head of the official Iraqi

Reports on the number of government are believed to humanitarian office said UN deaths are difficult to verify, but several Iraqi opposition sources in exile said over 100 killing of Ayatollah the government, a claim Mohammed Sadeq al-Sadr denied by Baghdad.

and two of his sons. tollah was a popular figure whose relations with the

have soured in recent observers who travel around months. His killing fuelled cries of outrage from Iran people had died last week-end in Saddam City, an over-nity in Lebanon. Iraqi Shiz populated, poor Shia suburb opposition groups and Teh-of Bagbdad, following the ran blamed the killing on

Diplomats said there were Western diplomats con- no visible signs of problems firmed that serious unrest in the capital yesterday, or had broken out in Saddam extra security measures City and in the southern taken, suggesting that secuholy city of Najaf. 150km rity forces may have put an end to disturbances around Baghdad.

The United Nations

the country to ensure that food bought under the oilfor-food exemption to UN sanctions is equitably distributed had been able to travel to Naiaf at the week-

The government disputed claims by an Iran-based Shia opposition group of continuing unrest in the south and said it would take foreign reporters to prove its point. But officials at the Londonbased Khoei Foundation, a Shia institution in London, said they had received infor-

mation that Najaf was yes-terday tense. It was still surrounded by Iraq's elite Republican Guards and rocket launchers had been stationed in several neighbourhoods.

have overshadowed Baghdad's attempts to focus attention on the continuing military conflict with the US and Britain over the southern and northern no-fly

ish aircraft had killed one person and wounded several

bombed anti-sircraft guns and radar sites near the northern city of Mosui after being fired on by Iraqi forces. US jets also attacked The new tensions in Iraq air defence sites in the

The no-fly zones were set up after the 1991 Gulf war to protect the Shias to the south and the Kurds in the north. After the four-day US nomes.

Baghdad said yesterday last December, Iraq said it that attacks by US and Brit- would challenge the mo-fly zones and has since been fir ing on US and British jets.

NEWS DIGEST

JORDAN'S ARMY

King Abdullah dismisses four top generals

King Abdullah of Jordan has dismissed four senior army generals, the first personnel changes he has made since becoming king this month after the death of his father, King Hussein. The dismissals, said officials, were part of the king's strategy of modernising the army as well as pro-

moting a younger generation of officers.
King Abdullah, 38, spent 14 years as a career soldler, serving until recently as commander of the special operations command, the army's elite force.

The most senior general to be sacked is Tahseen Shurdum, the second in command and head of ground operations for nearly a decade, and tipped at one stage to become joint chief of staff of the armed forces. He was a senior member of the Jordanian team which signed a peace treaty with Israel in 1994. The other three generals are Eid Rweidan, chief of military intelligence, Harnzeh al-Azh, head of personnel, and Mohammad Abbadi, head of administration. All four were assistants to Field Marshal Abdul-Hafez al-Kasbneh, joint chief of staff of the armed forces who was very close to King Hussein. He retains his

it was alleged that while crown prince, Prince Hassan, King Abdullah's uncle, had wanted to dismiss the field marshal for corruption. But instead, shortly before his death, King Hussein dismissed his brother as crown prince, accusing him of meddling in military affairs. Judy Dempsey, Jeruseiem

ISRAELI ECONOMY

Lending rate cut to 13%

The Bank of Israel yesterday lowered its key lending rate for March by 0.5 percentage points to an annual 13 per

cent, the first cut since last August.

The cut followed a fall of 0.5 per cent in the consumer price index for Jenuery, with expectations that inflation could fell to 4 per cent this year compared with 8.6 per cent in 1998. Jacob Frenkel, governor of the Bank of Israel, a staunch defender of tight monetary policy, said he expected the February consumer price index to be either nii or negative. Meanwhile, the European Union yesterday said Israel would join its research and development programme, allowing it to compete for \$16.4bn joint research projects over the next four years. Britain, France, Holland and Belgium had wanted to block Israel's participation until it had revived lest October's Wye peace second with the Palestinians. Judy Dempsey

COMPENSATION FOR ABDUCTION

Egyptian ministry penalised

Egypt's interior ministry was yesterday ordered by a court to pay E2100,000 (\$29,300) in compensation to the wife of a leading opponent of the Libyan government who was abducted while in Cairo and later killed.

The Cairo appeals court awarded the damages to Baha el-Emary, wife of the tormer Libyan foreign minister Mansour Kikhia. As Kikhia, who disappeared in 1993, became an outspoken critic of the Libyan leader, Muammar Gadaffi. His death followed a threat by the Libyan regime to eliminate its opponents. Mark Huband, Cairo

WORLD TRADE

US to test Beijing's stance on WTO entry

By James Kynge in Belling

US officials were due to na's premier. Mr Summers begin a series of visits to bilities for a deal on Beijing's entry into the World Xianglong, the governor of signal that Mr Zhu will Trade Organisation before a the People's Bank of China, make any formal new WTO new WTO round starts late the central bank. this year.

Lawrence Summers, US level of Beijing's enthusiasm largely on his personal will-

today with Zhu Rongii, Chi-market liberalisation. was also expected to meet studying possible conces-China today to explore possi- Xiang Huaicheng, the sions on trade and investfinance minister, and Dai ment but Beijing has yet to

accession is seen as crucial. deputy Treasury secretary. Analysts said the chances was expected to gauge the for a deal this year rested

Chinese trade officials are offer during his planned Mr Zhu's attitude towards summit in the US in April.

The focus of recent talks between Long Yongtu, a Chinese vice- trade minister, and US officials in Washing-

for WTO entry at a meeting ingness to push for tariff and ton this month was to appeal. The US is also understood sky, the US trade represe entry, officials said.

WTO compliance was possiambiguity on deadlines.

flexibility on the length of the US will reveal its "bottransition periods to full tom line" of liberalisation ary. demands for a WTO deal.

between Charlene Barshef-

for concessions on Beijing's to want to avoid agreements tive. Bob Cassidy, assistant entry, officials said under which China can US trade representative and Mr Long asked for greater bunch up its commitments Peter Scher, the US special flexibility on the deadlines for phasing out tariffs and agriculture negotiator, in the for China's compliance with barriers towards the end of next two weeks. Madeleins WTO market access obliga- agreed transition periods. Albright, the US secretary of tions. US officials said some China, meanwhile, is hoping state, is also set to visit Beijing before the end of Febru-

Mr Summers is expected to ble in certain sectors, but . Such issues are expected seek a further reassurance there was little room for to be addressed in meetings that China does not plan to devalue its currency.

Deadline set for choice of successor to Ruggiero

NEWS DIGEST

WORLD TRADE ORGANISATION

World Trade Organisation members have set March 12 as their new target date for selecting the next director-general to succeed Renato Ruggiero of Italy, after missing two deadlines of mid-December and mid-February. Mr Ruggiero's four-year term and the terms of his three deputies end on April 30.

At the last count Supachai Panitchpakdi, Thailand's deputy prime minister, was leading the field of four candidates, followed by Hassan Abuyoub of Morocco, Canada's Roy MacLaren and Mike Moore of New Zealand. However, Mr Moore has the most second-choice votes, which puts him in a strong position since the appointment must be made by consensus.

Mr Supachal yesterday denied he was planning to with-draw from the race because he lacked US support. Although Washington has made no public announcement, US officials say the administration backs Mr Moore and Mr MacLaren equally. Mr Supachal was cautious vesterday on his prospects, saying the choice would be determined by "global politics". Frances Williams, Geneva

CONFERENCE ON GMOS

Talks may run out of time

Frustrations were running high yesterday morning as negotiations to hammer out the details of a UN biosafety protocol governing the international movement of genetically modified organisms (GMOs) appeared to run out of time and options.

"There are still significant outstanding issues to be

resolved," said Rate Pomerance, spokesman for the US delegation to the conference, a follow-up to the 1992 Con-

vention of Biodiversity signed in Rio.

Delegates from 170 countries meeting in Cartagena, Colombia, have so far falled to agree on fundamental trade issues within the protocol as well as important mechanical issues to make the agreement applicable in practice. Over the weekend, small groups working behind closed doors agreed to exclude commodities and pharmaceuticals from the protocol, a point favoured by countries such as the US, Canada, Australia, Mexico and Argentina, some of the main exporters of GMOs. But today is the last day for negotiations, now in their 10th day, and delegates, complaining of remaining ambiguities and a lack of transparency governing the course of negotiations, doubt consensus will be reached. Adam Thomson, Cartagena

US DEPARTMENT OF AGRICULTURE

Forecast on exports cut

Weak demand in some economically troubled regions, coupled with plentiful supplies of farm produce, yesterday prompted the US Department of Agriculture to cut its forecast for exports in 1999 to \$49bn, down by \$1.5bn from its previous estimate late last year. This would be \$4.6bn less than in 1998 and well below the peak figure of \$59.8bn in 1996, Imports are also likely to rise, by about \$1bn from the 1998 level, to \$38bn. The loss of exports comes as US farm incomes are being squeezed by low commodity prices. The US Congress last year agreed a \$6bn relief package, but it is unclear whether similar help will be forthcoming in 1999, Nikki Tait, Chicago

US running out of answers as trade gap with Japan swells

Stymied by WTO rules and global economic concerns, Washington has scant chance of reversing a 33% rise in its deficit with Japan, report Nancy Dunne and Michiyo Nakamoto

of Mount Fuji, are dotted with American-style shopping centres that cater to the increasingly diverse needs of the local population in the decreasing optimism, the large cities, names such as GAP and Eddie Bauer adorn the streets while outside the urban sprawls, US multiplex cinemas draw audiences to the latest Hollywood block-

American retailers and entertainment complexes are transforming Japan's landscape. But Japanese consumers' love affair with things American has yet to reverse the ballooning US merchandise trade deficit with Japan, which has risen to dangerously high levels again.

The latest figures show that the US trade deficit with Japan narrowed 2.2 per cent in January to Y487bn (\$4bn), as a result of a fall in Japanese exports. But in 1998, the US deficit with Japan grew more than 33 per cent over the year to

The heat is again on the US government to do something about the imbalance. Last month, Charleng Barshefsky, US trade representative, was driven to resurrect Super 301. This once-fearsome provision of US law - renewed under an executive order - is virtually ter time for foreign compa- The questions and problems

vincial cities such as now required to go to a dis-Fuji Yoshida, at the foot pute settlement panel in the Mount Fuji, are dotted World Trade Organisation to But the changes fall below settle most of its differences with its trading partners.

With great vigour and Clinton administration has already negotiated 35 bilateverything from telecommunications to construction and housing, insurance and government procurement. Only a handful of these pacts have been successful. Washington has threatened. demanded, exhorted, and nagged, but the US merchandise trade deficit has continued to climb.

This is partly the result of the deepening recession in Japan and the continued strength of the US economy keeping US demand for Japanese products high. But US exporters still find many non-tariff barriers stubbornly intact.

To be sure, the foreign share of markets in a wide range of products - from housing to beef and semiconductors - has risen sharply in the wake of bilateral agreements. The recession, which has

weakened many domestic companies, has also opened up opportunities for foreign "There has not been a bet-

Throughout Japan, pro-useless because the US is nies to make inroads as the expectations of Japan's trading partners. US officials

> on the much-trumpeted enhanced deregulation initiative" between the two countries. "In most of the procurement agreements - particularly in the past year or two. the initial progress has stalled and even been reversed in some cases," savs a US "The economy is one reason, but we also think they are

testing us. Maybe Japan

thought we weren't paying

as much attention as we

said last week they had seen

little significant movement

Although Japan won plaudits for repealing its restric-tive Large Scale Retail Store law, US officials complain about a recent Japanese government decision to freeze new construction of large three Japanese manufacturstores for up to 18 months or

US suggestions for strengthening fair trade and competition laws within Japan have been virtually ignored. "Japan has built a highly cartelised society," says Steve Clemons of the Economic Strategy Institute. "Talking about deregulation is standard for the course.

trade official in Washington. have been the same for 20 ised," says the US official. years." In particular, where business practices, rather than specific regulations, foreign penetration, change

provide the main obstacle to response options are limited. has been slow. Bilateral negotiations on opening up Tokyo's response is simply government to lower tariffs the market for flat glass, for that it would then complain on a range of imported instance, go back eight Although an agreement defeat was reached in 1994, "the

market share as they have always had", says one US The problem is that the 'of national security and options other than old-fashlarge Japanese manufacturers have locked up the distri-bution system. "The whole saler is afraid that if they handle even a little bit of the

ers have much the same

In some cases, the recession has even strengthened these ties. Ms Barshefsky's She can no longer credibly threaten bilateral sanctions. Tokyo's response is simply to the WTO about unauthor- spirits. ised retaliation, and the US would face an embarrassing that the WTO does not

with the State Department, to many of the problems for-Pentagon and Treasury, eign companies face in which have forced her to Japan pull her punches on grounds Japan's weakened economy. The US had created "a real

mess", when it virtually customer will be jeopard- ity of an economic disaster - the necessary resolve:

and major job dislocation before there is real change in Japan," he believes. The WTO has offered some US successes, such as in the liquor market, where a ruling against Japan forced the government to lower tariffs But there are many issues

cover, particularly competi-She also has to contend tion policy, which is central

> That leaves the US few ioned muscle-flexing behind the scenes.

With pressure from the gave up its option to impose steel industry and others bilateral sanctions by join- mounting, the next several foreign product...his rela- ing the WTO, says Mr Cle- months will test whether the tionship with his traditional mons. "It will take the clar- Clinton administration has



ing Abdullah dismisses
our top generals

VI II C III IV

BRAELI ECONOMY

.ending rate cut to 13%

COMPENSATION FOR ABBUCTION

Egyptian ministry penalised

WORLD THADE DREAMSATION

Deadline set for choice of successor to Ruggiero

51 3 c x

CONFERENCE ON OWNER

Talks may run out of time

Forecast on exports cut

We are ready to serve the ambitions

of Europe's businesses.

And you, what do you expect from the company which supplies the electricity? That it offers you global and competitive energetic solutions... That besides energy, it supplies you with services to suit your needs and advice on how to reduce your bill and to use your installations better... That it is willing to accompany your development by following you on all of your sites in Europe and beyond... That its position as European leader in its sector and its international development are your guarantees of its economic strength. This is exactly what EDF guarantees its customers. Each year EDF produces 470 billion kWh. It is trusted by 45 million customers worldwide. With its 117,000 employees, including a thousand researchers and 20,000 engineers, it is recognized for its skill in the electricity engineering, production, transmission and supply trades. It is developing a multienergy offer. Its turnover reaches 28 billion euros. Its cash flow reaches 6.7 billion euros. EDF has been

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South Korea 'well ahead' on foreign reserves target

By Peter Montagnon and John Burton in Seco

South Korea is well ahead in meeting its target for foreign exchange reserves and the government will not need to launch new international borrowings even though its investment grade credit rating has been restored, Lee Kyu-sung, finance minister said vesterday.

The reserves, currently

year as a whole by as early rowings in the wake of last continuing strong surplus on the current account of the balance of payments, he said in an interview.

"Even with that our reserves won't decline," Mr Lee said.

need to borrow in its own South Korea has to meet a right but some public sector around \$15bn, measured on a international money flows of with outright repession heavy schedule of debt entities, including Korea commitment basis, from repayments this year, Development Bank, Korea \$8.9bn last year. including \$9.7bn to the Inter- Eximbank and KEPCO, the national Monetary Fund and electric utility, might return nomic crisis of December

entities might also take up as June, thanks partly to a year's economic crisis. borrowings, although this sector should also receive a hoost from foreign direct The government did not investment which the gov-

After the shock of the eco-

money, but said that \$50bm because of failure to follow was now considered a suffi- through on economic cient minimum.

The minister brushed 1997, when South Korea's aside the concerns of private would return to its trend

around \$50hn, should reach who rescheduled the counmaturing long-term debt, he reserves were virtually sector economists that the target of \$55hn for the try's short-term bank bor- added. Some private sector exhausted, the government current recovery would is widely thought to want a prove short-lived. Pessingists cent growth in 1999. substantial cushion of such as Stephen Marrin of reserves. Mr Lee acknowl. Jardine Fleming are warning edged that opening the county that Korea could be heading try's capital markets had for a Japanese hattern of

restructuring.
Mr Lee said the economy

from next year after 2 per currently 5.5 per cent of Even this would leave 2 2008.

ammitted. But this would average rate expected for this year. Besides, the government could afford to finance the necessary welfare payments without comwe are heading
promising its target for balsmall government.

By their a higher propor-tion of its spending would come from welfare payments

Australia gives business tax reform clues

By Gwen Robinson in Sydney

The Australian government yesterday gave the first clear indication of the direction of controversial business tax reform proposals, drawn up as part of a sweeping tax reform package announced

Peter Costello, the treasurer, said the government tax rate to 30 per cent from was considering lowering 36 per cent and to reform the the rate of capital gains tax and would abandon plans to tax managed funds and publicly held unit trusts as com-

panies. Mr Costello spoke after publication of a report by the government's advisory panel on business tax reform. The panel, headed by John Ralph, the chairman of Fosters Brewing group, was established after the government set out proposals last August to overhaul the tax system and introduce a 10 per cent goods and ser-

Business tax changes would be central to the GST proposal, set out in last year's election by the prime minister. John Howard, and partly aimed at blocking corporate tax loopholes.

At the same time, the government has become increasingly anxious to attract more foreign investment and prevent Australian companies moving offshore. It recently launched a campaign to promote Australia investors at their marginal as a regional financial centre tax rates he said.

push in Asia and the Middle

East, aimed first at securing

a leading role in Indonesian

deliberations over the future

of East Timor and shoring

After meetings in south-

east Asia, Australian govern-

ment and business leaders

will visit Portugal, Iran and

India later this week. This

will be the first official visit

to Iran by an Australian

minister in more than five

vears and the first to India

since Canberra's protests

over Indian nuclear tests

The Iran and Indian visits

highlight Australia's grow-

ing push to expand and

is Indonesia's recent policy

reversal on the future of

East Timor that will domi-

Australia was the only

western country to recognise

Indonesia's annexation of

the former Portuguese colony in 1976. The conserva-

tive coalition government of

John Howard recently

shifted policy to support

some form of autonomy for

But Canberra was unpre-

the troubled island.

nate Canberra's agenda.

un regional relations.

Howard seeks

E Timor talks

likely changes in capital gains tax and personal tax rules for expatriates as part

The 1,000-page report of Mr Ralph's committee set out options and recommendations on key aspects of business tax, including suggestions to reduce the corporate unpopular fringe benefits tax on non-cash benefits to employees. However, the committee said it would not recommend specific changes until it held further talks with business leaders and presented its final report by

the end of June. Mr Costello took the unusual step of announcing the government's decision to abandon earlier proposals to treat public trusts such as property, cash management and bond trusts, as companies for tax purposes.

Such investments would continue to be subject to so-called "flow through" taxation, which would ensure there was "no adverse cash flow effects on people receiving distributions of assessable income from cash management trusts," Mr Costello said. Instead of being taxed at source, as initially proposed, income earned and distributed by cash management trusts would be taxed in the hands of individual

Australian officials con

minister, would present pro-

Timor. He will press Presi-

dent B. J. Habibie and the

East Timorese resistance

leader Xanana Gusmao,

among other leading figures.

Australian proposals will

also include offers of ald and

possibly a leading role in a

island, officials said.

peacekeeping force on the

In Portugal, Mr Downer

will ask the government to provide assistance for East

Timor's orderly transition.

Australian officials cast

doubt on prospects for cur-rent talks between Indonesia

and Portugal over East

Timor at the United Nations



Relatives of prisoners hold up placards demanding the release of all prisoners at a Secul rally yesterday

S Korea amnesties long-serving prisoners

jailed 41 years ago, agencies report from Secul.

amnesty yesterday for prisoners to be released and held for between 29 and nearly 9,000 offenders, unconditionally on Thursday 41 years, have refused to including freedom for a for- under an amnesty to sign an oath to obey South mer North Korean soldier mark President Kim Korean laws, including one Dae-jung's first year in making it a crime to espouse woor from Seoul. office, said the justice minis communism, saying that as a condition for their woo Yong-gak, 71, would ter, Park Sang-cheon. doing so would violate their release.

the North

Mr Park said the government had decided not to demand an oath from them

CULTURE GAP 'INTEREST MUST BE PAID' ☐ BANKS 'DON'T REALISE THEY'LL HAVE TO TAKE LOSSES!

works in the long run.

nese trade house. "Once we

make a 'haircut'. we say -

no more business with that

company. If they don't pay

interest our exposure

increases. Our ratings will

drop. So we don't like it, and

many Indonesian customers

Mr Shimamoto said the

between a lender and a bor-

rower is one of equal footing,

of trust," he said. "The inter-

est is the cost of the money

also don't like it."

Japanese banking 'dogma' blocks Indonesian debt rescue

A little known and less understood culture gap between Japanese and western bankers stands in the pared for Jakarta's abrupt way of billions of dollars announcement earlier this worth of Indonesian debt Australia has launched an month that it would grant restructuring. unprecedented diplomatic full independence to East The gap has become appar-

Timor next January if its ent in the past few days in offer of autonomy was the case of Astra Internarejected. Mr Howard last | tional, which produces cars week warned of heavy costs and motorcycles with for Australians and potential Tovota. Honda and a bost of regional instability if East Timor – one of Indonesia's other, mostly Japanese, partners. For months it has been closest points to Australia struggling to renegotiate debt payments with its credibecame independent overtors, but the Japanese banks which are its main lenders firmed yesterday that Alexhave so far refused to accept Astra's claim that it cannot ander Downer, the foreign make the interest payments posals in Indonesia for an in full. orderly transition in East

"Restructuring is something they're not used to," said Rini Soewandi, Astra's president director. "They do not know what to compare us with."

Other negotiations on large chunks of some \$80bm in corporate offshore debt have also stumbled over Jap-

Interest has waned

because of red tape

prices, writes David

he second foreign-oper-

ated natural gas field in Bangladesh began pro-

duction recently but further

gas projects have been

blocked by delays in award-

ing exploration and produc-

International interest in

Bangladeshi gas has waned

in the past 18 months

because of delays and also

because low energy prices

have forced many companies

to scale back their

operations. The Jalalabad

of Sylhet, operated by Occi-

dental and Unocal of the US,

came on stream earlier this

The field will produce

about 100m cu ft a day,

bringing the country's total

gas output to more than

900m cu ft a day. The first

foreign-operated gas field, an

Cairn of the UK, in partner-

with Shell, began

month.

field in the northern district

tion licences.

Chazan in Dhaka

and low energy

anese insistence that, while cannot afford to make the principal payments can be necessary provisions. Japadelayed, the full sum plus nese banks also have much interest must eventually be "It is a dogma," said Sei-

ichoro Shimamoto, chief rep- do not believe restructuring resentative in Indonesia of the Export-Import Bank of paid." Furthermore, says Mr solution," said the Jakarta Shimamoto, the debt writeoffs usually involved in restructuring, known as "haircuts" are taboo.

That doesna has exasperated western bankers, many of whom have already made provisions for Indonesian loans and are willing to accept partial payment before the cash flow of the borrowers deteriorates further. "The cake is getting smaller," one European banker said. "The [Japanese] banks just don't realise yet they'll have to take losses. Boys, bite the bullet."

Part of the Japanese aversion to restructuring, as opposed to mere rescheduling of payments, simply that is needed for lending. If reflects the dire state of Japanese banks, many of which are giving very benevolently.

No more trustworthy relalarger exposure than most of

their western counterparts. company has invested in the But Japanese bankers also Even that relationship is "A 'haircut', I don't under-Japan. "Interest should be stand why that becomes a coming under strain, howrepresentative of a big Japa-

ever, as Japanese banks struggle to stay afloat. Mr Shimamoto's bank, a govern ment agency, has quietly bailed out Japanese joint ventures with more than \$2bm in loans because Japanese commercial banks can no longer stick to the tradition of supporting affiliated

Similarly, the premise of focus on interest payment sticking to payment in full is also reflected the high value crumbling because Japanese Japanese bankers put on banks can no longer promise business relationships, new loans. "Now, because of rather than mere number the economic constraints, crunching. "The relationship you can't just stick to the warm, emotional economic relationship any more," Mr Shimamoto said, "Because of the power of the rating agencies, because of globalisation, the banks have com-

ernment expects to rise to made it more vulnerable to weak growth atternating still be below the 7.5 per cent and less on big projects for

gross domestic product, by

large-scale privatisation programme would help promote the change in mix, he said. "We are heading towards

NEWS DIGEST

WORSE TO COME AS COMPANIES CUT BACK

Hong Kong unemployment creeps higher to 5.8%

Hong Kong unemployment inched higher last month and both government and private sector economists warned of further increases this year. The territory's workforce is braced for further cuts in the lunar new year, which began last week, as companies opt to close down or prune their

Unemployment reached 5.8 per cent for the three months to January, according to government figures released yesterday, up from a revised 5.7 per cent for the three months to December. Hong Kong's historically negligible unemployment has risen sharply in the past year as the territory veered into recession. Even companies which have not made big job losses have pruned costs by cutting or freezing wages, and in some cases withholding the traditional lunar new year bonus.

Joseph Wong, secretary for education and manpower, said continued adjustments within the economy suggested unemployment was likely to remain high in the near future. However, he pointed to glimmers of optimism, including growth in tourist numbers, financial aid packages to small and medium-sized enterprises, and the start of several big infrastructure projects. Louise Lucas, Hong Kong

INDONESIAN POLL

EU to help fund elections

The European Union yesterday agreed to give increase financial support to June's elections in Indonesia to ensure they are held in a "free, fair and credible" manner.

Foreign ministers agreed the EU should provide €7m (\$7.8m) to support the elections compared with €2m originally proposed by the European Commission. The funds would help cover the cost of voter education programmes led by legal non government organisations, and a team of EU election observers.

. In addition, member states can also provide bilateral support. Declaring she was "delighted" with the agreemedit, Joyce Quin, the UK minister for Europa, announced Britain would provide an additional \$2m.

"In informal discussions, the foreign ministers meanwhile continued to insist that Burna should not be represented at ministerial level at next month's planned meeting inn Berlin of foreign ministers from the EU and the Association of South East Asian nations (Asean) because of its poor human rights record. As Asean appears determined to include Burma in the meeting, it is likely to be cancelled Peter Norman, Luxembourg

VIETNAM BORDER

China clears minefields

China will clear all landmines from the Sino-Vietnamese border by the end of this year as part of the largest ever construction drive in the border region, the China Dally said yesterday. It said soldiers had already cleared 66,500 mines from 120 sq km in the south-v Yunnan and Guangxi which border Vietnam.

At least 800,000 mines were laid in the two provinces during a bloody border conflict between China and Vietnam in 1979, when Beijing wanted to punish Hanoi for its invasion of Cambodia a few months earlier.

Earlier this month, a regional newspaper said Chinese troops cleared more than 280,000 mines and unexploded bombs from border areas in Yunnan in a seven-month operation which had just ended. Reuters, Beijing

CHINESE ECONOMY

Officials impose random fees

China has disciplined 1,273 local officials for imposing random fees on businesses, the official Xinhua news agency said yesterday. It did not say what action had been taken against the officials, but said more than 18,000 cases of arbitrary levies had been dealt with. Last year, the central government had abolished 973 such levies totalling Rmb45bn (\$5.4bn) a year because they were crippling many local enterprises, it said. Reuters, Beijing

Licence delays put Bangladesh natural gas projects on hold

THE CONRAD INTERNATIONAL

BRUSSELS BECOMES The Leading Hotels of the World IN BRUSSELS, CHOOSE SIMPLY

diversify export markets for an extended period of away from east Asia. But it autonomy for the island. The

THE BEST.



Petrobangla, the stateincrease production from Shell. 100m cu ft a day to 160m cu . Analysis said that with its ft. saying the offshore rig greater resources, Shell has been unreliable. But analysts said the reason could be that as Bangladesh has to pay for some of the offshore facility operated by gas, Petrobangla and the

production last year rency. Cairn has subsequently transferred responsiowned energy company, has bility for day-to-day refused to allow Cairn to operations at the field to

> might be more successful in resolving the issue if it became the operator of the

Nigel Hopkinson of Occi-

The Bangladeshi government repeatedly missed announced for awarding the new round of PSC negotia-

promising too much."

antees that they will be able

tions this month, several backed out. The government may have delayed because it is unsure what to do with its gas. Most government may be reluc- dental said the gas produced companies now want guar-

field, would cost Bangladesh some \$30m-\$40m a year; cheaper, analysis say, than exploration programmes. the gas produced by Cairn and Shell because it costs The obvious export market is India, which has a severe more to operate offshore energy shortage. But with

the Bangladeshi opposition When Bangladesh invited frequently accusing the govhids for natural sas exploraernment of selling out to tion and production rights in India, any decision to export 1997, the government was gas could be politically overwhelmed by the enormous interest shown by oil the general election promand gas companies. "The ised by the government next whole world seemed to be Many gas company execuknocking at our door," said a Rangladeshi official involved tives have also lost enthusiin awarding production sharing contracts (PSCs). "Looking back, we probably

asm in the face of the ponderous bureaucracy in Bangladesh. "Business in weren't ready, and perhaps this country moves at the our mistake was trying to pace of a bicycle rickshaw," offer too many blocks and one executive complained. What normally takes a week can take months here." Fewer than 100 wells have

deadlines which it had so far been drilled in Bangladesh, but experts are concontracts. When it invited vinced that substantial under the Bay of Bengal.

poorest countries a much market

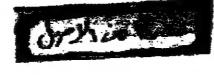
needed boost. Sheikh Hasembarking on expensive ina, the prime minister, who has taken personal responsibility for gas, said further exploration would be needed before deciding whether to

We are not sure yet how much gas we have and whether it will fulfil our domestic demand. So unless explosive in the run-up to we could judge that, how can I say that we can export?" she said. "If we have enough, then we can think of it."

Only 14 per cent of Bangladeshi homes have electricity, and the government is hoping further gas projects will help expand the network. Several gas-fuelled power stations are being built, but up to 40 per cent of the electricity in the national grid is "lost" or taken by consumers without paying.

**

Bangladesh's domestic gas network is also very limited. gas companies to begin a reserves of natural gas lie Few households have piped underground and offshore, gas, and 80 per cent of the estimated 900m cu ft of gas Shell estimates the produced per day now goes reserves at 30,000bn-50,000bn to industry or is used to procu ft, a sizeable amount duce fertiliser, a commodity which could give the econ- that currently fetches low omy of one of the world's prices on the international



tant to spend more hard cur- at Jalalabad, an onshore

100 12D.

Fed underestimated economic boom

By Gerant Raker

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erves target

WENGE TO COME AS COMPANIES OUT BUD

Hong Kong unemploymen

creeps higher to 5.8%

Proposition of the second second

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Officials impose random fees

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China clears minefields

EU to help fund elections

high above the American heartland, Tom Hoenig prob- also on inflation. ably has as good a view as anyone of the remarkable strength of the US economy. City Federal Reserve, a key member of the Fed's policymaking open market committee, admits he has seriously underestimated the economy's performance in the last few years.

"At the start of 1997, I projected growth would slow to near trend (about 2.5 per cent]. In 1998, I projected growth would slow to near trend. Do you really want my projection for 1999?" he smiled, during an interview at the end of last week.

Mr Hoenig is in good company. When Alan Greenspan, the Fed chairman, gives his half-yearly Humphrey-Hawkins testimony on the outlook for the US today, this year's forecasts be taken with even more caution than in the country.

Looking out from his offices have been far too pessimistic an unemployment rate - not only on growth, but below 2.5 per cent. .

The question is how long can it go on. "We're off to a ought to be accelerating rap-The president of the Kansas I'm still expecting the economy to slow," says Mr

> Having survived intact the international turbulence of the second half of 1998, the US is unlikely to slip anywhere near a recession. Mr Hoenig believes. While global weakness, in Latin America and increasingly in Europe, is likely to damp US growth and widen the current account deficit, the overall picture remains well balanced

Mr Hoenig believes, in fact, that the principal uncertainty remains the risk of an impossibly tight labour market. The vast Federal Reserve district over which he presides has experienced he may well suggest that the most extraordinary surge in jobs of any region

Although employment

central bank's estimates as Omaha, Nebraska, have

Past economic history would suggest wage growth strong start in 1999, but, yes, idly in these conditions, but pay increases have in fact remained subdued. Explaining this unusual phenomenon is difficult, but Mr Hoenig thinks it owes much to productivity improveers' attitudes towards pay

> labour leaders and I think we have a new, informed labour force these days. If workers are receiving pay increases based on productivity gains, they can see they are benefiting from improving their own productivity and they know that pressing for much bigger increases will not help them in the longer term." Mr Hoenig does not share

"I talk to many organised

the view of some economists that the economy has become too dependent on the of the financial sector, as it surging stock market. It has did in the late 1980s. those of all economists growth slowed somewhat clearly "facilitated demand", "I can well recall seeing

the market has produced a to the energy sector on hubble that is certain to expectations that oil would

burst is overdone, he thinks. savings rate has fallen into 100 per cent of the cost of negative territory, partly because of the big increases in stock prices, consumers are not behaving irrationally, since their stock market gains look increasingly solid. "I'm more and more impressed with the argument that the wealth acco-Hoenig agrees that he and mulation is real." he says. In any case, there are few signs of the kind of exce

associated with previous periods of equity price surges. There is little evidence that the exuberance has spilled over into the rest

reach \$100 per barrel. I saw loans made to companies for constructing a building, where the expected return was the appreciation of the value of the building during the construction process... there is none of the stupidity you had in the 1980s."

much stronger growth than "The fact that the economy did not show price inflation allowed us to be more patient than we would otherhe says. "But we've had our eye on the right ball

throughout - inflation."

his colleagues have tolerated

Chile set to cut rates again as activity falls

Chile's central bank is lowest figure for 60 years. expected as early as this interest rate for the sixth time since last September. amid evidence of a sharp slowdown in economic activ-Economists are expecting

a cut to about 7 per cent in the overnight intervention rate from 7.25 per cent now and 14 per cent last September. Then, the bank was in the final stages of its so-called monetary "adjustment", designed to cool rampant consumption, rising. inflation and a ballooning current account deficit. Figures released last week

showed that in December the Imacec index, a broad measure of GDP, was down 4.I per cent on November. which itself was 1.2 per cent less than October's figure, leaving growth for the year at 3.3 per cent about one point less than forecasts and compared with 7-8 per cent for most of this decade.

This rapid cooling of the economy, combined with cheaper Asian imports and intense competition in the domestic retail goods mar-

"It is extremely likely that week to reduce its base in the first quarter of this year we are going to see fur- of non-intervention. "Even ther falls in production." said Juan Andres Fontaine, economic consultant with Fontaine & Paul of Santiago.

> The bank's determination to rekindle demand with monetary relaxation was sudden attack on the peso, which has slipped about 5 per cent since the beginning of the year, mainly because of private sector debt obligathe wake of the Brazilian devaluation. The currency is fluctuat-

ing in an ever-broadening band around a "crawling peg" to the US dollar, but the bank intervened twice since September, to draw an reserves. The move drew criticism from industry leaders, who say the currency years ago. should be left to fall vet further to help exporters, who are already suffering from rock-bottom commodity

below expectations and the Latin American neighbours. However, according to Mr Fontsine, the bank has not abandoned its general policy since the Asian crisis, the have been of the opinion ued, and there's been a tendency to let it depreciate,"

he said. "For most of last complicated last week by a year, the central bank impede this trend of a gradpal depreciation. However, it did intervene frequently whenever there were sudden movements."

Last week's sharp falls have been attributed to Chilean companies and financial rency to cover future dollardenominated debt, as well as a surge in demand by the sion scheme, which is now estimated \$100m from its allowed to place 16 per cent of its portfolio abroad, against 6 per cent just two

The private sector accounts for nearly all of debt, although only 5 per prices, severe drought, and cent of this is short-term, the double-edged sword of and the central bank holds ket, helped hold inflation for reduced demand and tougher about \$15bn in reserves.

Governor Bush ponders life in the goldfish bowl

With camera lights blazing head of state looks on, everywhere he goes, ignored, forgotten and quite George W. Bush is getting a taste of what he might be in for if he decides to run for president.

and undeclared frontrunner for the Republican presidential nomination, is encounon a trip to a foreign land well knows.

possibly misidentified in the next day's newspapers.

So while the ostensible agenda during the four-day As the nation's governors governors' meeting has meet in Washington for their included such issues as eduannual get-together. Mr cation, the states' slice of Bush represents electoral Bush, the governor of Texas last year's tobacco settlement and the appropriate way for state and local governments to tax internet tering what every president commerce, the only question anyone has for the son of the nors' meeting to buttonhole former president is: "Will

a question they want. Mr Bush has swerved smilingly, maddeningly, noncommittal.

> become a simple acknowledgment that he is "warming to the task". But for the many Republi-

His favourite response has

cans to whom the younger salvation, it is enough. Staunch Bush loyalists, such as fellow-Governor John Engler of Michigan, are taking advantage of the goveras many potential support-

he decide to take the plunge. They seem not to mind that they have been shuffled to the media sidelines while he gets the Big Question. "I just know that in my heart... George is the best of the

best," declared Frank Kest-

ing, Republican governor of

Mr Bush has already tapped Lawrence Lindsay, a

More than two-thirds of chairman of Ronald Rea- end. Mr Bush's twin 17-yearanswered, they bulldoze all away from a direct answer, the governors are expected gan's Council of Economic old daughters are said to be else aside while a bemused preferring to be politely, to rally to Mr Bush should Advisers.

Other Reagan-era cabinet officers are advising on for-

eign policy. Mr Bush himself says he will make his announcement next month. But in recent days, he has repeated his concerns about exposing his family to the searing scrutiny of the national spot-

"This decision is one of the former Federal Reserve gov- heart and one of the head. In ernor, to help put together a the heart, as I've made it appeal. As one Texas Demoteam of economic advisers clear, I'm reconciling what crat said in late 1997: "He's that also includes Martin this decision means with my the big dog. And we've got to

ton's fish-bowl existence.

Meanwhile, the surge of support for Mr Bush has potential rival. Pete Wilson, the former Republican governor of California, said yes-terday he would not launch a presidential bid.

Democrats are keeping up a brave face, but they have

Daley heads for Chicago landslide

By Nikki Tait in Chicago

Daley is heading for a landslide victory in today's municipal elections, so extending his 10-year reign in City Hall.

Although Bobby Rush, the former Black Panther activist-turned-US congressman who is challenging the incumbent mayor, says he still has a strong chance, opinion polls have consistently shown Mr Daley - son of Richard J. Daley, who held the same job from 1955 to 1976, and brother of William Daley, US commerce

secretary - well ahead. One recent poll put support for Mr Daley at 65 per cent, compared with only 13 per cent for Mr Rush. Anecdotally, too, many voters, who have benefited from

surging property prices and low unemployment recently, seem content with the cur

rent administration. However, the same poll, conducted for the Chicago Tribune newspaper, pointed out that many of the "undecided" voters were African-American, where Mr Rush draws his biggest constituency. Chicago is an over-

whelming Democrat city,

and there is no Republican

challenger. Much of the campaign has centred on how Chicago should handle its new-found prosperity. Mr Rush has focused on claims that the mayor has not fully distributed gains to many city neighbourhoods.

Mr Daley stoutly defends his record, saying he has focused on the "livability" of the city.

Canadian right plans to create united opposition Conservatives, the country's which Reform and the Con- Chrétien, prime minister, from the Conservative party,

Canada's governing Liberal

seek support for a new, in the next election.

election, after delegates to a approved by some 70,000 leader, who has said he is face no serious challenge. Mr Manning is seen as implacative troversial social platform, three-day convention in Ott- Reform party members in prepared to step aside as Manning is hoping that by bly hostile to the province's which includes opposition to awa over the weekend took votes to be held later this leader of a united party if it offering conservative voters interests, Reform won a abortion and to homosexual steps to launch a new politi- year. The steering commit-Canada's official opposit the new party was also given alternative is Ralph Klein, can be broken. tion Reform party and a authority to explore a less the Tory premier of Alberta.

fifth largest party, agreed to servatives would co-operate have easily won the last two which holds only 19 seats in stronger provincial governelections despite receiving the House of Commons. party may face a new chal- united conservative party. The initiative was begun less than 40 per cent of the In French-speaking Que- Mr Manning also made no lenge in the next federal. The initiative must still be by Preston Manning, Reform popular vote, and currently bec, where the unilingual Mr mention of the party's concontributes to defeating the a single alternative, the Lib-mere 0.3 per cent of the pop-rights.

But the initiative has so smattering of Progressive formal arrangement in The Liberals under Jean far attracted little support Manning sought to appeal to its stand on those issues.

But in his speech to dele- little chance of winning gates at the weekend, Mr power unless it moderates

On the web today

 PRI wins state election despite drugs claims Chávez finds work for Venezuelan troops

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	UNITED	STATE	S			JAPAN					GERMAN	iY			
	Consumer	Producer priose	Series.	link intour costs	Pleni mužmego pake	Constant	Producer prises	Bester	Volt inhor	Peri exchange prin	Constant	Producer prices	inche-	Unit inbour tools	- Part
988	109.9	103.2	106.8	100.2	71,0	102.3	92.3	107.8	96.0	131.0	101.4	96.2	110.0	106.9	108
1989	115.2	108.5	109.9	101.9	74.9	105.1	94.2	114.0	96.8	123.5	104.2	99.3	1129	108.0	107
1990	121.5	113.9	1135	104.9	73.2	108.3	95.7	120.1	99.7	108.2	107.0	101.0	117,9	110.3	10
1991	126.6	116.3	117.3	108.4	74.1	111.9	96.8	124.2	103.9	113.2	110.9	103.4	125.3	109.6	10
1982	130.4	. 117.7 .	120.1	108.4	74.0	114.0	95.9	125.6	112.8	114.5	116.5	104.9	139.1	115.3	110
993	134.3	119.2	123.1	108.7	76.4	1.15.4	94.3	125.8	118.8	131.9	121.7	105.1	148.2	119.4	111
1994	137.8	119.9	126.5	108.0	74.1	116.2	92.6	128.4	118.5	137.3	125.1	105.7	152.4	112.1	109
1985	141.7	122.2	129,7	105.4	. 68.7	175.9	92.0	132.5	115.8	138.3	127.4	107.5	159.0	110.5	114
1996	145.8	125.4	133.9	102.6	73.4	115.8	90.4	135.8	113.2	117.7	129.3	107.1	162.7	109.7	10
1997 1996	149.2 151.5	125.9 124.8	138.0 141.5	101.5 101.8	79.1 - 82.8	117.4	91.0 69.5	139.7 138.0	110.0	111.5 103.6	131.5	108.2 . 107.8	154.8	103.1	104 104
	1.5	-1.8	3.0	0.7	82.2	21	0.4	0.0	3.5	107.0	. 1.2	0.6	. 1.2	-5.9	104
ist otr.1996 Include: 1996	1.6	-1.5	2.9	0.5	83.5	. 21	-1.9	-0.2	7.8	100.9	1.3	0.1	1.7	-448	104
2nd qtr.1996 3rd qtr.1996	1.6	-0.6	2.4	2.9	84.9	-0.1	-1.9	-1.9	7.6	97.3	0.8	-0.7	1.8		105
eth qtr.1998	1.6	-0.5	1.8	8.0-	80.5	0.7	-20	22	·	110.0	. 0.6	-1.5	ى <i>د.</i> 		10
February 1998	1.4	-1.5	3.1	1.1	81.6	2.0	0.4	0.3	5.3	108.7	1.1	0.7	1.3	-62	104
March	1.4	-1.5	3.1	0.6	82.4	. 22	0.1	. 0.2	: 4.7	108.1	1.1	. 0.6	1.2	-6.3	103
borit ·	1.4	-0.9	2,9 -	0.2	82.7	0.7	-20	-0.2	6.1	103.7	1.4	0.3	1.8	-4.2	103
May	1.7	-0.8	3.0	. 0.2	83.2	0.8	-1.9	-0.1	11.0	101.0	1.3	0.1	1.5		105
kane	1.7	-0.7	2.7	1.2	84.5	0.4	-1,9	-02	5.9	97.9	1.2	-0.1	1.8		103
July	1.7	-0.2	2.1	1.2	85.1	0.0	-1.9	-2.4	8.1	97.6	0.9	-0.4	1.8		105
lugust .	1.6	-0.8	2.3	0.4	86.2	-0.1	1.5	-2.8	8.3	95.3	0.8	~0.8	1.9		105
September	1.5	-0.9	2.5	1.2	83.4	-0.1	-1.9 -1.9	-0.1 0.5	6.4 6.7	98.9	0.8	-1.0 -1.2	1.9		108
October	1.5	-0.7	20	-0.3 -0.9	80.1 80.9	0.4	-1.9 -21	0.5	6.7	108.3	. 0.7 0.7	-1.2	1.9	7	106
			- 6	_0	80.8	1.0	-2.1	1.8	. 3.2	100.7	0.7	~1.6			105
lovember	1.6	-0.7	1.8				-			44					4
December	1.6	-0.1	1.6	-1.3	81.0	0.8	-20	-4.B		111.6	0.5	-1.7			
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988 988 989 980 980 981 982 983 984 995 986 987	1.6 1.5 FRANCI Community prints 108.8 118.5 120.2 123.1 125.6 127.7 130.0 134.5 134.2	Producer photo 108.5 108.7 107.7 106.4 105.3 103.0 104.2 109.7	1.6 111.5 115.8 121.5 127.1 132.3 135.6 138.2 141.5 144.9	-1.3 that thereson 104.1 105.2 109.8 113.4 115.6	81.0 80.2 80.2 102.1 99.7 102.9 100.7 104.2 106.6 106.1	0.8 0.1 ITALY Conserved prices 116.5 124.2 131.7 140.3 147.7 153.9 160.6	Producer prices 105.7 112.0 116.2 120.0 122.3 128.9 131.6 142.0	118.4 125.6 134.7 147.8 155.7 161.4 168.9 172.4	tell intersection of the contract of the contr	115.0 Rad 100.9 105.1 111.9 113.1 109.5 95.2 93.3 90.3	UNITED Comment Prices 113.0 121.8 133.3 141.2 146.4 148.7 152.5 157.5 15	Frederic prices 108.7 113.9 121.0 127.5 131.5 136.7 146.0 146.0	126.2 137.2 150.1 162.4 173.1 180.9 189.5 198.0	108.8 114.0 121.8 127.9 128.4 127.9 127.9 132.8	104 101 100 101 104 100 93 94 90 93 108
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Jecember Jenuary 1999 1988 1989 1980 1991 1992 1993 1994 1996 1996 1997 1998	1.8 1.8 FRANCI 108.8 112.6 118.5 120.2 123.1 125.8 127.7 130.0 132.5 134.2 135.1	-0.1 0.9 Producer prises 108.5 108.7 107.7 105.4 105.3 103.0 104.2 109.7 105.8	111.5 111.5 121.5 121.1 132.3 135.6 138.6 141.5 144.9 142.0 152.3	-1.3 the inter-costs 104.1 105.2 109.8 113.4 115.6 118.1	81.0 80.2 80.2 102.1 99.7 102.9 100.7 104.2 108.6 106.1 106.3 102.2	0.8 0.1 TALY Commer place 116.5 124.2 131.7 140.3 147.7 153.9 160.0 168.6 176.0 178.2	Profess prices 105.7 112.0 116.2 120.9 120.9 131.6 142.7 146.6 146.7	118.4 125.5 134.7 147.5 155.7 161.4 168.9 172.4 183.8	tell liber 108.5 113.8 122.5 134.8 145.6 139.9 139.6 146.7	115.0 Rain 100.9 105.1 1113.1 109.5 95.2 93.3 102.0 102.0 102.7 104.1	UNITED Consense prices 113.0 121.8 133.3 141.2 146.4 148.7 152.4 157.8 161.5 166.5 172.2 3.4 4.0	KINGDOI Producer priose 108.7 113.9 121.0 127.5 131.5 136.7 140.1 146.0 151.0 151.8	Emings 126.2 137.2 150.1 162.4 173.1 180.9 189.5 198.0 206.8 215.8	108.8 114.0 121.6 127.9 128.4 127.9 127.9 132.6 139.8 144.4	104 101 100 101 104 100 93 94 90 93 108 111 113
1988 1989 1989 1989 1980 1981 1982 1983 1984 1985 1986 1986 1988 1988 1988 1988 1988 1988	1.8 1.5 FRANCI Decision 108.8 112.6 120.2 123.1 125.6 127.7 130.0 132.5 134.2 135.1 0.7	-0.1 0.9 Producer prises 108.5 108.7 107.7 105.4 105.3 103.0 104.2 109.7 105.8	1.5 111.5 115.8 121.5 127.1 132.3 135.6 138.5 144.9 149.0 152.3 2.6	-1.3 Unit bloom costs 104.1 105.2 109.8 113.4 115.6 118.1	81.0 80.2 102.1 99.7 104.2 106.6 106.1 106.3 102.2 101.9	0.8 0.1 ITALY Conserved prices 116.5 124.2 131.7 147.7 153.9 160.6 175.0 178.2 181.2	Professor prison 105.7 112.0 116.2 120.0 122.9 131.5 142.0 144.0 146.6 146.7	118.4 125.6 134.7 147.8 155.7 161.4 168.9 172.4 177.4 183.8	108.5 113.6 122.5 134.2 138.8 145.6 139.9 139.6 146.6 148.7	115.0 Part 100.9 100.9 105.1 111.9 113.1 109.5 93.3 90.3 102.7 104.1 102.3 103.4 105.4	UNITED Consumption 121.8 133.3 141.2 146.4 157.6 161.5 166.5 172.2 3.4 4.0 3.3	Frederical prices 108.7 113.9 127.5 138.7 140.1 148.0 157.0 151.8 0.8 1.0.5 0.5	128.2 137.2 150.1 162.4 173.1 180.9 189.0 206.8 215.8	108.8 114.0 121.6 127.9 128.4 127.9 132.6 139.8 144.4	104 101 100 101 104 100 93 94 90 93 108 111 113 112 111
988 988 989 980 980 981 982 983 984 985 986 986 986 986 987 988 et qtr.1998 et qtr.1998	1.8 1.8 FRANCI 108.8 112.6 118.5 120.2 123.1 125.8 127.7 130.0 132.5 134.2 135.1	-0.1 0.9 Producer prises 108.5 108.7 107.7 105.4 105.3 103.0 104.2 109.7 105.8	111.5 111.5 121.5 121.1 132.3 135.6 138.6 141.5 144.9 142.0 152.3	-1.3 the moor costs 104.1 105.2 109.8 113.4 115.6 118.1	81.0 80.2 80.2 102.1 102.7 102.9 100.6 106.1 106.3 102.2 101.8 100.8 101.9	0.8 0.1 ITALY Commer prises 116.5 124.2 191.7 140.3 147.7 153.9 160.0 178.2 181.2 1.7 1.8	Products prises 105.7 112.0 116.2 120.0 122.3 126.9 131.5 142.0 144.7 146.6 146.7	118.4 125.6 134.7 147.8 155.7 161.4 168.9 172.4 177.4 183.8	108.5 113.6 122.5 134.2 138.8 145.6 139.9 139.6 146.6 148.7	115.0 Rain 100.9 105.1 1113.1 109.5 95.2 93.3 102.0 102.0 102.7 104.1	UNITED Consense prices 113.0 121.8 133.3 141.2 146.4 148.7 152.4 157.8 161.5 166.5 172.2 3.4 4.0	KINGDOI Producer prices 108.7 113.9 127.5 131.5 138.7 140.1 148.0 157.0 151.8 0.8	128.2 137.2 150.1 162.4 173.1 180.9 189.0 206.8 215.8	108.8 114.0 121.6 127.9 128.4 127.9 132.6 139.8 144.4	104 100 101 104 100 93 94 93 108 111 113
988 988 989 980 991 992 983 984 995 996 997 996 977 996 91 qtr.1998 rd qtr.1998 rd qtr.1998	1.8 1.8 FRANCI 108.8 112.8 118.5 120.2 123.1 125.6 127.7 130.0 132.5 134.2 135.1	Producer primes 108.5 108.7 107.7 106.4 105.0 104.2 109.7 105.8 105.2	1.5 111.5 121.5 127.1 132.3 135.8 138.2 141.9 149.0 152.3 2.6 2.4	-1.3 Unit interrecests 104.1 105.2 109.8 113.4 115.6 118.1	81.0 80.2 80.2 102.1 99.7 102.9 100.6 106.6 106.3 106.3 102.2 101.9	0.8 0.1 ITALY 2000000000000000000000000000000000000	Producer prices 105.7 112.0 116.2 120.0 120.9 131.5 142.0 144.7 146.7 1.1 0.5 -0.2 -1.2	118.4 125.6 134.7 147.8 155.7 161.4 168.9 177.4 183.8	Dail Monor conta 113.6 122.5 138.8 145.6 139.9 139.6 146.6 148.7	115.0 Part 100.9 100.1 111.9 100.5 95.2 93.3 90.3 102.0 102.7 104.1 105.9 105.9	UNITED Consent prices 113.0 121.8 133.3 141.2 146.4 148.7 157.5 161.5 166.5 172.2 3.4 4.0 3.3 3.0 3.4	Frederic prices 108.7 113.9 121.0 127.5 131.5 136.7 140.0 149.6 151.0 0.6 0.0	128.2 137.2 150.1 162.4 173.1 180.9 189.5 198.0 206.8 215.8	108.8 114.0 121.8 127.9 128.4 127.9 127.9 132.8 144.4 6.2 4.5	104 101 100 101 104 100 93 94 90 93 106 111 113 112 111 106
988 988 989 980 980 981 992 983 984 985 986 987 988 et qt.1998 et qt.1998 dt qt.1998 dt qt.1998	1.8 1.8 FRANCI Comprise prints 108.8 112.8 118.5 120.2 123.1 125.6 127.7 130.0 132.5 134.2 135.1	-0.1 0.9 Producer prises 108.5 108.7 107.7 105.4 105.3 103.0 104.2 109.7 105.8	11.5 111.5 115.8 127.1 132.3 135.6 138.2 141.5 144.0 152.3 2.6 2.4 2.1 2.0	-1.3 Use bloom costs 104.1 105.2 109.8 113.4 115.6 118.1	81.0 80.2 100.2 100.7 102.9 100.7 106.6 106.1 106.3 102.9 101.9 102.0 102.0 102.0 101.1 101.1	0.8 0.1 ITALY Comment prises 116.5 124.2 131.7 140.3 169.0 169.0 178.2 181.2 1.8 1.8 1.8 1.8	Producer prises 105.7 112.0 120.0 120.9 131.5 142.0 144.7 146.6 148.7 1.1 0.6 -0.2 -1.2	118.4 125.5 134.7 147.8 155.7 161.4 168.9 172.4 177.4 183.8	tell hiber costs 113.8 122.5 134.2 138.8 145.6 139.9 146.5 148.7 -1.8	115.0 Part 100.9 100.9 101.1 111.9 113.1 102.5 93.3 102.0 102.7 104.1 102.3	UNITED Connector prices 115.0 121.8 133.3 141.2 146.4 145.7 152.4 157.5 161.5 166.5 172.2 3.4 4.0 3.3 3.0 3.4 3.5 3.5	Frederic prices 108.7 113.9 127.5 131.5 138.7 148.0 157.0 151.8 0.5 0.0 0.5 0.9	128.2 137.2 150.1 162.4 178.1 189.5 198.5 198.5 206.8 215.8	108.8 114.0 121.8 127.9 128.4 127.9 132.6 139.8 144.4 6.2 6.6 5.3	104 Rate 100 101 100 100 93 108 111 113 112 111 106
988 988 989 980 980 981 982 983 984 985 986 987 986 987 986 987 986 987 988 988 988 988 988 988 988 988 988	1.8 1.8 FRANCI 108.8 112.8 118.5 120.2 123.1 125.8 127.7 130.0 132.5 134.2 135.1	-0.1 0.9 E Productive states 108.5 108.7 107.7 105.4 105.3 108.0 104.2 109.7 105.8 105.2	111.5 111.5 115.8 121.5 127.1 132.3 135.6 134.5 144.9 142.9 142.3 2.6 2.4 2.1 2.0	-1.3 Use bloom cooks 104.1 105.2 109.8 113.6 115.6 118.1	81.0 80.2 80.2 102.1 99.7 102.9 100.7 104.2 106.6 106.3 106.3 102.2 101.9 102.0 102.9	0.8 0.1 ITALY Conserved prices 116.5 124.2 131.7 140.3 147.7 153.9 168.6 176.0 178.2 181.2 1.7 1.8 1.8 1.8	Professor prison 105.7 112.0 122.9 131.5 142.0 144.7 146.6 146.7 1.1 0.5 -0.2 -1.2	118.4 125.6 134.7 155.7 161.4 168.9 172.4 177.4 183.8	Dall Jahour coals 108.5 113.6 122.5 138.8 145.6 139.9 139.6 146.6 148.7	115.0 Part 100.9 105.1 111.9 113.1 109.5 95.2 93.3 102.7 104.1 102.3 103.1 105.9 102.2 102.2 102.2 102.2	UNITED Constant prices 121.8 133.3 141.2 148.4 148.7 152.4 157.5 161.5 166.5 172.2 3.4 4.0 3.5 4.0 3.5 4.0	KINGDOI Producer prices 108.7 113.9 121.0 127.5 138.7 140.1 148.0 149.8 151.8 0.8 1.0 0.5 0.0	128.2 137.2 150.1 162.4 173.1 180.9 189.5 198.0 206.8 215.8 5.1 5.2	108.8 114.0 121.8 127.9 128.4 127.9 132.6 139.8 144.4 6.2 7 4.5	104 101 101 100 101 104 100 93 94 90 111 113 112 111, 106
988 988 989 980 980 981 982 983 984 995 996 91 qtr.1998 et qtr.1998 dt qtr.1998 th qtr.1998 ebruary 1998	1.8 1.8 FRANCI 108.8 112.8 112.5 120.2 123.1 125.6 127.7 130.0 132.5 134.2 135.1 0.7 0.7 0.7	-0.1 0.9 E Producer prises 108.5 108.7 107.7 105.4 105.3 108.0 104.2 109.7 105.8 105.2	1.5 111.5 121.5 121.5 127.1 132.3 135.6 136.2 141.5 144.9 149.0 152.3 2.6 2.4 2.1 1.5 2.0 1.6 2.0	-1.3 Use their costs 104.1 105.2 109.8 113.4 115.6 118.1	81.0 80.2 80.2 102.1 99.7 102.9 100.6 106.1 106.3 102.3 101.9 102.9 101.1 101.1 101.1 101.1	0.8 0.1 ITALY 2000000000000000000000000000000000000	Producer prices 105.7 112.0 116.2 120.0 120.9 131.5 144.7 146.6 146.7 1.1 0.8 -0.2 -1.2	118.4 125.6 134.7 147.6 155.7 161.4 168.9 172.4 177.4 183.8 2.1 2.1 3.1	Dail Monor conta 113.6 122.5 138.8 145.6 139.9 139.6 146.6 148.7 -5.7 -1.8 n.a. n.a. n.a. n.a. n.a. n.a. n.a. n.	115.0 Part 100.9 100.1 111.9 113.1 100.5 95.2 93.3 90.3 102.0 102.7 104.1 105.9 102.2 102.2 102.2 102.2 102.2	UNITED Consense prices 113.0 121.8 139.3 1412.1 146.4 148.7 157.5 161.5 166.5 172.2 3.4 4.0 3.3 3.4 3.5 4.0 4.2	Frederic prices 108.7 113.9 121.0 127.5 131.5 138.7 140.0 149.8 157.0 151.8 0.6 0.0 0.5 0.9 1.0	128.2 137.2 150.1 162.4 173.1 180.9 189.5 198.0 206.8 215.8 5.1 5.5 5.1	108.8 114.0 121.8 127.9 128.4 127.9 132.6 139.8 144.4 6.2 4.5 6.6 5.3 5.0 4.7	104 100 101 104 100 93 94 90 93 111 113 172 114 116 112 114 114 116
988 988 989 980 980 981 982 983 984 985 985 986 98 qtr.1998 nd qtr.1998 nd qtr.1998 shortsty 1998	1.8 1.8 FRANCI 108.8 112.8 118.5 120.2 123.1 125.8 127.7 130.0 132.5 134.2 135.1	-0.1 0.9 Produm phase 108.5 108.7 107.7 105.3 103.0 104.2 109.7 105.8 105.2	111.5 111.5 111.5 127.1 132.3 135.6 138.2 141.5 149.0 152.3 2.6 2.4 2.1 2.0	-1.3 Use bloor costs 104.1 105.2 109.8 113.4 115.6 118.1	81.0 80.2 102.1 99.7 102.9 100.7 104.2 108.6 106.6 106.3 102.2 101.9 102.9 101.9 102.9 101.1 101.4 102.9	0.8 0.1 TTALY 2000 116.5 124.2 131.7 140.3 147.7 153.9 160.0 168.6 176.0 178.2 181.2 1.8 1.8 1.8 1.8 1.8	Producer prises 105.7 112.0 120.0 120.9 131.5 142.0 144.7 146.6 148.7 1.1 0.5 -0.2 -1.2 1.3 0.9 0.9	118.4 125.5 134.7 147.8 155.7 161.4 168.9 172.4 183.8 2.1 3.1	Dell inhors could be	115.0 Part 100.9 105.1 111.9 113.1 109.5 93.3 90.3 102.0 102.7 104.3 105.1 105.2 102.2 102.2 102.5 103.4 105.1 105.2 102.5 103.4 105.1 105.2 105.2 105.2 105.2 105.1 105.2	UNITED Community prizes 113.0 121.6 139.3 141.2 146.4 148.7 152.4 157.5 161.5 172.2 3.4 4.0 3.3 3.0 4.0 4.2 3.7	Fredom prices 108.7 113.9 127.5 138.5 138.7 140.1 146.8 157.0 151.8 0.5 0.0 0.5 0.9 1.0 1.1	128.2 137.2 150.1 162.4 173.1 189.5 199.0 206.8 215.8 5.1 5.2	108.8 114.0 121.9 128.4 127.9 128.4 127.9 132.6 144.4 6.2 4.5 6.6 5.3 5.0 4.7 3.9	104 Raminate (101 100 101 100 100 93 94 90 93 108 111 113 112 114 114 114 110 112
ecember erwary 1999 988 990 991 991 992 993 994 995 996 997 996 97 1998 et qtr.1998 et qtr.1998 et qtr.1998 et qtr.1998 et qtr.1998 et qtr.1998	1.8 1.8 FRANCI 108.8 112.8 118.5 120.2 123.1 125.8 127.7 130.0 132.8 134.2 135.1 0.7 1.0 0.7 0.8 1.0	-0.1 0.9 E Producer prises 108.5 108.7 107.7 105.4 105.3 108.0 104.2 109.7 105.8 105.2	1.5 111.5 121.5 121.5 127.1 132.3 135.6 136.2 141.5 144.9 149.0 152.3 2.6 2.4 2.1 1.5 2.0 1.6 2.0	-1.3 Use their costs 104.1 105.2 109.8 113.4 115.6 118.1	81.0 80.2 80.2 102.1 99.7 102.9 100.7 104.2 106.6 106.3 106.3 107.9 100.8 101.9 102.9 102.9 101.1 101.1 101.1 101.1 102.2 102.9 102.9 102.9 103.9 104.0 105.	0.8 0.1 TALY Comments place 116.5 124.2 131.7 140.3 147.7 153.9 160.0 168.6 178.0 181.2 1.7 1.8 1.8 1.8 1.8 1.8	Protest priess 105.7 112.0 116.2 120.0 120.3 126.9 131.5 142.0 144.7 146.7 1.1 0.5 -0.2 -1.2 1.3 0.9 0.6 0.4 0.3	118.4 125.6 134.7 155.7 161.4 168.9 172.4 177.4 183.8 2.1 3.1 3.1 3.1 3.1 3.1	Dall Jahour coals 108.5 113.8 122.5 138.8 145.6 139.9 139.6 146.7 -1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8 1.8	115.0 Part 100.9 100.9 113.1 100.9 113.1 100.9 102.0 102.0 102.0 102.0 102.1 103.4 105.9 102.2 102.2 102.2 102.2 102.5 102.7 104.6	0.5 UNITED 13.0 121.8 133.3 141.2 148.4 148.7 152.4 157.6 161.5 166.5 172.2 3.4 4.0 3.5 3.5	KINGDOI Producer prices 108.7 113.9 121.0 127.5 138.7 140.1 148.0 149.8 151.8 0.8 1.0 0.5 0.9 1.0 0.5 0.9 1.0 0.8	128.2 137.2 137.2 150.1 162.4 173.1 180.9 189.5 198.0 206.8 215.8 5.1 5.2 5.1 5.5 5.1 5.4 4.9 5.4	108.8 114.0 121.8 127.9 128.4 127.9 132.6 139.8 144.4 6.2 7 4.5 6.6 5.3 6.6 5.3 4.7 3.9 4.8	104 Ramination 101 101 100 101 100 93 94 90 93 108 111 113 112 114 114 114 116 112 112 112 112 112
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VISA APPLICATIONS

NEWS DIGEST

Lawyer claims immigration

chaos traps executives in UK

Families and business executives are being trapped in the

UK because of chaos at immigration headquarters, lawyers

said yesterday. Delays transferring files to a new computer

system have affected thousands of people of various

nationalities who need documents to leave the country.

The Home Office said some delays were expected during

the modernisation of the system for handling cases. The

relocating offices at the immigration and Nationality Directorate in Croydon, south London, Julia Onslow-Cole, a

firm, said the problems affected thousands of non-UK citi-

businessmen simply can't travel. Some 250,000 files have

The Home Office issued advice last year warning there

would be "unavoidable disruption" during the changes. It asked applicants not to telephone or visit Croydon

between December and February "unless it is absolutely necessary". The department said yesterday: "There is

Texas offshoot may be named

process has included updating computer systems and

lawyer with Cameron McKenna, the City of London law

zens applying for parmits or visa extensions. "A lot of

been moved from one building to another without even

Leading republican dissident arrested

republican was among four people arrested yesterday by Northern Ireland police as part of the investigation into the Omagh bombing last year in which 29 people died and more than 350 were

The man, who was being held in Londonderry, was named as Francis Mackey, the chairman of the 32 County Sovereignty Movement and a member of Omagh district council.

brought to six the number of men arrested in Northern Ireland since a joint police operation was initiated at the weekend.

Separately, police in the Republic of Ireland said that five men arrested there had Security sources were cau-

tioning against raising expectations of a major breakthrough in the search to identify and bring to trial those responsible for the bombing in the market town of Omagh last August.

sides of the border bave been facing growing political pressure to show some results amid fears that dissident republican groups are preparing fresh attacks to dis-

rupt the peace process. Last month some opposition MPs from England and Northern Ireland threatened to use their statutory House of Commons privilege against libel suits to name individuals allegedly involved in the Omagh bombing. They agreed not to dice any chance of a successful trial

BRITAIN

The latest arrests came as Irish officials conceded that Herald newspaper on the there was still little prospect of any early advance on the tralian tour. However, both govern-"decommissioning" of arms

Gerry Adams, the Sinn Fein president, said in Australia vesterday that there was nothing in the 1998 ment agreement that required the Irish victims of paramilitary-style . only after senior police offi- Republican Army to decom- attacks in Norther Ireland in

However, police on both cars and the UK and Irish mission before Sinn Fein can the last eight months of 1998. governments argued that take up ministerial positions. Adem Ingram, the UK govthis would seriously preju- in a regional Northern Ireland government.

Mr Adams was commenting in the Sydney Morning first day of an eight-day Aus-

ments expect the decommissioning issue to remain a stumbling block to the setting up of the new government beyond that data. Almost 150 people were

ernment minister responsible for Northern Ireland security, said yesterday.

Loyalists were responsible for 90 attacks - comprising 25 shootings and 65 assaults, he said in a Commons written answer. Republicans were behind 59 - 19 shoot-

ings and 40 assaults. The 149 offences, which took place between May 1 and December 31, included shootings, grievous bodily harm, actual bodily harm

Ban on modified foods 'not against EU rules'

The UK government is wrong to insist that a moratorium on the commercial growing of geneticallymodified crops would break European Union law, two big environmental groups said

The claim follows a legal opinion commissioned by the Royal Society for the Protection of Birds and Friends of the Earth.

"This is not an area in which certainties of any kind prevail," said the 20page opinion drawn up by Philippe Sands, reader in international law at the University of London and global ssor of law at New York University Law School. "However, good arguments can be made to support the view that a moratorium on the commercial growing of GM seeds would not be contrary to EU and WTO (World Trade Organisation] law."

The conclusion was welcomed by environmental groups, which renewed calls for a formal moratorium of at least three years on the commercial release of geneti-cally-modified organisms. They say this is the minimum time needed to conduct farm-scale environmental

trials of the crops.

Michael Meacher, environment minister, last week gave an assurance that the overnment would not allow the commercial release of GM crops unless it was satisfied about their impact on health and the environment industry to impose a volun-

tary delay on planting. If that failed ministers would "consider our powers". The RSPB says the government's position is ambigu-ous and believes the govern-ment should end the

confusion by "categorically and publicly" declaring a moratorium. But Mr Sands yesterday partially defended ministers' refuciance to impose a formal moratorium. Despite

criticisms of the govern-

ment's legal arguments, he said it might be justified in taking a pragmatic stance.

Ministers might be reluctant to put the issue of a moretorium to a legal test because a decision could limit their room for manoeuvre on this and other issues. The legal position of EU states regarding GMOs is likely to become clearer over the year. He also emphasised the outcome of any legal hat-

tle would be uncertain. Mr Sands used both the Treaty of Rome and the WTO Sanitary and Phytosan-itary Agreement in his legal arguments supporting a moratorium. He also cited the absence of EU case law and the existence of relevant

WTO case law.

ELECTRICITY PRICE ALLEGATIONS

being marked," she said.

some disruption at the moment."

Eastern Electricity, an offshoot of Texas Utilities, is expected this week to be named by Callum McCarthy, the UK energy industry regulator, as one of the generators alleged to have manipulated electricity prices in December. The regulator was still drafting recommendations yesterday on how to prevent further market "abuses" by generators. Mr McCarthy said last month he was considering altering the terms of generators' licences. He was also contemplating earlier than expected changes to trading arrangements in the national electricity pool, which sets wholesale prices. The regulator claimed prices would have been \$90m (\$146.7m) lower - about 10 per cent of total pool turnover of £889m during December - if there had been cost effective bidding by the generators.

Brigg, an independent power producer owned by Ivo. the Finnish electricity group, is understood to have set prices on more occasions during December than any other generator. Eastern has also been criticised for setting high

The pool price mechanism, which customers claim has been abused by generators, was established to ensure electricity was supplied by the most cost-efficient plants following the break-up of the publicly owned Central Electricity Generating Board. Customers have repeatedly claimed that the three biggest fossil fuel generators -Eastern and the former state-owned National Power and PowerGen – have used their price-setting power to manipulate the system marginal price, one of the elements of the pool system. Andrew Taylor, London

LANDMINE CONVENTION

2m destroyed before deadline

The British army has destroyed 2m anti-personnel landmines before the Ottawa Convention comes into force on March 1, George Robertson, chief defence minister, said yesterday. More than 100 countries signed the convention benning the use, production and trade of landmines. They must report on stocks by June and destroy them within four years. The Royal Air Force's remaining stocks will be destroyed by the end of the year, leaving the UK with 4,000 to be kept to test detection and destruction techniques. Mr Robertson hoped the accelerated destruction of British mines would send a signal to countries that have not signed the convention.

"A serious, global effort is required before this ban will be truly effective," he said. Alexander Nicoll, London

Warning to forgings industry

inward investment in UK manufacturing, an important part of the economy over the past decade, could be hit if the forging industry does not build on previous productivity gains, according to a study. The sector is a vital supplier to much bigger industries, such as cars and aerospaca, says the Centre for Economics and Business Research. The consultancy says the forgings sector increased productivity 57 per cent over the past decade, twice as much as UK manufacturing and four times the rate of the economy as a whole. It says failure to keep up this level of improvement could damage the country's ability to attract overseas investment in areas such as car manufacturing. UK forgings companies have annual sales of £780m (\$1.2bn), mostly to other UK-based companies in fields such as cars, aerospace and general engineering with total output of £150bn. Peter Mersh, London

BBC APPOINTMENT

Chairman calls for courage

The main qualification for the new director-general of the BBC will be courage in taking tough and controversial decisions, Sir Christopher Bland, the corporation's chairmen, is to say in a speech tonight. Sir Christopher, speaking to the Royal Television Society, will argue that the BBC will be "pilloried for the things it gets right" as well as its mistakes, so courage "is arguably the key qualification" for its leaders. Sir Christopher, who is leading the search for a director agent in successful size. director-general to succeed Sir John Birt next year, says the BBC will "continue to have to take tough decisions". He will argue that the higher the proportion of advertising revenue as a proportion of total revenue, the less distinctive a public service broadcaster is likely to be. The BBC is financed mainly by a state levy on UK users of television sets. John Gapper, London

Underground rail delays threaten millennium party

A scheme to extend the capital's network to the heart of the celebrations is running dangerously close to deadline. Charles Batchelor reports

which will be 19 months late if it opens in October, is the most contentious of three big upgrading projects to be running well behind sched-

The delays are the result of many factors, some But engineering consultants and rail industry managers say a common thread is the state-owned London Transport's inability to manage big engineering projects to time and to budget.

The longest delay is on the Central Line, which passes through the the capital's fashionable West End to the City is more than five years behind schedule. The project involves new trains, control systems and public information systems and will not be completed before October 2000, more than five years

stock on the Northern Line, known for many years as "the misery line", has also been delayed by more than a year because of design changes ordered by the Underground and problems

But the most pressing an Underground line linking problem is with the Jubilee Line extension. It is expected to carry 60 per cent of the 12m visitors to the Millennium dome in 2000, the cen-

ne £2.9bn (\$4.8bn) Jubi- Tony Blair's plan to celelee Line extension to the brate Britain's role in the London Underground, 21st century. But the line is not expected to be completely open before October 31 and even then important stations such as Westminster - next to the Houses of Parliament - may not be

Even the October target beyond management control. may not be reached. The handover of the first section testing has already slipped from the end of January to

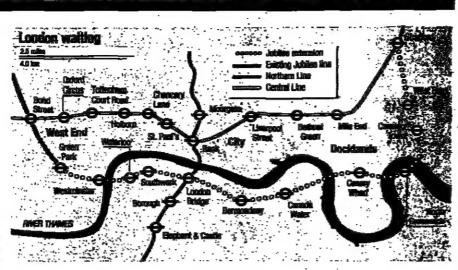
next month. The 15km extension to the line - linking the West End with the office metropolis at Canary Wharf - is supposed to represent the future of travel in the world's congested cities. It features the

latest in metro design. But engineering consultants with experience of Underground projects say the problems on the line and on the other projects resulted from the Under-Modernisation the rolling ground's failure to create a strong central managemen team alongside the project manager to drive it forward. The promoters of the Canary Wharf office complex, built on derelict dockyards to the east of central

London, were desperate for

their office blocks to the

West Rnd. under way. But in 1992 treplece of prime minister shortly after the passage of tries including Aoki of Japan



1989 Bill authorising construction laid before purliament 1992 BB passed; Olympia 8, York, developer of Canary Wharf, goes tion. Hopes it will contribute \$400m to extension

1983 Financial restructuring of Centry When completed; private sector contribution to JLE of 2400m confirmed

1984 Fall turnel being built by New Austrian Method or Heathrow airport. Work on two extension stations is halted 1995 Greenwich chosen as alle for Millennium Dome

1997 London Transport says extension will be six months let

completion now due September 1998 1996 Feb Second delay stricunced - to spring 1999. High-tech algnating shelved until line is open. 1996 Sept Bechtel brought in to manage project. Hugh Doherty,

London Transport's project leader, steps down. Completion 1996 New London Transport warns extension will not be ready on

1996 Jan Beckleins agree productivity deal legislation authorising the extension project - Olympia & York, the Canadian deliver the trains while oper of Canary Wharf, Westinghouse agreed to provide signalling. admitted it had overstretched and applied for

link to central London. The project management team decided to push ahead anyway. Leading UK civil engineers, such as Ralfour After years of stopping Beatty, Amec, John Laing and starting, the project was and Tarmac signed up. So did groups from other coun-

protection from creditors.

The company had agreed to

invest in a rail transport

time unless electricisms improve productivity and Soletanche of France. GEC Alsthom contracted to

> The decision to keep responsibility for management of the project in-house was overturned by government pressure last September when Bechtel; a US project management group, was brought in. Underground management also failed to co-ordinate design and construction, or exercise tight control of the design when costs began to increase.

link. "It is possible [London Transport] fell in love with the project. They have built lovely stations which will last 100 years but maybe they should have cut back." by rail experts is the decision to site a cross

We make the project fit

the budget," said George

Iacobescu, chief executive of

Canary Wharf, owner of the

Docklands office complex

which is part-financing the

over, which allows trains to change tracks in an emergency, underground at Canary Wharf station. This is two stations away from where the line comes up to the surface, where a

cross-over would have been much cheaper to construct. Breaking up the technologically complex parts of the Jubilee Line into too many pieces caused additional problems in getting them to

Spreading responsibility for track, train control ems and signalling over three different companies caused unnecessary complexity in getting the different systems to work together, said Michael Schabas, a rail consultant and director of GB Railways, a train operating company.

Trade data will reveal |Oil filter maker damage from high pound in India venture

The extent to which the strength of sterling has daming a picture for 1998 as a two-and-a-half years.

strong hint of how much and, to a slight extent, slowworse the situation is likely ing world trade, while to become this year. Even a moderately good be rising as the high pound

country in its worst trade market share," notes Michposition since the boom pre- ael Saunders, UK economist sided over by Nigel Lawson, at Salomons.
then chancellor of the exche-Investment banks such as and reached a peak at the Salomon Smith Barney Citiend of March 1998. Since bank predict a deficit in trade in goods for December

of the previous month's retained a resilience, shrug- surplus with the UK: the steep £2.2bn deficit. That would take the UK's sion and sharp cuts in intertrade gap in the fourth

aged UK exports will be long-term influence of the return than the suro-zone revealed today when the strength of sterling, which and the US. total UK trade figures for has been enjoying a power-December are published, giv- ful appreciation for the past icy committee, which sets "Export volumes are being

The data will also give a hampered by the high pound import penetration seems to performance will leave the allows importers to gain

The pound's long ascent began in the summer of 1996 then, analysis have declared that the pound was bound to of £2bn (\$3.2hn), on the heels fall. But the currency has

quarter of 1998 to about Even the Bank of England, North American imports to 1960n, the highest quarterly the UK central bank, has the UK rose by the fastest deficit since 1990 and £2bn been surprised that its five rate of any region.

more than the same period consecutive rate cuts have in 1997. The main reason for the UK base rates, at 5.5 per export gloom is simple: the cent, still offer a higher

> rates, has also been forced to downgrade its outlook for UK exports based on its judgment of external demand and the lagging effects of sterling's apprecia-

The most recent data before today's figures showed a record £15.7bn deficit in traded goods between the UK and countries outside the European Union during 1998. That was almost double

the deficit in 1997. North America has continued to run a traded goods ging off warnings of reces-sion and sharp cuts in inter-US and Canada fell in the last quarter of 1998, while

By Peter Wersh in London

venture to make equipment to bring western health and safety standards to Asian factories is being started in India by a leading UK maker of specialist machinery.

Filtermist - based in Bridgnorth in the English Midlands - is replicating in a plant in Poons, southern India, the technology it has pioneered over 30 years to make specialised fan-based filters that remove oil from the air around machine tools.

The oil, which gets into the atmosphere from the lubricating and cooling fluids used in metal cutting, can cause health hazards to plant operators. The Poona venture is in conjunction

making the equipment, clad.

increasingly mandatory in western factories to meet tighter environmental standards. The world market for such systems is put at about \$70m a year. Randall Taft, Filtermist's technical director, said there was a "huge' potential market in India, and opportunities to export to other parts of Asia. Privately-owned Filtermist has annual sales of about £6m (\$9.7m), of which 80 per cent is exported.
Its UK factory makes

about 8,000 filter units a year - selling for up to \$3,000 each - and over the next few years the Poona plant is likely to build up annual production to about 1,000, according to Mr Taft.

Filtermist started in the late 1960s and has produced about 100,000 filters which with Span, an Indian com-pany that makes machine tries. The equipment uses vanes that draw oil mist into the machine and draw away Filtermist is one of a hand- oil droplets to tanks from ful of companies worldwide which the liquid can be recy-

RACE RELATIONS CALLS FOR RESIGNATION AFTER LEAKS OF INDEPENDENT REPORT INTO MURDER OF BLACK TEENAGER

able to accept this as Sir Wil- lapsed.

London police chief insists he will not quit

Sir Paul Condon, the London

The calls come before publication on Wednesday of an inquiry report into the killing in a suburban street five years ago of Stephen Law-

The future of Sir Paul, police chief for all of London Sir Paul vigorously denied sent demands".

embrace that with zeal."

"institutionalised racism" in car unable to accept this will tions in the 1990s. Five white his force, an allegation made "find it extremely difficult to men were acquitted of the in a leaked section of the work with the community in killing in 1997 and subsethe way that policing by con-quent attempts by Lawrence's parents to bring a Crucially, Sir Paul may be civil action against them col-

> liam's new definition of Sir Paul is due to retire institutionalised racism when his contract expires race relations". refers to "unwitting" prejunext Jamuary. John Stalker, former deputy chief consta-Sir Paul became Scotland ble of the northern England Yard's most senior officer city of Manchester, said he first time and possibly the force, and since April last "must resign - his position

According to leaks, the Stephen Lawrence was is untenable". Sir Herman Ouseley, chair-

[the Metropolitan Police] - it could lead to changes in the the standard." The report will outline 70

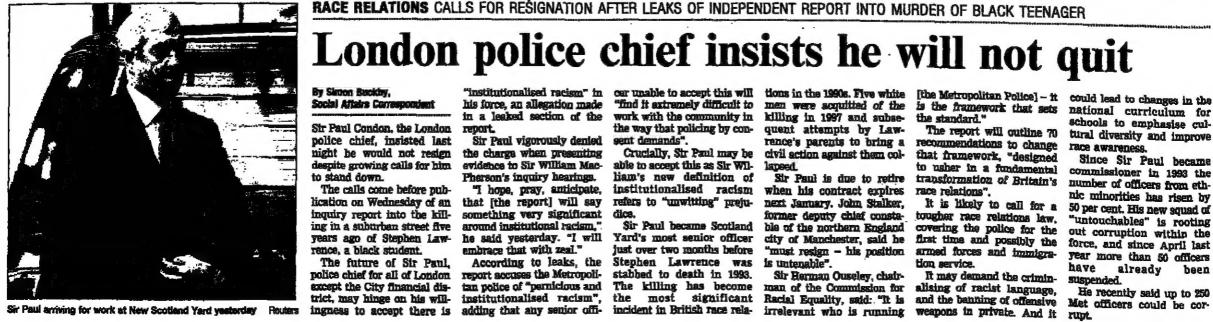
recommendations to change that framework, "designed to usher in a fundamental transformation of Britain's

tougher race relations law. tion service.

It may demand the crimin-suspended.

is the framework that sets national curriculum for schools to emphasise cultural diversity and improve race awareness.

Since Sir Paul became commissioner in 1993 the number of officers from ethnic minorities has risen by It is likely to call for a 50 per cent. His new squad of "untouchables" is rooting covering the police for the out corruption within the armed forces and immigra- year more than 50 officers have already been



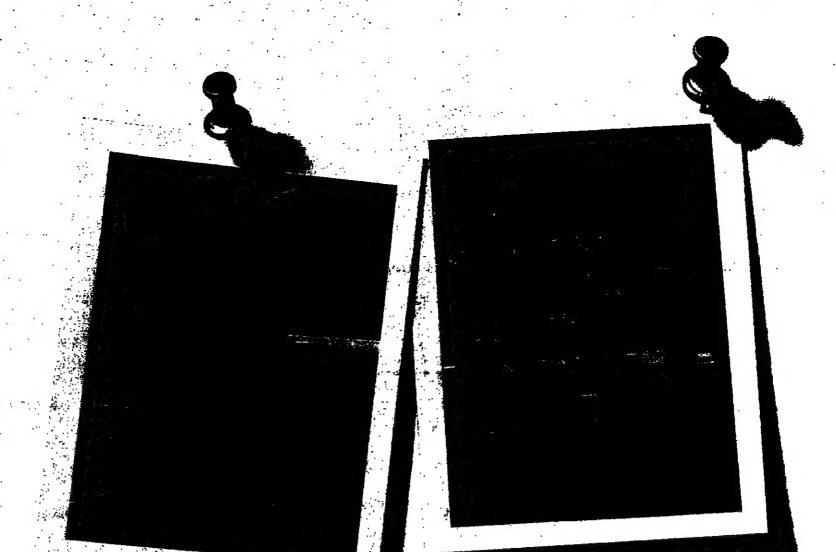
By Skoon Bockby, Social Affairs Correspondent

police chief, insisted last night be would not resign despite growing calls for him to stand down.

rence, a black student.

the charge when presenting evidence to Sir William Mac-Pherson's inquiry hearings. "I hope, pray, anticipate, that [the report] will say something very significant dice. around institutional racism," he said yesterday. "I will

just over two months before report accuses the Metropoli- stabbed to death in 1993.



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Monsanto scores an own goal

their plans, allowing themselves

Professor Ulrich Steger, a spe-

society at Switzerland's Interna-

Development, says when compa-

'In terms of goodwill,

you have to build up

which you can draw

Lacking that perspective, Mon-

santo made three big mistakes,

badly underestimated the differ-

ences in attitudes towards nutri-

tion in Europe and the US, where

and hormone-treated beef are

tradition of processed and fast

food is far shorter in Europe than

Second, it failed to recognise

that consumers would resent

in the US," Prof Steger says.

"One should realise that the

already widely accepted.

a bank of trust on

in difficult times

quent outcry.

ger says.

Richard Tomkins asks whether the public relations disaster over transcenic foods in Europe could have been avoided by putting in more careful groundwork

When the next book about foresee the public reaction to great public relations great public relations their mans, and disasters is written, it is a to be wrongfooted by the subsesafe bet that it will be dominated by the story of Monsanto's woes over genetically modified foods in

It is the biggest business fiasco since Royal Dutch/Shell became the target of public outrage over its plans to sink the Brent Spar oil platform in the North Atlantic. And like that episode, it prompts the question: did it ria. Too often, they pay little really have to be this

Business history is littered with stories of big companies rescuing their products and reputations from disasters.

Perrier fully recovered from the discovery of traces of benzene in its bottled water, and Johnson & Johnson similarly regained public trust after capsules of its Tylenol pain-killer were poi-

In the Perrier and Tylenol cases, the disasters could not have been foreseen: once they occurred, the companies involved took decisive action to restore public confidence by admitting what had gone wrong and engaging in massive product recalls.

It is not the same for Monsanto and the other biotechnology companies caught up in today's cri-

Their products did not become genetically modified by accident: they designed them that way, and in their view, there is noth-

Nor does the Brent Spar analogy hold up. In that case, Shell ended the controversy by bowing to public pressure and changing Monsanto cannot do this with-

out giving up one of the world's biggest markets for one of its most important products. Yet the Shell and Monsanto

stories do share one common feature. Both companies thought

Their mistake was in falling to of a technology that brought

them few obvious rewards.

Experts told us for years that there was no risk of getting mad. cow disease, then suddenly changed their minds. Who canguarantee they do not change their minds about genetically modified foods?" says Prof Steger. "So we carry the risks, but the benefits are higher profits for manufacturers and lower costs for farmers."

cialist in corporate clashes with Third, it thought international trade agreements would force Europe to open its doors to genet-teally modified products whether nies are surprised by controversy, it is usually because their it liked them or not. "Nobody likes being pushed around, and this gave them an initial image, decision-making processes are based on rational, technical criterightly or wrongly, that they heed to dangers that hirk in the were pushing the reluctant Europeans into a situation they did power of opinions and not want," Prof Steger says. Last summer, Monsanto sought

"Managers do not think politito open the way for the introduccally. They do not understand tion of genetically modified foods that politics are driven by other by running a £1m advertising criteria than business." Prof Stecampaign devised by the London-"And in these days of sharebased Bartle Bogle Regarty holder value, managers are so agency, explaining the case for overrun that they do not have

the time to think things through The campaign appeared to have the right motives: it tried to and put themselves in the shoes create some understanding of a difficult issue and invited people to listen to opposing arguments, even giving the addresses and telephone numbers of organisations such as Greenpeace and Friends of the Earth.

But Mark Lund, chief executive of the London-based Delaney Fletcher Bozell agency, says advocacy advertising such as this is rarely enough to withstand a big controversy.

Unless you are shining a very powerful light on some truth in your advertising that stands up against the tide of public opinion, then it's simply going to render your corporate advertising irrele-First, as a US company, it vant," he says.

"It might be odd for an advergenetically modified products tising person to say this, but the most effective way of creating an environment of acceptability for a controversial product is probably still very good public relations, because you have got to be sure that when the story takes off, you have got people who are going to be asked for quotes who being asked to shoulder the risks

Not surprisingly, Ian Wright,

vice-president of Britain's Institute of Public Relations, agrees. "Biotechnology companies are immensely secretive, and what you are seeing here is the result of their failure to put in the

groundwork," he says. The truth is, in terms of pub lic goodwill, you have to build up a bank of trust on which you can draw in difficult times. If you want to be in a position where you can deal with a crists like this, you have to put in the spadework over a very long time before these things hit."

Monsanto says that it never really stood a chance of getting

found itself introducing its products at about the time of the BSE

We could provide one of our scientific experts with the most impressive academic background and a lifelong career in studying this area to explain how the products work and why we feet they are safe, but at the end of the day, anyone in the UK could say: Well, that's what they told us about BSE, and they were wrong.' It's clear that it's eroded

its case over in the UK, where it Hill, the former Labour party spokesman who is now a director of Bell Pottinger Good Relations, Monsanto's 'public relations

> "What, I think, in the medium term can be a benefit of the frenzy of the last week is that, in a way it has been impossible to to now, we will begin a debate on the scientific basis of the research being done by the biotechnology companies into genetically modified food."

confidence in science."

Prof Steger is less sure. At this
Is the situation retrievable? late stage, he says, it is too late
"Very much, yes," says David for Monsanto to open up a dis-

logue with its opponents.

"The only thing they can do is to stay the course and hope the resistance erodes over time. There are examples of corporations that have been portrayed as brutal and that are nevertheless

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On the other hand, there is also the example of nuclear power another new technology that promised supposed benefits to society yet faced implacable opposition.

As Prof Steger notes: "Today, the only debate about nuclear power is how quickly to phase it





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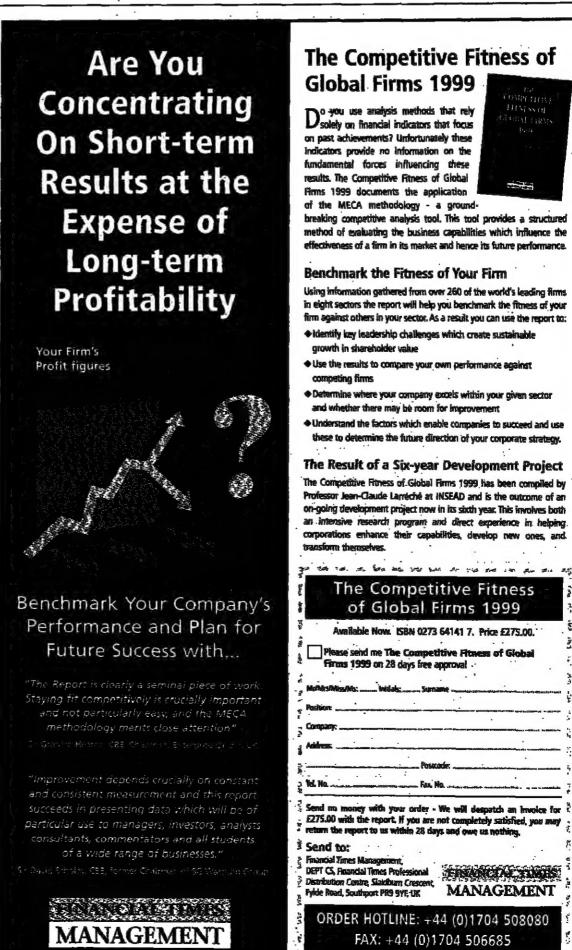
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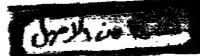
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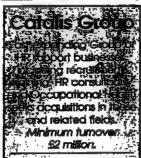
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bretand is amongst the most rapidly growing economies in the EU and this is forecasted to continue into the foreseeable furnre. Although telephone penetration rates in Ireland of around 83% are low by European standards, the releconneumications market in Ireland was liberalised on 1 December 1998 and has significant potential for growth over the coming years.

A copy of the tender documentation is available, on payment of a nonrefundable fee of IRES,000, from Ms. Joan Phelan, Office of the Director of Telecommunications Regulation, Abbey Court, Irish Life Centre, Lower Abbey Street, Dublin 1, Ireland (Telephone 00 353 1 8049600, Fex 00 353 1 8049665).

The fee should be paid by bank draft payable to the "Office of the Director of Telecommunications Regulation". Only organisations which purchase the tender documentation may participate in the competition.

A summery information memorandum is also available on request or can he viewed on the official website of the Office of the Director of Telecommunications Resulation: http://www.odtr.ie.

> Closing date for receipt of applications is 1400 (local time) on the 6th May 1999.

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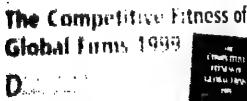
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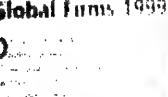
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The Competitive Fitness of Global Firms 1999 THE PARTY NAMED IN COLUMN TWO Section William







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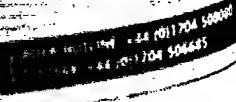
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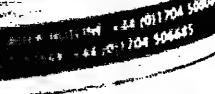
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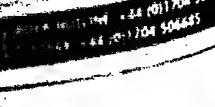
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Establish Co.









Picture this, in sharper focus

A new software standard could change the use of digital images in the next century, writes Edwin Colver

in detective films or TV series. A blurred picture is called up on a computer screen and several zooms later a small section is magnified, revealing the culprit's face in sharp detail.

In the real world, such incessant zooming leads only to an ever-increasing onscreen blur. "At the moment the resolution of an image is fixed - if you zoom in the picture gets fuzzier," says Richard Clark of Elysium, a small UK internet software house. But work is under way that could make images scaleable: "Soon you will be able to zoom in on a section of an image and maintain the quality.

The scaleability of images is just one way in which JPEG2000, a new standard in image compression, could remodel our use of digital images in the 21st century. People will be able to select regions of interest within an image, says Mr Clark. "You could compress an image so that the eyes, nose and mouth would be given more detail, or provide higher quality in parts of a medical

image to help diagnosis. "For web applications it will even be possible to attach information and properties to different levels of image compression or parts of the image. For example, you could have an image of an aircraft. By zooming in on the wheels you would

It is a common scene bring up another picture, perhaps from a different angle.

Image compression does not just save space on hard drives and reduce transmission times across the internet. The JPEG standard is optimised for images of natural scenes and typically squashes files to a tenth of the size. But compression also affects the way images can later be handled and

JPEG stands for Joint Photographic Experts Group, a committee of the International Standards Organisation, and comprises more than 200 experts who have produced a range of interna-

'Pictures are added to most web pages as an afterthought or for decoration'

tional image compression standards. The JPEG2000 initlative was started by JPEG's convener, Daniel Lee, a research and development manager at Hew-

lett-Packard, in 1997. The currently used JPEG standards were developed about 10 years ago," he says. They were based on technologies and methodologies

from the 1970s. Although they meet most current needs, many of the new applications and technologies that have arisen from the internet provide much richer functions than are currently specified."

The enormous growth of the internet has been central in creating the need for a new standard, as it has changed the concept of data handling. "In the internet arena, it is uncertain where one application ends and another begins as machines communicate with each other," notes Mr Lee. "The new standard will be engineered to account for this interconnectivity."

The software and digital imaging communities recognise that with the internet a standardised approach to image handling is essential. Standards allow wider use and better sales - of prod-

Computer scientists have also argued for a new standard because of advances in compression power. Now bigger compressions are obtainable with an improved quality of image. Although the old technology is still effective for the highest quality images, the improvements mean pictures can be delivered more rapidly at generally acceptable quality

Part of this improvement has been achieved by using a new approach, called wavelet compression, to sample the image and assess its data. JPEG2000 will be based on wavelets. The committee is essessing various models,



nd image; better compression will magnify with less loss of resolution

carrying out thousands of have to obtain a "key" tests before deciding which algorithms are finally written into the new standard. Wavelets allow pictures to be broken down and compressed in a more flexible manner. With JPEG2000 users will choose which parts of an image to download or decide to view small areas of images without losing resolution.

The new standard also addresses questions of image ownership and encryption. It will be possible to lock images so they are accessible to others at only poor quality, or with a watermark superimposed. In order to access the highest quality images, or use them in a publication, the user will sumably by paying.

Mr Clark, who heads the UK delegation on the JPEG2000 committee, admits some of these features are not new and are contained in the lesser known parts of the original standard. "JPEG2000 has more bells and whistles. But most of the work has gone into making the high compression performance and features as effective as possible. At the end of the day you want a decent image quickly.

For all its bells and whistles, whether JPEG2000 is quickly adopted cannot be predicted. Tom Lane. LJG's organiser, reserves judgment on the new standard. He hopes it will not only

improve compression performance, but also address some of the problems associated with the current standard. "In the end, an ISO

spec is only a piece of paper.

and it may or may not ever achieve wide use," he says. However, with the leading software and imaging industries involved in the new standard. Mr Lee predicts that JPEG2000 will change the way images are used on the web. "Currently, pictures serve an illustrative purpose only - they are added to most web pages as an afterthought or for decoration. But with JPEG2000, webbrowsing could become image based. JPEG2000 will

elevate the image to be a

The risk is that traditional

companies will move too

internet businesses, without

quickly to spin off their

realising what they are

giving up by way of links

compensation. Today's

between the two.

But there is a

extraordinary high

valuations of internet

attention of the head of

practically every public

company in the US. The

message is clear; build an

internet business quickly,

and some of the star quality

of the web could rub off on

your share price. Facile as it

may sound, this probably is

the message markets should

be sending to managers and

owners of companies. The

mover in online husinesses

are documented. By holding

advantages of being first

forth the carrot of high

valuation, investors are

what to do.

telling companies clearly

reach Europe is unclear.

Although valuations for

online businesses in

How long this will take to

Germany's Neuer Markt are

if anything even more frothy

than those on the Nasdaq in

between the online upstarts

Paradoxically, the initial

public offering of large local

European exchanges could

have a highly positive effect

in stimulating thinking in

the US, there seems to be

more of a disconnection

and their traditional

online companies on

counterparts in the old

businesses have grabbed the

first-class citizen.

Ronald Grant Archive

PEOPLE ON THE MOVE

Péladeau in aetwork. the driving seat at

Quebecor

Pierre Karl Péladeau

Péladeau, has taken the

helm at Quebecor, the

newspaper and forest

Canadian corporation.

He has immediately

ordered a review of all the

products group founded by

Péladeau, 37, becomes

the youngest president and

Canadian printing,

his father.

Tarjanne was a government minister in his native Finland While in charge of posts and telecommunications, he oversaw the restructuring of the telecoms sector and the second son of the late Pierre conversion of the national carrier into a commercial company.

Blackstone

chief executive of any major Blackstone Group, the US

company's operations with an eye towards cutting Wall Street's most respected administrative expenses. The Quebecor empire, started in 1950 when the senior Péladeau purchased a small community newspaper in Montreal, surpassed C\$8bn (\$5.30bn) revenues

last year and boosted earnings by 21 per cent. The company's largest Friedman has been holding is Quebecor Printing. North America's second argest commercial printer 1985 by Stephen with revenues of C\$5.6bn Schwarzman and Peter last year. The company Paterson. became Europe's largest

pure commercial printer last perspective, superlative year after acquiring negotiating skills, and Tryckinvest i Norden, the Swedish printing company. his intimate knowledge of Quebecor also controls how our firm works and Donohue, Canada's largest integrated forest products - he is simply a great company by market ation and the

second largest newsprint producer in North America. But its most aggressive acquisition in recent years has been the dramatic C\$1.2bn purchase last year of Sun Media, the Canadian newspaper chain best grown for its racy tabloids

The purchase overnight turned Quebecor into Canada's second largest newspaper chain, after Conrad Black's Hollinger Southam group, and the only one with substantial properties in both French-speaking Quebec and English Canada.

Quebecor, which had falled in a bid to acquire Sun Media in 1996, was courted by the Sun chain as a white knight after Torstar, which publishes the Toronto Star. attempted to acquire Sun Media in a hostile takeover.

Pierre Karl Péladeau, at the time Quebecor vice-chairman and executive vice-president of Quebecor Printing, was the key negotiator on the deal with

The senior Péladeeu courted controversy throughout his life, particularly with his outspoken sympathy for Quebec's separatist novement, a viewpoint reflected in his Quebec newspapers such as Le

Journal de Montreal. The younger Péladeau has been more circumspect about his politics, publicly embracing neither the federalist nor separatist camps in Quebec.

He and his older brother Erik, who takes over as vice-chairman of the company, control the majority of Quebecor shares Edward Alden, Toronto

Tarjanne to Project Oxygen

Project Oxygen, the US company planning to build a global fibre optic elecommunications network, has recruited Pekka Tarjanne to the newly created post of vice-chairman

Tarjanne, 61, has spent the past decade as secretary-general of the International Telecommunication Union. Part of the United Nations and headquartered in Geneva, the ITU is an international organisation which helps governments and private sector operators to co-ordinate global telecoms networks and As such, Tarjanne's

international experience should prove invaluable to Project Oxygen, which intends to build an undersea cable network spanning 168,000km, with 99 landing points in 78 countries. The venture's total price tag of \$14bn over 10 years, makes it by far the largest and most ambitious such project ever attempted.

Neil Tagare, chairman of the New Jersey-based start-up, said: "Dr Tarianne will be an equal partner with me in the process of developing, promoting and running Project Oxygen," The company, which has around 50 employees at present, has hired Lehman Brothers as financial adviser to help it raise \$3bn in funds to build the first phase of its

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Before joining the ITU,

Daniel Bögler, New York

Top names to

private merchant bank, has announced two new senior appointments. Robert Friedman, one of

attorneys specialising in mergers and acquisitions, is joining Blackstone as a senior managing director. Leaving Simpson Thacher & Bartlett, the US law firm, after 32 years, Friedman will work mostly in Blackstone's principal investing group.

advising Blackstone since the firm was founded in "With his deal experience,

excellent judgment - plus invests in principal situations catch," said Schwarzman. Friedman said: "I know

that I am moving to an environment that has the same high ethical standards, the same passion for excellence, and the same kind of collegial culture that I have known at Simpson Thacher", Blackstone has also

announced the appointment of Richard Lappin, formerly president and chief operating officer of Fruit of the Loom, as a senior managing director.

Blackstone private equity funds own or have held major investments in 36 companies with more than \$15bn in annual revenues. Lappin will work with the firm's other senior managing directors to help monitor the operations of portfolio companies

"Dick Lappin's years of aenior management experience will be an enormous resource for us. especially given the emphasis in our portfolio on a diverse range of companies and the importance of operations to the success of our investments," Schwarzman

Blackstone is currently investing its \$3.8bn Blackstone Capital Partners III private equity fund, which was raised in 1997.

Along with principal investing and mergers and acquisitions advisory. Blackstone's other business areas include real estate investing and restructuring and reorganisation advisory. William Lewis, New York

Statoil shrinks business areas Statoli, Norway's

state-owned oil company, unveiled last week a new organisational structure. This is part of a multibillion krone cost-cutting and divestment programme which is aimed at restoring profitability in the country's largest enterprise after the company'e worst results in a

Statoil will combine 15 business areas into five for the groups operations, each headed by a senior vicepresident: Henrik Carisen, 53, for exploration and production Norway; Rolf Magne Larsen, 46, international exploration and production; Peter Melibye, 49, European gas; Sten-Ake Forsberg 52, Nordic energy and retail; and Leidulf Ramstad, 52, industry and trading.

Three senior vice-presidents, Johan Nic Vold, Stig Bergseth, and Elisabeth Berge, will fill new posts covering international relations and alliances. technology, and the Norwegian states direct financial interest in offshore operations respectively. The new organisational

model also includes a smaller corporate staff, with Terje Vareberg, 50, promoted to deputy chief executive under Harald Norvik, chairman and chief executive. Valeria Skold, Oslo

People on the move is edited by Lisa Wood. Phone 00 44 171 873 3605. Fax 00



Hewlett-Packard brings a touch of colour to the palm-top

Hewlett-Packard, the US computer group, is launching its first colour paim-top PC. Running on the Windows-CE operating system, the HP Jornada 420 weigha 250g and is a compact 13cm by 8.1cm by 2.2cm. The 256-colour, 240-by-320 pixel screen delivers high-magnitude aphics over normal monochrome models

It connects easily to a desktop PC for instant synchronisation of personal Information and electronic mail. The price is likely to be around \$500. www.hp.com/jomada

Motorola takes the net in hand

Motorola, the US electronics and telecommunications group, has introduced what it claims to be the first handset to support wireless access to the internet, corporate intranets and other networks. The 11000plus is an Internet-ready device integrating the capabilities of a digital phone, two-way

radio and alphanumeric pager with internet microbrowser, e-mail, fax and two-way messaging. It incorporates microbrowser technology developed by Unwired Planet, the US internet software www.motorola.com

Mobile Chinese

Chinese speakers will be glad to hear that all new ranges of mobile phones from Ericsson will include versions that enable messages to be sent in the

The phones will be able to store Chinese names using the 10,000 Chinese characters available. The Danish company said the first Chinese language-enabled phones would be shipped in the second quarter of the year.

www.ericsson.com CD notebook

Sony has announced the world's first slimline CD recorder for notebook PCs. Measuring just 12.7mm high the CRX501E internal CDF drive has a capacity of 650MB. Such capacity means that even extensive multimedia presentations, picture files and video data can be recorded and

All the main CD recording methods are evallable, as well as standard CD reading and writing formats. Sony says "leading CD recording software suppliers will be supporting the drive". The Japanese group has

also extended its range of digital camcorders. The new Digital8 model offers digital video quality, but enables users to record on Hi8 tapes. Both Hi6 and standard 8mm recordings can be played back. www.sony-cp.com

Marketing pack

Budding e-commerce entrepreneurs might like to peruse LiveCommerce 2.0, the latest version of the internet marketing solution suite from Open Market, the US software group. The new version offers an enterprise apolication package which enables companies to create intuitive, personalised online catalogues to serve their customers' Individual

An important feature of the package is the real-time dynamic entry function. Users can jump from anywhere on the web to the appropriate Item in a LiveCommerce catalogue. www.openmerket.com

Christopher Price



The FT is now able to offer the following world and industry specific maps for purchase in a wallchart or folded format:

published in association with Salomon Smith Barney FT Global Telecommunications Map 1998 published in association with Inmarsat

FT International Telecommunications Map 1997

FT Asia-Pacific Telecommunications Map 1998 published in association with Telstra

> FT Euroland Map 1998 published in association with Deutsche Bank

For further information, please contact: Julia Woolley Tel: +44 1787 228418 Fax: +44 1787 227419 Email: julia.woolley@FT.com

or Tracey Endacott in London tel: +44 171 873 4356 Fax: +44 171 873 4862 Email: tracey.endacott@FT.com

> FINANCIAL TIMES No FT, no comment.



TIM JACKSON

Value of the whole versus the parts an incentive to stay late in

Do shareholders benefit when online businesses are split off from their

If you run a big public company, how should you use the internet to increase value to shareholders? This question is likely to be of growing importance around the world over the coming year or two. But it is made more piquant by the

different answers companies are aiready offering. In one corner stands Barry Diller of USA Networks. which owns Home Shopping Network offline and an online auction company called FirstAuction.com. Mr

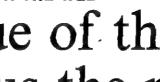
Diller announced a megamerger on February 9 in which his company will join with the Lycos search and portal business, and with the Ticketmaster and Citysearch combine that sells tickets and provides online local information. Mr Diller believes that

building a business both Online and offline will reach 30m web users. He also believes that operations that take 1m phone calls a day and ship 200,000 boxes to customers is an ideal way to build an e-commerce giant.

In the other corner stand companies such as Barnes & Noble which hopes to spin off its online bookstore into a separate public company. Alongside is CMP Media, whose dollar share price rose from the high teens to the high twenties after an analysts' conference call a week ago, making a break-off of its web businesses seem more likely. Other examples of companies that believe shareholder value can be easily released by demerger include Dixons, the UK electronics retailer, which expects to sell off its FreeServe internet service

provider. Which company is right? Do shareholders benefit more by having online businesses split off from their traditional counterparts?

Mr Diller's arguments sound compelling. It is the ability to handle physical logistics that is often the Achilles' heel of businesses seeking to sell things on the web. The idea of combining a proven expertise in physical objects with internet entrepreneurship makes instinctive sense.



traditional counterparts?

US shareholders appear to take the anti-conglomerate view. The immediate market reaction to the USA ietworks/Lycos merger was to mark down Lycos's share price, signalling firmly that the whole will be less than the parts. Yet signals from investors

in Europe are less clear. The Lex column in the Financial Times pointed out recently that Dixons' share price had risen sharply since news of the runaway success of its free ISP became public. It also stated that the difference between the before and after valuations is greater than any independent value that could be put on the

> £1,000 (\$1,629) each. Two things seem to be happening, First, the market is having difficulty working out what kind of synergles there should be between online businesses and their offline counterparts. Barnes & Noble, for instance can do all kinds of cross-marketing between the two, from printing its web address on bags customers'

books are wrapped in to

publicise events taking place

using its web site to

FreeServe business, even

pricing its customers at

at the user's nearest bookshop. But there are also disadvantages. Standalone web businesses tend to grow quicker than subsidiaries of conglomerates, partly because they understand more clearly the disciplines of marketing online and partly because employees in web businesses often linve stock options whose high potential value gives them

European boardrooms. The message is clear: the internet is going to change your business and you need to move now to take advantage. Tim.jackson@pobox.com (NO, LYMAFRAID DEBT COLLECTION IS ONE

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Top names to Blackstone

Strange how the Berlin cookie crumbles

Nigel Andrews reports on a triumph of mindlessness over matter at the film festival

Festival ended in a triumph of mindlessness over matter. The Thin Red Line crossed the thin white finishing tape ahead of half-a-dozen smaller but more substantial competitors - not least the best US movie, Robert Altman's Cookie's Fortune and 20th Century Fox can now laugh all the way to Oscar night.

epic opens Britainwide later me its pretensions were outshone by the filigree comic skills of Altman's movie, shown on the penultimate day to a jury se sandbagged by Malick, by Kurdish demos and by a three-films-a-day Golden Bear schedule that it could

How else explain why Stephen Frears won Best Director prize for The Hi-Lo Country, a Woody Harrelson-starring western so longwinded that it may have seemed like an epic? (To me it more resembled a bad dress rehearsal for Duel In The Sun.) At least the jury recognised quality in the European films. Denmark's Terrence Malick's war Mijung, noted last week, won the runner-up Silver this week: more then. For Bear and Michael Gwisdek became the first German ever to win Berlin's Best Actor prize for his bleakly funny turn as a benighted casualty of city life in the best Bundesrepublik movie

Night Shapes. Altman's Cookie's Fortune found nothing in the biscuit probably no longer tell jar save the delight of film

The 49th Berlin Film quality from quantity, critics. For this comedy of ally scissored by anyone it small-town greed and grand-inconveniences – and in jail standing Hollywood's cells board-games and fishquirkiest veteran, late of ing debates take precedence The Gingerbread Man, over lawyers' visits. Best of stayed in the Deep South as all is the local production of if to make amends for Grisham nonsense. The cast is pure enchantment: Glenn Close, Julianne Moore, Liv Tyler, Chris O'Donnell and Patricia Neal enacting a a Julianne Moore whose ring-o'-roses comedy about dance of the seven veils an old girl's mysterious resembles a bad day on death, the scrabble for wills, and the fact that small towns are places where when any one person

sneezes everyone falls down. Altman and screenwriter Anne Rapp have a Fargoworthy perspective on provincial law-enforcement. No the mainstream into a beckone takes notice of cor- oning experimental backwadoned-off crime scenes - yel- ter while Moviedom still lets low tape is there to be casu- him. This backwater.

Wilde's Salome (less tangential than it first seems), produced by a Glenn Close desert has a burst of narraclearly convinced she is Eleanora Dose and starring ter film yet unmade.

Opportunity Knocks. There were two other delights in the closing days, plus a near-miss. The last was Mike Figgis's The Loss Of Sexual Innocence, a reckless bid by the Leaving Las Vegas director to jump from

jungle riot of bricolage and trompe l'oeil suspense bildungsroman, of symbol- moments that are part ism and disconnected scenes Hitchcock, part Pirandello -- including a naked black/ are as boldly inscribed here white Adam and Eve in as in heyday work like Le Africa - built around film- Boucher and Que La Bête maker hero Julian Sands. It Meure. doesn't cohere, though the

tive power suggesting a bet-Claude Chabrol's Au Coeur Du Mensonge is unalloyed pleasure: a dark thriller starring Sandrine Bonnaire as a painter's wife having a fling on the Brittany coast with media smoothie Antoine De Caupes. Miracle number one and the end is a rip-rouring is that TV's Eurotrash compère can act, not just crack bad jokes in a cartoon French accent, Miracle two better than much that is that Chabrol's signature passed for great art at tropes - food scenes, mis-

The other treat was last episode of horror in the Robert Rodriguez's The Facuity. The El Mariachi pulpmaster brings a new spin, not to say high gothic torque, to the teenagers-injeopardy horror film. Squishy aliens take over a high school's pupils and teachers. Early zombified schoolmistresses include Piper Laurie and Bebe Neuwirth, both in fine form, retread of Aliens, with extra wit and intertextual savvy. Not great art, perhaps, but



One the jury got right: Denmark's Silver Bear runner-up, "Milfum

Artist who failed the garret test

Milais' only crime was to be considered too well-to-do to be taken seriously, writes William Packer

It is time we treated Sir John Everett Millals properly. He was among the most conspicuously successful Victorian painters in an age that honoured its artists more than most, and remains one of the more intriguing in his life and distinctive in his work. Yet hardly before he was cold in his grave his reputation was under attack. In an insidiously damning article in The Savoy magazine a month or two after Millais' death in the summer of 1896, Arthur

We find Millais taking on the British portrait tradition at 🏂 its best, and more

than holding his own

Symons, the symbolist poet and critic, remarked that "In the eulogies [he has] been justly given... I have looked in vain for this sentence, which should have its place in them all: he did not make the 'great refusal'."

now excuses and apologies still seem needed whenever Millais' work is shown in any strength and seriousness. "Had his reputation not declined to such a remarkable extent." says the National Portrait Gallery's director, Charles Saumarez Smith, in his catalogue preface to this latest show, 1996, the centenary of his death, "...ought to have been the year of a major retrospective exhibition." Indeed so, but the questions are begged: why was it not; and was the reputation in fact so low?

To received opinion, Millais stands convicted of the one unforgivable crime an artist can commit in modern eyes, that of selling out. He was, says Sautemporaries as being too prosper-

INTERNATIONAL

really to be taken seriously as an artist." To Symons he had betrayed "a finer promise than any artist of his time... [abandoning] a career which, with labour, might have made him the greatest painter of his age, in order to become, with ease, the richest and the most popular." His further charge that, whether it was Gladstone or Cinderella, "he painted them all with the same facility and the same lack of conviction" finds its echo even as late as 1984 in a remark of Alan Bowness, the then director of the Tate, on a "vacuity behind the conception" of the later work. is any of this fair, let alone true, is the question addressed by this rather small but nonetheless impressive look at his portrait work, from youth to old age. For what is at issue is the right of the individual artist to develop in his own way, to find his own path, and to be himself. For what the Symonses of this world would seem to say, which still strikes a sympathetic chord upon our postromantic sensibility, is that you cannot be a true artist if you do not lead the artistic life. Symons gives himself away, however, by child another painter as "a man of genius, whose virtues were all given up to his art, and who is unhonoured obscurity" - who turns out to have been Simeon elite and decadent Symbolist very minor, pretty decadent. What makes it the worse for Millais is that he was, in his youth. so much the principled revolutionary, leader of the pre-Raphae-

indulgent and self-serving in the late Renaissance inheritance. The exhibition is set out in sections, demonstrating first the precocious talent which took him to the Royal Academy Schools in 1841 at the age of 11, following him through the 1840s in drawings and paintings of family and friends after the manner of the time. His first truly personal character as an artist then emerges with pre-Raphaelitism at the turn of the 1850s, which here marez Smith, "despised by his is focused on the familiar Ruskin more aesthetically minded con- portrait (1854), which took him and the Ruskins off to the High-

lites against all that was corrupt,



now living in a destitute and A viumph, and proper viralication at last: Milade portrait of the Hours twing, drawed so ensurily is l'amuzone

recorded in a sequence of charming anecdotal drawings

The three remaining parts are categorical rather than chronological, giving us in turn his work with children, great men and beautiful women, from the 1860s to the '90s, and here the show is at its most interesting and frustrating. For there is simply not enough to do the job properly. Was there a failure of nerve, again? Was it really necessary to give so much space to the early work, which has always been acknowledged, as insurance? The child-portrait section is particularly thin, when there are so many, of the half-lengths especially, to the him in intriguingly to the aestheticism of such as Whistler and Albert Moore. But the men and women, too

lands together, where he and ent ways a triumph, and proper the far less familiar double por-Raphaelita, his work opened out dressed so smartly "à l'amazone". to admit a painterliness in the handling of paint and surface of astonishing assurance: And we find Miliais taking on the ambition and scale of the British portrait tradition at its best, and more than holding his own. He may no longer be the revolutionary as such, but there is nothing unserious, unworthy or untesting in the underlying ambition. We may baulk still at certain sentimentalities, but those were the conventions of the age, and no more irksome, indeed no more sentimental, than the grandiosities and artificialities of the great

Georgians. The Tate's three Armstrong sisters. "Hearts are Trumps" (1872) is a tour de force, setting out quite poenly his claim to a place alongside Reynolds; and so too

But the single figures, male or female, are perhaps even more impressive, for their unaffected simplicity of presentation, and the directness of their address Millais, for all his tricks, his lightness of touch, his ease of drawing, shows us his sitters as they are, to the life, whether it is Gladatone with his fierce easie eye, or his beloved, ever-pensive sister-in-law. Sophie Caird.

This may not be the thorough retrospective that is now neces sary, but at least we can see Millais at last as the true painter he RIWRYS WEE.

Million - Portraits: The National Portrait Gallery, St Martin's Place, Lon-don WC2, until June 6; supported by The American Friends of The National Portrait Sullary.

OPERA IN ZURICH DON GIOVANNI/BORIS GODUNOV Fate fails to trip

up Bartoli's Elvira The Fates conspired to sling their expression, was telling. From the worst at Jürgen Flimm's new production of Don Giovanni, but for once they failed to spoil an than roguish. In the pit Nikolaus exceptional occasion, Their first Harnoncourt elicited sharptrick was to cause Cecilia Bartoli, edged, vividly coloured and

due to sing the mezzo-ish part of Donna Elvira for the first time, to slip on the ice during the late stages of rehearsals. The result or so Flimm's predominantly put her on crutches, but she is one determined lady, and with the help of a little judicious rearrangement of movement and the deployment of a few bag- and and in Act Two a progressively chair-carriers, for her the show revealed system of scaffolding went on. In the event she was tremendous. The voice is in great shape, much larger than I remember it

and even fuller of colour, with a useful husky quality lower in the register which she utilised to great effect as a counter to her brilliant, hardish sound which she used to express blistering rage. The way she commanded the stage was a wonder to behold. Less predictable was that the range and stance of the role seamed ideally suited to her.

The second trick of the Fates was to cause the company to lose its original Leporello, László Polgar, at the last minute. Luckily a fresh after recent performances swiftly improvised excuse, exe-entirely unremarkable. tive, rightly let him off the hook A brief word on David Pountimmediately, and as the evening wore on his singing and acting became better and better.

But Bartoli and Hemm were not the only heroes in this singularly well balanced cast. Elizabeth Magnuson's Donna Anna had its weaker moments - her difficult Act II aria, "Non mi dir", among them - but was largely good, Roberto Sacca's bespectacled Don Ottavio conveyed a character with more common sense than is often the case. Isabel Rey and Oliver Widmer were hugely attractive as Zerlina and Masetto. And the giant voice of Matti Salminen as the Commendatore imposed itself on the whole evening.

In the title role Rodney Gilfry was in magnificent voice, and every movement, every facial outset he was, quite rightly, always a degree more sinister astutely phrased playing from the excellent band.

This Giovanni is reincarnated. grey-coloured production would have us believe. With its sequence of vague backdrops, its clever use of the revolving stage, that ultimately circles the Commendatore's statue, his staging

Slipping on ice put her on crutches . . . but the voice is in great shape

hints at abstraction without quite getting there; and Florence von Gerkan's costumes could be 18th, 19th, or early 20th century, European or American, But all is made clear in the last moralising chorus, when a definitively clasreplacement was found - the sical arcade makes way for a excellent Manfred Hemm, who view of a 1950s American motel, fortuitously had the role still and Giovanni, who shortly before has been consumed by a spectacelsewhere. His only serious faux: ularly explosive stage fire, is seen pas was a rather surprising smoothing a young girl. To be appearance one scene too early in sure, he is still intent on getting Act One, which resulted for a his cats, and he is still very much heart-stopping few seconds in a the smooth operator, but in the curious count with Don Ottrvio. A context of a later age he seems

> ney's production of Mussorgaky's Boris Godunov (mostly the 1889 version), whose last night I caught on Saturday. This is a powerful, original and deeply affecting staging, evoking thoughts of Chechnya or Sarajevo, Yeltsin or Stalin, as much as it calls to mind more ancient Russian tyrannies and madnesses. One pities Godunov's selfdestructiveness - particularly given Matti Salminen's overwhelmingly powerful singing of Godunov - but the conducting of Nikša Bareza, who replaced a sick Frans Welser-Möst, failed to make the work flow as such an episodic and naked plece as this

Stephen Pettitt

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Guide

AMSTERDAM

OPERA Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Carmen: by Bizet. New staging by Andreas Homoki, conducted by Edo de Waart. The designs are by Wolfgang Gussmann and Gabriele Jaenecke, and the cast includes Carmen Oprisanu and Martin Thompson; Feb 24

BERLIN

Doublective Open Tel: 49-30-34384-01 Rise and Fall of the City of Mahagonny: by Kurt Weill, libretto by Brecht. New staging by Günter Krämer, conducted by Lawrence Foster, with designs by Gottfried Pilz and Isabel Ines Glathar; Feb 24, 28

BOLOGNA OPERA Teatro Comunaia Tel: 39-051-529 999

www.nettuno.it/bo/

La Bohème: by Puccini. Conducted by Daniele Gatti/ Paolo Arrivabeni in a staging by Lorenzo Mariani, with designs by Willy Orlandi; Feb 23, 24, 25

CARDIFF

OPERA Welst Nettonal Opera Tel: 44-1222-464 666 Hansel and Gretel: by Humperdinck. Conducted by Wladimir Jurowski in a staging by Richard Jones, premiered in December. Cast includes imelda Drumm, Linda Kitchen and Nigel Robson; Feb 26 Peter Grimes: by Benjamin Britten. Carlo Rizzi conducts a new staging by Peter Stein. With sets by Stefan Mayer and costumes by Moidele Bickel. Cast includes John Daszak and Janice Watson; Feb 24

COLOGNE EXHIBITION . Wallraf-Richartz Museum Tel: 49-221-223 82 www.museenkoeln.de Arendt de Gelder (1645-1727): first monographic exhibition devoted to Arendt de Gelder, one of Rembrandt's most prominent pupils. The show includes 58 paintings and 13 drawings as well as 25 graphic works by Rembrandt; to May 9

OPERA Oper der Stadt Tel: 49-221-221 8240 Die Vögel: first modern staging for Walter Braunfels's opera.

Premiered in 1920, it was banned by the Nazis and largely forgotten until a recent recording This production is conducted by Bruno Well and staged by Dav Mouchtar-Samorai, Feb 23

few again alas, are in their differ-

COPENHAGEN EXHIBITION Louisiana Munaum of Modern Art, Humlebaek Tel: 45-4919 0719 www.louisiana.dk Henri Cartier-Bresson: Europeans. Previously seen in Paris and London, this show brings together 185 works ranging across the photographer's career from the 1930s to the present; to Jun 6

EDINBURGH **OPERA**

Stinburgh Festival Theatre Tel: 44-131-529 6000 Scottish Opera: Der Rosenkavalier, by R. Strauss New staging by David McVicar, Armstrong. The cast includes Joan Rodgers; Feb 24, 27 The Magic Fountain: by Delius, Conducted by Richard Armstrong in a new staging by Aidan Lang, with designs by Ashley Martin-Davis; Feb 26

HARTFORD

EXHIBITION Wadsworth Atheneum Pleter de Hooch (1629-1681): previously seen at Dulwich Picture Gallery, this first-ever one-man show of the Dutch

painter offers a reassessment of his work. Less celebrated than his contemporary. Vermeer, de Hooch was a pioneer in his own right, and a specialist in maternal and domestic subjects; to Feb 27

HOUSTON EXHIBITION Museum of Fine Arts, Houston Tel: 1-713-639 7750 www.mfah.org Brassaï: The Eye of Paris. Retrospective of the photographer's work that coincides with the 100th anniversary of his birth. Dubbed the eye of Paris' by Henry Miller, Brassai celebrated the city in photographic series including 'Paris at Night', a series of photographs taken during

noctumal wanderings with the flaneur and poet Léon Paul Fargue; to Feb 28 LONDON CONCERTS Barbican Hall Tel: 44-171-638 8891

conducted by Jukka-Pekka

CONCERTS Avery Fisher Hall, Lincoln London Symphony Orchestra: Center conducted by Lorin Maazel in the UK premiere of his Music for Tel: 1-212-875 5030 Violin and Orchestra, and in www.lincolncenter.org Bartok's First Portrait; and by Wolfgang Gleron in Tchalkovsky's Symphony No. 6; Feb 24, 25, Royal Festival Hall Tel: 44-171-960 4242

London Philharmonic Orchestra: Saraste in works by Strauss and Beethoven, with soprano Cheryl

Studer: Feb 24

English National Opera, London Collegeur Tel: 44-171-632 8300 La Traviata: by Verdi. Revival of Jonathan Miller's production conducted by Michael Lloyd; Feb 25 Parsifal: by Wagner. Conducted by Mark Elder In a new staging by Nikolaus Lehnhoff, with sets by Raimund

Bauer and costumes by Andrea Schmidt-Futterer, Cast Includes Kim Begley and Jonathan Summers, Feb 23, 26 MUNICH CONCERT

Philharmonie Gastelg Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: conducted by Ingo Metzmacher in works by Schubert and Henze; **NEW YORK**

New York Philharmonic: conducted by Kurt Masur in works by Menotti and Mahler, with mezzo-soorano Jennifer Larmore, tenor Richard Leech and violin soloist Glenn Dicterow;

Metropolitan Opera, Lincoln

Tel: 1-212-362 6000 www.metopera.ord Moses and Aron: by Schoenberg. Conducted by James Levine in a staging by Graham Vick, with sets and costumes by Paul Brown, Cast includes Phillip Langridge and John Tomlinson: Feb 23, 26

PARIS CONCERTS Salle Pleyel Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Christoph Eschenbach in works by Brahms, with piano

PRAGUE DANCE National Theatre of Prague Tel: 420-2-2108 0131 www.anet.cz/nd The Nutcracker: by Tchaikovsky in a staging by Rus choreographer Jurij Grigorovic; Feb 24

soloist Tzimon Barto; Feb 24, 25

SAN FRANCISCO CONCERTS Davies Symphony Hall Tel: 1-415-864 6000 www.sfsymphony.org San Francisco Symphony Orchestra: conducted by Jeffrey Tate in works by R. Strauss, Humperdinck and Honegger, Feb

SEATTLE OPERA Seattle Opera

25, 26, 27

Tel: 1-206-389 7876 www.seattleopera.org Vanessa: by Samuel Barber. Conducted by Yves Abel in a staging by Sharon Ott; Feb 27, 28

TOKYO CONCERT Suntory Hall Tel: 81-3-3584 9999 Orchestre National du Capitole de Toulouse: conducted by Michel Plasson in works by Gounod and Saint-Saëns, with soprano Leontina Vaduva:

TV AND RADIO WORLD SERVICE BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHZ (463m)

EUROPEAN CABLE AND BATELLITE BUSINESS TV

 CNN international Monday to Friday, GMT:

06.30: Moneytine with Lou Dobbs 13.30: Business Asia 19.30: World Business Today 22.00: World Business Today

Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

The popularity of 'index tracking' threatens to distort stock markets because it has artificially raised the value of companies with illiquid shares, argues Hugo Dixon

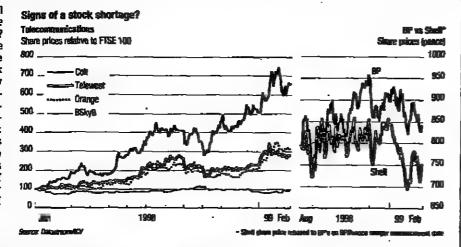
be wagging the investment dog? Share indices, like the UK's FTSE 100 or the Standard & Poor's 500 index in the US, were originally designed to provide an objective benchmark for measuring how a particular portfolio was performing. But increasingly, there are signs that investors are reacting to the indices in such a way as to distort the valuation of particular stocks and, by extension, the behaviour of companies as well,

The problem arises as a result of index tracking - an investment strategy that seeks to mimic the returns of a particular index. In the Given, moreover, that many BP Amoco is such an impor-UK, around 20 per cent of other investors are "closet the market is held by "track-trackers" - who do not like ers". And this proportion is on the increase in both the US and the UK, in part can be squeezed up. strategy has tended to produce better returns than nies relocate to the UK. At

Index tracking raises the danger of an "indexation bubble" in stocks that are part of an index but that, for various reasons, are hard to get hold of. Several FTSE 100 companies - notably BSkyB, Colt Telecom. Orange and TeleWest - have less than half their stock freely floating. The rest is locked up by strategic shareholders, such as Rupert Murdoch's News Corporation and France's Pathé in the case of BST y B

Because the indices seek to capture the whole value of all companies traded on a particular market, companies with big strategic stakes according to their full market capitalisation, not merely the proportion floating freely. Under the rules of by FTSE International, the indices company half-owned a 25 per cent free-float is needed for a group to be included in the FTSE 100. A similar approach is taken by other indices companies

What this means is that



to be too far out of line with the index - the share price A similar phenomenon

occurs when foreign compapresent, a wave of South African stocks, such as Anglo American and South African Breweries, is arriving in London, Under FTSE International's rules, a company can be included in the FTSE 100 index if it is domiciled in the UK. But this does not stop the stocks being included in the Johannesburg Stock Exchange All Share Index.

Again, problems arise when trackers in the UK need to acquire their full weighting but much of the stock is still held overseas. Add to this the fact that many of these companies have limited free-floats -Anglo American is nearly 40 per cent owned by De Beers, SAB is 28.5 per cent held by Bevcon - and a stock shortage could result.

Cross-border mergers can the FTSE 100, which is run create a further distortion. Take BP Amoco, the newly created oil stant. Before the by the Financial Times, only merger, BP accounted for 4.9 per cent of the FTSE 100: afterwards, the weighting increased to 8.1 per cent. That meant trackers had to increase their purchases of the stock.

If Amoco's US shareholdonce the trackers have had ers had simultaneously sold their fill, there is not much their stakes, there would text, mega cross-border crushed in a stampede.

left for everybody else. have been no shortage. But tant company that US investors have, for the most part. hung on to their stakes. This again seems to have squeezed up BP Amoco's share price, which has out-performed Shell's since the

merger was announced. With Astra Zeneca, the with Britain's Zeneca, there will be a further twist. Not virtually double to 4 per cent; Astra may stay in Swe-Hence the threat of an

indexation bubble. It is not just that some stocks are squeezed up once and for all. There is a second-round effect: with trackers outpermore funds are invested with trackers. As active investors underperform, they may become more reluctant to forage far from the herd. But, as more funds are devoted to matching an index, the squeeze continues - further enhancing the

The indexation bubble may, in turn, be affecting corporate behaviour. Companies have often wanted to be included in a blue-chip index for reasons of prestige. Now there seems to be a cost of capital advantage too. This is probably one factor fuelling the merger boom: bigger companies stand a better chance of attracting inves-

radar screens.

What is to be done? One fairly obvious, partial, solution would be for indices to stop weighting companies with small free-floats according to their full market capitalisation. This would not be drues company formed from a trivial exercise. After all, merging Sweden's Astra there is no sharp dividing line between stakes which are beld for the long term only will Zeneca's weighting and those which are freely traded. Sometimes blocs of shares which previously seemed locked up would come up for sale. Still, one would have thought that it was precisely by cracking such issues that indice could add value.

Another solution would be forming active investors, to create a special index for multinationals. The notion was recently suggested by Technically, it would be difficult (how do you define a multinational?) But if these problems could be overcome. it would be possible to construct national indices, say a FTSE 100 ex-multinationals, that would reflect more closely the performance of local economies - an idea FTSE International is con-

There is, of course, a third solution. Investors could be less slavish in tracking indices. The only snag is that, so long as the indexa tion bubble continues, standing against the herd seems tors' attention. In this con- like a recipe for getting

LETTERS TO THE EDITOR

Asset allocation approach must combine inputs

new habits", February 16) makes a number of good points about the inadequacies of conventional investment benchmarks. However. demise of geographically convincing. If regionally based allocation processes are dead, how can be attack, given the stronger perfor-European fund managers' underweight position in the

More important, even tive and dynamic concept global" companies' profits it can be here today and bly enshrine in strategic London RC3R 8AJ. UK

company in recent years. mance of the US economy.

tive advantage depends not only on the intrinsic qualities of a company, but also "good" US company will ased asset allocation is less have outperformed an equally "good" Japanese

From Mr Bichard Urwin.

Sir, Peter Martin ("Invest in the business cycle of their benchmark allocation from a ers of the past few years.

Finally, competitive advantage is a highly subjec-

country of origin. Competi- decade or so ago based on an These in turn could become assessment of competitive tomorrow's dogs. advantage would doubtless have included a high weight tion approach will combine on the environment in which in Japanese and other Asian local, global, economic and his claims concerning the it operates. As a result, a companies, some now-company-specific inputs. Mr excluded members of the Martin's approach risks FTSE-100 Index, and a throwing the baby out with swathe of small companies ~

all of which would have systematically underperformed. US companies would almost certainly have been underrepresented. Re-doing the exercise today would proba-

Any sensible asset allocathe bath water.

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Richard Ilrwin. head of economic research. Cartmore Investment 16-18 Monument Street.

Africa's debt is the evidence of a failed policy on aid

From Mr Andrew Buckoke. Sir, The basic flaw of your leader about the Jubilee 2000 campaign (February 17) is the idea that debt relief should be simply another another sort of conditionality. Most of our aid has been conditional for years, and the evidence for its failure is the debt. It would be disascontinuation of a failed aid

It is true that much of the aid has been stolen or

was stolen was taken by regimes that we knew would steal it, and most of what was wasted was spent on projects designed and executed by our own consultants and contractors. Those who now talk about moral hazard should remember that at the time we were trying to buy influence and trying to give business to our own nationals, irrespective of the effects on the people on the ground, whom we barely understood anyway.

This remains the case. The civil wars and eco-

efforts. To make the Africans pay for them is genumoral and practical course is complete and immediate debt relief, but logic and experience dictate a corollary that many of the Jubilee 2000 supporters will find harder to accept: the complete cessation of new aid. The sad truth is that if conditions were right no aid

nomic decline in post-

colonial Africa are to a large

extent the result of those

would be needed, and therefore that aid is only given merely distorts and disrupts. as anybody who has spent much time in Africa has seen. The donors need to learn that they do not know better than the Africans how to run Africa; the Africans to not pull them out of holes they dig for themselves. The same could be said of Russia, Brazil, Malaysia, Korea ...

Andrew Buckoke Raised Ground, 101 King Henry's Road,

Performance gets small companies noticed

From Mr Fred Ridsdale.

Sir, With regard to your article on the lack of interest vival of the biggest", February 17), many really have no grounds for complaint since they simply do not perform well enough to attract the attention of investors, institutional or otherwise. I am a non-executive director of a small private company, soon perhaps to go public, whose ounder, at the age of 18, had two or three jobs simultaneously; by the age of 20 he was an entrepreneur in the best sense of the word, and

has since built his company quickly reveals that to put into the largest distributor of money into them would be its type by the sheer love of hard work and involvement

tions. A close examination of their performance ratios

Many of today's small companies make "me-too" products, lack creativity and are just not equipped to operate in today's global economy. Their earnings and dividends are erratic, their borrowings (and thus their dependency on the banks) too high, and their growth rarely organic, fuelled predominantly by small acquist-

more of a gamble than an

If you are a small company with a new product that the market needs or wants, consumers will beat a path to your door. You will rapidly cease to be a small company - and you probably won't remain medium-sized for

10 Grange Avenue. Peppard Common,

Bank reforms — or bail-out?

From Prof Leon Hollerman. Sir. Your article "Japan reform" (February 16) does not describe any contemplated reforms. Are you sure the \$61bn raised will not be used merely for a bail-out of the status quo rather than for reform?

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PERSONAL VIEW STEPHEN ROACH

Don't write off China

The western notion that China is to be the next, and biggest victim of Asian contagion is wrong, and takes no account of the country's more pragmatic approach

it is economic growth. financial system perils, currency risks or social tension. China is about to join the dominoes that have already fallen in the Asian crisis. My advice is very simple - do not believe what you read.

A year ago, like most. I felt it would only be a matter of time before China succumbed to the Asian crisis by devaluing and labsing into recession. However, it quickly became apparent that China is very different from the rest of Asia. And subsequent events have horne that view out.

For starters, its economy is re-accelerating, after a disappointing performance in the first half of 1998. While exports continue to sag in the face of the Asian crisis. domestic demand is on the mend. Retail sales and foreign direct investment are both picking up again, while housing reform is continuing anace. Of course, the scen tics always insist that China's data are rigged. But if they were, the presumed growth deficiencies would long ago have triggered an outbreak of rising unemploy ment and social tension, nei-

ther of which has happened I have, however, detected an important shift in the internal debate over China's growth. For most of 1998, the official 8 per cent gross domestic product growth target was something of an icon. It was viewed as a symbol of China's capacity to stay the course. But a new reelism has crept into China's own assessment of its growth target. In the midst of a grave financial crisis in Asia and the global economy, China has come to recognise that it, too, is no

longer an oasis of prosperity. In framing their growth objectives for 1999, the Chinese are now speaking openly of a forecast (around 7 per cent) rather than a target. This is an important example of China's new pragmotism.

It is equally important that we in the west update our perceptions of the new sources of growth emerging

n the eyes of the west- in China. All too often, the cel capacity expansion pro- as more of a hidden fiscal ern press, China can do image of the Chinese econ-nothing right. Whether omy is painted largely by the three years. travails of a creaky and inefficient network of stateowned enterprises (SOEs). the view is widespread that Yet there is a very different and too rarely appreciated

> growth - township and village enterprises (TVEs). TVEs are the modern-day equivalent of the old Chinese collectives, and are among the most flexible, productive and technologically advanced of China's producers. They stand in sharp contrast to the older and more inefficient SOEs.

> Interestingly enough, in 1997, TVEs accounted for 38 per cent of China's industrial output, well in excess of the 26 per cent share of SOEs. And this growth impetus seems set to ernand. Last October, China's Securities and Regulatory Commission announced major initiatives to encourage the listings of TVEs in domestic equity markets.

This is not bluster. China's State Metallurgical Industry Bureau recently issued an edict in effect banning all expansion programmes in source of Chinese economic

the iron and steel industry until 2000. Apparently, it is not just the quality of growth that now matters in China, but it is also the bal-With respect to its oft-

maligned financial sector. China is now doing the heavy lifting that the rest of Asia has assiduously ignored. Central bank reorganisation plans were announced in 1998 and are now moving forward: the current fragmented provincial system is being replaced with a Federal-Reserve-style model with nine regional mega-branches. The first, and most powerful of these branches has opened in Shanghai and the other eight are set to be unveiled

It is hard to appreciate China's new pragmatism without going there. Its new leadership is willing to learn and reluctant to preach. China is not standing still

shortly.

China has also become more pragmatic in balancing the sources of growth. In an effort to compensate for the shortfall in export demand, China has relied increasingly on an aggressive public sector infrastructure all 240 of China's ITICs - of Such an investment-led

strategy can be very risky. It opens the door to a potential imbalance between supply and demand that could further exacerbate deflationary forces. So it is encouraging to hear China's top policymeeting this challenge head on by limiting investment on the supply side and encouraging personal consumption Recently, government officials told me that they

At the same time, I am appalled at the criticism China has received for the recent closure of GITIC (Guangdong International Trust and Investment Corporation). Keep in mind that which GITIC is but one piece - account for just 3.5 per cent of the assets of the over-

all financial system. Japan has been attacked for its unwillingness to close troubled institutions. Yet when China finally moved against GITIC, people makers now speak openly of around the world screamed in protest. Talk about hypocrisy! Yes, China has a complex problem in its largely state-owned banking sector. on the demand side. But with most of its nonperforming loans continuing to be obligations to statewould be ordering state- owned enterprises, these owned manufactures to can-problems should be viewed

Finally, the fate of the Chinese currency is no longer the burning issue that it was. In contrast to widespread expectations, China did not devalue in 1998. Nor does it seem likely that the currency will be in play in 1999. The view inside China is that the currency factor is vastly overblown. China's export shortfall is obviously worrisome, but it is widely viewed to be more a byproduct of a sluggish state of global demand than a pricing disadvantage stemming from an over-valued currency. Nevertheless, China is prepared for renewed pressure on its currency, especially if the yen weakens sharply further in 1999, as many expect. Fortunately, China has strong currency defences - a closed capital account, a large current account surplus, a vast reservoir of currency reserves and limited exposure to external debt. Speculative attacks notwithstanding, the currency - including the Hong Kong peg - should

continue to hold. It is hard to appreciate China's new pragmatism without going there. I continue to be impressed with the candid and inquisitive nature of the country's new leadership. They are willing to learn and reluctant to preach. They speak openly of risks and do so with a frankness that others might learn from. They are moving rapslowly in others.

But China is not standing still. With the rest of Asia moving rapidly in reverse. China's progress is all the more astounding. In short, China has not been dragged under by the Asian crisis. Nor will it be in the foreseeable future. The unarguable fact is that China has defied conventional wisdom for most of the past year, and it behoves us to understand why. It is time that we in the west give credit where credit

The author is chief economist and director of global eco-

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FINANCIAL TIMES

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Tuesday February 23 1999

Stability forum

The proposed new financial stability forum, bringing together central bankers, finance ministers, financial regulators and multilateral organisations is a sensible idea. But meetings alone will not make international financial markets a safer place. Rules, surveillance and enforce-

ment are required. The first task for Andrew Crockett of the Bank for International Settlements, the inaugural chair of the forum, must be to determine what the Group of Seven leading industrial countries actually want from the forum they are creating. This is

not yet clear.

The job of the forum should not be that of a global superregulator. However, the emerging market financial crises of the last few years, as well as the Long-Term Capital Management debacle, demonstrate that national regulators, working individually, can fail to spot problems in the making. Improved information-sharing, surveillance and better links between existing bodies should help,

The forum can go further. Agreed standards, codes of conduct and transparency requirerequired in increasingly integrated financial markets. Where accounting standards, these are required.

Union's indefensible common

agricultural policy. They are

understandably anxious to pre-

serve their livelihoods, which are

threatened by a widespread crisis

in the industry. But they must

realise that the traditional tools

The danger is that in the hage-

have got to go.

and they must selze it.

key products - 30 per cent in the

case of beef. That is an essential

The second is to institute a ays-

tem of regular annual cuts in

direct subsidy payments, to be

known in the Brussels iargon as "degressivity". Those subsidy

payments will first be raised, to

precondition for everything else.

should be plugged.

But enforcement is also needed. The Basie Committee on banking and the International Organisation of Securities Commissions have long had codes and standards - which countries said they met. The Asian crisis showed that, without credible policing, signing up to standards

The forum should provide incentives for countries to meet agreed regulatory standards, and sanctions where they do not. A published, credibly compiled list of countries that meet and fall short of its standards is the first step. This could be drawn up in conjunction with the International Monetary Fund's proposed assessment of pre-qualification for IMF programmes.

This raises problems which Mr Crockett must address. The forum will benefit from having politicians among its members. but it must not politicise financial markets.

Moreover, there is a trade-off between enhancing the legitimacy of the forum, which requires quickly inviting emerging markets to join, and ensuring its efficiency, which means keepments can improve the efficiency ing the committee small enough of markets. Consistency of standards among supervisors is notion that anything can be achieved at twice-yearly meetings beggars belief. More regular there are gaps, such as over meetings, at least of regulators,

CAP's last gasp For once, the thousands of angry essential if the cost of the CAP is

although everyone would have to of the CAP - price subsidies and abide by the same rules. That import protection, causing means big net contributors to repeated bouts of over-production Brussels, like Germany, the means big net contributors to Netherlands and the UR, would pay less, and big net beneficiaries ling to curb the wilder excesses from farm spending, like France, France says you can have

ministers will produce halfhearted reforms, which fail to degressivity as an alternative to establish the basis for a stable co-financing, but not both. That and competitive farm sector in is wrong. Co-financing will not only reduce the unfair distributhe EU. That has been their wont tion of EU spending. It should also ensure that farm ministers in the past. This week they have the chance to be more radical. There are three parts to the package on the table. One is to agree substantial price cuts for

farmers demonstrating on the to be controlled, and farmers are streets of Brussels are unlikely to to become competitive. It is by no be able to stop the inevitable promeans perfect, but it is a big cess of reforming the European change, and it should be politically feasible.

The third element in the package is known as "co-financing". It means that part of the subsidies would be paid by national exchaquers, and not by Brussels,

are directly responsible for the consequences of their own spending decisions. It is an assential part of curbing its excesses. It is probably too much to

expect that the farm ministers will agree the whole package this week. But if they want to decide the future of the CAP these selves, they must go a long way. Otherwise the task of finishing if will be left to the EU finance ministers, who are likely to be "compensate" the farmers for the much less sympathetic to the price cuts, but thereafter they protesting farmers, however will be steadily reduced. That is many stones they throw.

capitalism in Italy. That, at least, is how Roberto Colaninno, the chief executive of Olivetti, sees his audacious \$58bn

weekend bid to take over Telecom Italia, the privatised telecommunications group and the country's largest company in terms of stock market capitalisa-

w talians have never been called to vote in such an

unusual referendum: nothing less than the future of

"This is the equivalent of an election campaign," he said. Nearly 2m small shareholders. will have to vote one way or the other." The choice, as Mr Colaninno sees it, lies between the old way and the new, between a closed system in which coteries of influential business princes do secretive deals and a more open one suitable to the world of the euro, with a greater role for outside shareholders and more transparent corporate gover-nance. At any rate, that is the dea. Whether it is justified is a different matter.

Certainly, Italy has never seen anything like it. A hostile bid by a company on the verge of bankruptcy two years ago for a flag-ship of Italian industry five times its size. A takeover battle which has only just begun and is likely to be one of the largest ever staged in Europe. All this in a country accustomed to cosy behind-the-scenes deals angineered by an elite group of finan-ciers and industrialists and their political sponsors. For the past four decades,

Italy's so-called post-war "eco-

nomic miracle" was built around a vast and vibrant network of small and medium sized family enterprises strong enough even to offset the dead hand of an inefficient state. This network was flanked by large financial and industrial groups under state control and under-capitalised large private industrial enterprises such as Fist, the automotive conglomerate; Pirelli, the tyre group; Montedison, the chamicals company, and Olivetti itself, then a typewriter and computer manufacturer. At the cantre of this network of private sector alliances was Mediobanca, the influential and secretive Milan merchant bank which played host in the so-called saiotto buono (drawing room) of Italian private finance. With large groups controlled by a cascade of holding companies, and with minimum capital outlays for the country's corporate dynasties, it was, as one Italian banker put it, "capitalism without capital".

This system already started coming under pressure in the business by politicians, led by 1980s. The Tangantopoli or Bri- prime minister Massimo besville" scandals of the early 1990s broke both the mould and the old "antente" between politics and business. The pressure of change was further accelerated by external events. Qualification for Europe's economic and monetary union meant a transformation in both public and private affindes. Globalisation was also forcing big Italian financial and industrial groups to adapt. In short, the old ways of doing business in Italy were no longer sufficient to ensure longer-term survival.

Olivetti's highly leveraged Itallan-style takeover bid for the old telephone monopoly is undoubtedly the biggest manifestation of how times have changed. The privatisation of Telecom Italia 16 months ago left the company with a micheus of core sharehold-

ers including large financial institutions and the Agnelli family (who control Flat) with an overall stake of no more than 7 per cent. All the rest was sold to 2m small shareholders who have now to decide what to do with their shares. On the surface at least, Mr

Colaninno and his partners, a group of financiers and industri-alists from Italy's rich north-eastern region, appear to be testing Italy's new modern capitalist systam. Only a few years ago, a leveraged bid of such a size, led by a combination of US banks as well as the ubiquitous Mediobanca, would have been inconceivable. As one Milan investment banker put it: "It shows that Italian companies can now raise substantial sums, even if the Olivetti operation seems an odd way to raise money. But the possibility is now there and wasn't a few years ago."

The Olivetti bid has also been described as a new approach to D'Alema. The former Communist has never hidden his dislike of the way in which Italian business has been minipulated by the salatto buono. "We had to her people if they could please acquire a 0.6 per cent stake in Telecom Italia," he said last week, recalling the difficulty the Treasury had two years ago in setting up a stable shareholding base for the company. The Agnellis ultimately acquired such a stake and the government has openly criticised their excessive influence in the company on the basis of such a meagre capital outlay. Mr D'Alema's aides have since left little doubt that the prime minister backed the Olivetti bld as a way of dealing a shap in the face to the old guard.

But despite all these signs of change, it might be more accu-

OBSERVER

rate to describe the bid as evidence that the old system is and sales fully separated. No less becoming unworkable, rather striking was his government's than proof that the new one is up and running. "This idea that the Olivetti bid opens a new phase in Italian capitalism is a load of nonsense," said a leading Italian industrialist yesterday. "The current political establishment appears to be as ignorant as the old Christian Democrats."

Italy's capitalist renaissance?

Paul Betts and James Blitz ask whether Europe's biggest takeover battle, for Telecom Italia, is

business as normal or evidence of a new phase of Italian corporate life

Certainly, the prime minister's intervention has underlined the government's continuing role in the affairs of Italian business and finance in spite of privatisation and its supposed conversion to a more open market. Mr Colaninno held negotiations with ministers before launching Olivetti's bid to ensure their support. His concern went beyond the knowledge that

'To suggest we are in the throes of a renaissance is far-fetched. But to say nothing has really changed is misleading'

the government continued to retain a golden share and therefore could retain influence. He knew that a successful bid would require a significant restructuring of Telecom Italia that risked confrontations with Italy's powerful trade unions.

Mr D'Alema, whatever his feelings about the salotto buono, is far from being a free marketeer. His government announced last week electricity liberalisation plans, for example, that smack of compromise, doing little to sat-

action to obstruct Rupert Murdoch's attempts to enter the Italian pay television market by imposing a ceiling on rights for pay TV soccer. Mr Murdoch had wanted to bid for the entire soccer rights for Italy's first and second divisions.

The role of Mediobanca, still

led by its 92-year-old honorary chairman Enrico Cuccia, who is often described as "Italy's most powerful banker", has raised many eyebrows. Mediobanca had been responsible for the original flotation of Telecom Italia. Now it has switched sides and is halping finance Olivetti's bid. It has taken along with it some of its traditional allies such as Assicurazioni Generali and Banca

investment banks have made substantial inroads in Italy at the expense of the secretive Milan institution. It has faced a string of embarrassing flops including the failed attempt to merge the Marzotto textiles and clothing company with the HDP holding company (which controls a varisty of assets from the Rizzoli publishing group to the Valentino fashion house). Some of its brightest stars have deflected to other banks such as Lazards. Even Flat, once Mediobanca's ally, has moved away, as it refocuses itself on its core activity in the face of the consolidation in

the world car industry. That is characteristic of the older, traditional Italian private groups. They have been quietly adapting themselves to the new realities: refocusing on core activpartnerships, mergers and acquisitions to remain competitive.

The once highly (ragmented Italian banking and insurance sectors have also been consolidating, creating new combinations dominance. And Mediobanca has in the process been desperately seeking to safeguard its own future by promoting a merger of Banca Commerciale Italiana and Banca di Roma, both large shareholders of Mediobanca. But Banca Commerciale has been reluctant to tle the knot. So. Milan investment bankers suggest, Mediobanca has moved to help Olivetti in an effort to curry favour with the government and gain support in Rome for its longsought banking merger.

Scratching under the surface, Commerciale Italians. These two there is a strong temptation to institutions, both with seats on dismiss the events of the past few Telecom Italia's board, are under- days as a variation of an old Italstood to be considering changing ian theme. "To suggest we are allegiances and backing Olivetti. now in the throes of a renais-Mediobanca has seen its influ- sance in Italian capitalist attileast." said a veteran Milan investment banker. "But to say nothing has really changed would also be misleading.

> The Olivettl bid is testing Italy's new takeover rules and is likely to herald a string of other deals. Italian companies are for the first time seriously looking beyond their borders to expand now that they no longer feel protected in their own country. Companies are being forced to address shareholder value rather than pursue their old power games. But it remains a painful and confused process.

"Our industrial and financial companies, big and small, know they have to change their ways, said another banker. "Things are happening, but it's two step forwards, one step back - rather like

Cuba ices up

limited embrace with the market might lead to full-scale political and economic liberalisation have legal tender in Cuba in 1993. faded over the past few days. Last week's announcement of a draconian clampdown on internal dissent has confirmed the grip of

restrict the individual freedoms of ordinary Cubans. Dissidents who collaborate "in any way" with attempts by the US to apply its long-standing trade and investment embargo or to subvert Cuba's system of one-party rule face up to 20 years in jail. Even possession of information

potential term of 10 years. Fidel Castro, Cuba's president, is further away than ever from implementing the recommendations for greater political expression and association recommended by the Pope during his historic visit to the island just over a year ago.

This new repressive law, however, also shows that much of US policy towards Cuba continues to be counter-productive. The trade and investment embargo, condemned as unjust and ethically unacceptable by the Pope, was modified in January by Bill Clinton, the US president. It will now be easier, for example, for US citizens to fly to Caba or send dollars to their friends or relatives the last 40 years will continue to years. So insiders reckon the who live there. Those changes restrict the room for democratic article acted as the detonator could have a positive effect by change.

Any lingering hopes that Cuba's helping bolster a fledgling private sector that has begun to develop since the dollar became

But the embargo remains intact, together with the Helms-Burton legislation that attempts to restrict other international the hardline Communist party on economic links with Cuba. In the eyes of the Cuban regime the US The measures will further policy has unacceptable political goals. It is designed to strengthen civil society - non-government institutions - and thereby weaken the government's stranglehold over political

The new policy is being seen as even more of a threat by Mr Castro and his hardline supporters. judged to be subversive carries a It has left them more determined than ever to maintain their oneparty regime and their state-dominsted economy whatever the cost. Hence the clampdown.

The international community must condemn this repression. But the US administration must also recognise the evident deficiencies in its own policy. A multilateral approach that builds on the more constructive relationship established by Canada and a number of European governments, would be a better alterna-

Unless there is change in Washington, especially on the trade embargo, the circle of mutual antagonism that has bound US relations with Cuba for | ran Banco Santander for 36

iron lady. melts away

The Botin family of Santander in northern Spain has always avoided personal publicity. And Ana Patricle Both used to be no exception. It's hard, though, when you're one of your country's most successful female executives - and seemingly linked to just about everyone of any standing in Spain.

inherit a fortune, but her father is chairman of Spain's largest bank, her mother Paloma O'Shea is patroness of a prestigious and her sister is married to too golfer Severiano Ballesteros.

"AP", as she is known in

Banco Santander, is a one-time junior golf champion, Harvard alumna and a former fast-track executive at JP Morgan. But now she finds herself on the cover of a Sunday colour megazine. The portrait of "The Iron Lady Banker kientified her as the person to take over from her father at the mega-bank now being formed between Banco Santander and Banco Central

Hispano, Trouble is, it might have looked too much like a bid for power. All too clearly, it fingered her as the favourite of her grandfather who article acted as the detonator for the S8-year-old Botin's sudden

resignation yesterday as head of investment banking at the Santander group.

Grandfather knew a thing or two about discretion. In his long life, he apparently gave only five

More hot air

Anwar Ibrahim, the sacked deputy prime minister of Malaysia, got the day off from his trial on charges of committing nousi mindeeds and related abuses of power yesterday when a curious object floated on to the verandah of the federal

Police quickly evacuated the building, suspecting an explosive device. So a bomb disposal team secured the area and fired on the uninvited guest, creating a loud explosion. But the wayward object turned out to be a meteorological device that had been suspended by a balloon and fell to earth when it lost its air pressure. The excitement was too much for the court, which called it a day. Perhaps the weatherman is on Anwar's side.

Tsar Nikita

Anyone looking for clues about the views of Nikita Mikhalkov, the Russian film director thinking about running for president, could do worse than watch his latest epic Barber of Siberia, just premiered in Moscow. Apart from being as long and

meandering as the average politburo speech, the three-hour film takes more than a few pot-shots at modernism and the west. Not that that stopped Mikhalkov from accepting three-quarters of the funding

from foreign backers.

But of most concern is his choice of historical period: the reign of Alexander III, which he glamorises in spite of its vile reputation for human rights abuses, pogroms and generally undemocratic ways. And guess who plays the part of the bearded Tear?

Sounds familiar

The plan by Storebrand, Norway's largest insurer, to merge its property and casualty businesses with fellow insurer Skandia, stirs some not-so-ancient memories.

Skandia in 1991 in an unsuccessful hostile takeover that led to the predator's bankruptcy. Now, Age Korsvold, the man who became chief executive of Storebrand when it rose from the ashes in 1993, is having another attempt at marriage, though on a more modes? 959le.

Storebrand tried to acquire

But Korsvold is the same man who served as one of the financial advisers in 1989 on Skandia's acquisition of insurers Vesta - a deal which could now prove the undoing of the proposed merger, Norway's

competition authorities may be unhappy that, between them, Storebrand and Vesta will together control more than helf of the property and casualty sale of Vesta before allowing any deal to go through. So what Korsvold once wanted to buy, he may end up having to sell.

Damp squib The spectacular fireworks display

that ushers in the Chinese new year in Hong Kong may be one of life's unforgettable experiences - but nowadays no one seems that keen on paying

The show that's just seen out the Year of the Tiger was impressive enough, as were the strenuous efforts that went into finding organisations to fund it. Last year, Hong Kong companies fought feroclously for the honour of footing the bill but this time a tougher financial climate and strained relationships with Belling sent many of them running for COVEY.

So who came to the rescue? Step forward two organisations with strong links to the mother country. The Federation of Hong Kong Guangdong Community Organisations and the Mission Hills Golf Club in Shenzhen finally agreed to split the HK\$6m bill. It's a costly business, keeping sweet a sometimes wayward special administrative

Financial Times 100 years ago

The New President Of

France Is Not Popular From Our Own Correspondent, Paris. The new President of the French Republic is an excellent man in many ways, and quite up to the level of his immediate predecessor. But unfortunately for himself and for the very unsatisfactory condition of public opinion in France, he is not popular with the masses. I am not alluding to the puerile demonstrations got up by the rowdies of the Lique des Patriotes and by the usual riff-raff of Paris, I refer to the impression of the man in the street and of the respectable classes of the public. In the clubs, the cafés, the suburban trains and everywhere that peoble congregate the one topic of conversation in the past few days has been the election of President Loubet, and it is noticeable that an Impression of unrest and distrust seems to prevail. The French are beginning to clamour for a leader. Unfortunately for the new President, his candidature was from the first pushed forward and taken up by the Dreyfusite party. The President has been cleverly presented by the Dreyfusite and Socialist organs as their own particular cundidate.

THE LEX COLUMN

Kowtowing to investors

Asia, HSBC is losing some of its imperial hauteur. Until now, the bank has shunned the language of shareholder value, referring those impudent enough to question its strategy to its impressive growth record. Things have changed. Yesterday, it promised to double shareholder returns over five years and mooted the possibility of share repurchases - both firsts. Even the group structure, hitherto considered inviolate, is now up for discussion.

Clearly, some of this is mood music at a tough time for the bank, HSBC has not actually promised to buy back any shares, Indeed, it stressed yesterday there was no surplus capital to return. And, to be fair, HSBC is actually faring pretty well, given the pressures it is under in Asia. The 6 per cent improvement in operating profits was some achievement - vindicating, at least for now, its broad spread of businesses. Even the \$2.6bn bad debt charge looks tolerable in the context of a \$250bn loan book.

But John Bond, chairman, has recognised the group will have to sharpen its act to retain investors' loyalty in the face of a prolonged Asian recession. Surplus capital, for instance, could become an issue as asset growth slows, although for now HSBC's capital strength remains an asset. Scrapping the dual-share structure, meanwhile, will eliminate the discount on the Hong Kong shares that has resulted from flowback to the UK. But Mr Bond will have to do more to convince investors of his new shareholder triendly style.

Olivetti/Telecom Italia

Remember the Chinese boxes that used to infect Italian capitalism? The idea was to control the maximum amount of industry with the minimum amount of capital. This was achieved via a cascade of holding companies, each owning a stake in the company below it in the hierarchy. Carlo De Benedetti, Olivetti's former chief executive, was a particular master at the art.

In Olivetti's current bid for Telecom Italia, Chinese boxes have staged a comeback - with a vengeance. At the top of this particular pyramid sits Roberto inno, Olivetti's current chief execu-

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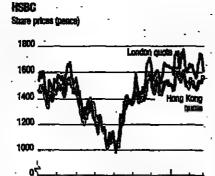
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mcellor Gerhard Schröder greets Palestinian leader Yessir

Arafet before talks in Bonn on the Middle East peace proce



tive. He owns 15 per cent of a holding company that owns 40 per cent of Bell, a Luxembourg company that in turn owns 15 per cent of Olivetti. That gives him effective control, despite an economic interest of only 0.9 per cent.

But that is not the end of the story, Olivetti is not bidding for the whole of Telecom - only its ordinary shares. The savings shares, which represent 29 per cent of Telecom's equity but do not vote, will not be taken out. Nor is Olivetti making an offer for the minority of Telecom Italia Mobile. Telecom's mobile communications subsidiary. The reason is clear enough. If Olivetti bought them all out, the cost of the 653bn bid would increase to €90bn. And, given that it is a relative pygmy, Olivetti just could not afford such an increase without destabllising its pyramid.

That leaves the final piece of this Chinese puzzle: leverage. Under Olivetti's scheme, Telecom would be loaded up with about 642bn of debt. That again serves the goal of enabling Mr Colaningo and his mates to control a gigantic enterprise with a tiny amount of equity.

The snag is that this cascade structure is unlikely to appeal to Telecom's savings investors and TIM's minority shareholders who will be left on the outside. And the fact that many will also be ordinary Telecom shareholders means Olivetti will face pressure to sweeten what is an extremely cheap offer. Given the high searing, that might seem a tall order. But debt can also be an advantage: it will clip around clbn a year off Tele-

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com's tax charge. And there is the potential to recoup up to £15bn by selling Telecom's overseas assets and non-core assets at home. An aggressive asset stripper would also liquidate the entire TIM investment. That is worth 626bn at current market prices, though a sale to an industry bidder like British Telecommu-

nications would surely fetch a premium. How any of this would play with the Italian government - which initially welcomed Olivetti's initiative in part on the theory that it would keep Telecom in Italian hands - is another matter. Olivetti is already planning to sell its exist-ing telecoms business to Germany's Mannesmann. Selling TIM to the Brits might

Thai restructuring

Thailand's relative willingness to coun-tenance foreign takeovers is beginning to pay off. It was south-east Asia's largest destination for foreign investment last year, mainly as a result of multinationals buying out local joint venture partners. Now more deals are in the pipeline as debt restructuring begins to pick up speed. These are needed to repair corporate balance sheets. Although the economy is beginning to recover, half the loans outstanding to Thai companies are still non-performing. This acts as a drag on the banking sector and prevents it from providing the capital companies need to bounce back.

Until recently, there were structural obstacles to such change. For one thing, banks were often too weak to bear the write-downs involved. An equally impenetrable barrier was that Thailand's archaic bankruptcy laws favoured creditors over debtors. This had the effect of encouraging shareholders to fob off banks rather than accept deals that

would dilute their interest Now there are signs of a more favourable environment for action. Banks have recapitalised sufficiently to bear the write-offs. while a drizzle of restructurings has given the necessary experience of how such deals work. More importantly, the Thai government has started reforming the bankruptcy laws to give greater powers to creditors. If these force debtors to accept restructurings, today's trickle should become tomorrow's flood.

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Japan's trade surplus up by 87% as imports fall

Japan's global trade surplus rose to Y760.3bm (\$6.3bm) last month, 87 per cent up from a year earlier, as a result of record low imports. But the bilateral surplus with the US declined slightly.

The big drop in imports, the 13th consecutive monthly decline, was due to Japan's worst post-war recession and sluggish private demand.

The value of imports was also undermined by the 14.7 per cent appreciation of the yen to an average Y114.1 against the US dollar during the month compared with Janu-197 199

Exports fell 10.7 per cent to Y3,450hn on a customs cleared basis, but imports alid 22.1 per cent to Y2,689.7bn.

Most analysts were surprised by the size of the increase in the trade surplus. Brian Rose, economist at Warburg Dillon Read, said: "Imports were lower than expected. The drop in imports was mainly because of falling prices, like for oil, However, we think that the decline in prices

in trade volume for the current year. with exports and imports continuing

The politically sensitive trade surphis with the US fell 22 per cent to Y487.9hn, with exports dropping 13.6 per cent and imports decreasing 20.8 per cent. Exports were dragged down by lower sales of computer

parts, office equipment and steel.

While these declines are likely to ease fears of renewed trade frictions with the US, the depreciation of the yen could trigger another increase in exports, warned analysts.

The yen was traded at Y122 to the dollar on Monday, up Y8 from January's average. Trade rifts with the were likely to re-emerge, according to Mr Rose, because Japan was less willing to negotiate on import regulations, such as tariffs.

But Peter Morgan, economist at HSBC, said: "I don't think that there will be a trade conflict with the US considering the strength of the US economy.

The latest figures were also released in the wake of the meeting

will abate." Mr Rose expected a fall of finance ministers and contral bankers from the Group of Seven leading industrial nations at which the tone towards Japan was much warmer than at previous gatherings. According to yesterday's figures,

released by the Ministry of Finance Japanese trade with Asia showed the first improvement in 11 months. Japan recorded a surplus of Y120.8bn compared with the deficit in January last year of Y36.6bn - the result of 9.4 per cent drop in exports and a 21.3 per cent decline in imports.

Reports that Japan's Ministry of International Trade and Industry would raise trade insurance premiums for Indonesia, Thailand and Malaysia from April have also damped prospects for a pick-up in exports to Asia.

Japan's trade surplus with the European Union increased sharply by 31.1 per cent to Y275.1bn. Exports fell 1.4 per cent - the first decline in 25 months - on the back of lower sales in office automation products. Imports were down 16 per cent.

US rouning out of answers, Page 8

UK signals commitment to Europe's single currency

Tony Bisir, UK prime minister, will today end months of equivocation and signal a clear commitment to taking Britain into Europe's single currency early after the next general

In his first significant political statement to the Commons on the suro. Mr Blair will unveil a national changeover plan to pave the way for a Cabinet decision to join monetary union in 2001 or 2009.

But Mr Blair will not give a precise timetable for joining the 11member suro-zone, which will disappoint the pro-European lobby and

Mr Blair's long-awaited statement marks a belated start to a campaign to persuade a largely sceptical British public to support economic and monetary union in a referendum after the next general election. The prime minister will reiterate that there is no constitutional har to membership, but that Britain must mest a series of economic tests.

Ministers fear a severe backlash from the Eurosceptic British press, led by Rupert Murdoch's Sun tab-

"It's probably the end of our love-in with Rupert," said one. "Tony's views will be crystal-clear, as we at last try to move public

opinion our way." Mr Blair will commit the government to spending millions of pounds on consultancy and related preparations for modernising payment systems at the department of social security, the inland revenue and cus-

The Treasury has been advised it does not need legislation for this kind of expenditure, but Mr Blair will signal he is ready to seek paritamentary approval for more substan-tial sums needed for upgrading these

toms and excise.

computerised systems. The government hopes this will encourage business, notably big retail banks and retail chains, to start making serious plans for suro

The changeover plan is a long,

technical document drafted by the Treasury in consultation with leading business lobby groups, the Bank of England and the trades union congress. It covers the preparations required of the public and private sectors to facilitate the smooth introduction of the euro.

The plan will say there needs to be about 3% years between a govern-ment decision to join and the abolition of sterling as legal tender. But business would have approximately 30 months to carry out all big investments, because this is the proposed lag between public assent to membership and the introduction of euro notes and coins.

In theory, the sure could become the sole currency in the UK by late 2004 or early 2005, but the plan is vague on the timing of the key economic event, the formal entry of the UK into the euro-zone through the locking of exchange rates.

The City believes markets need about a year to prepare their systems for fixing sterling's exchange rate with the euro.

This adventionment has been approved by Deutsche Benk AG London, included by SFA for the conduct of investment (Assemble in this UK. This senaces described in this selectionment are provided by Deutsche Benk AG or by the subsidiaries and/or artifettes in expendence with appropriate local



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AUSSWORD, Page 36

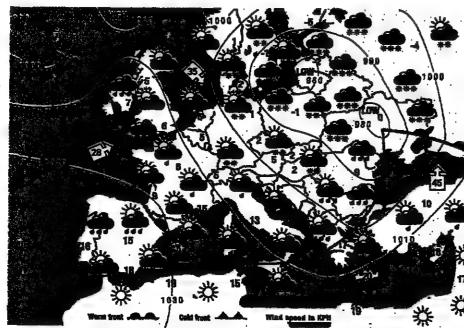
FT WEATHER GUIDE

Europe today

Southern and western Norway should stay dry with some nunahing. The rest of Scandingvin will be colder with sunshine and anow showers. Germany will have anow showers, with slightly heavier falls in the east. The Netherlands, Belgium, Austria and Switzerland sieet. Northern France will have showers, which will develop into longer spells of rain. The iberian sula and Italy will have sunshine and showers, as will Greece, where life showers will be

heavy and thundery. Five-day forecast

Europe will stay unsettled for the rest of the week. As one area of anow moves away from the north, a second spell will move in from the west during Friday. There will be showers in the south, especially over italy and the Greek mainland.



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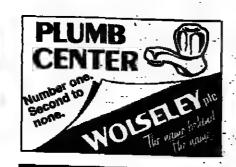
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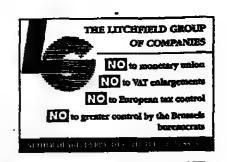
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markets



COMPANIES & MARK

TUESDAY FEBRUARY 23 1999



INSIDE

Tobacco producers to lobby WHO Tobacco producers are to meet World Health Organisation officials next week in an effort to convince the UN agency that its campaign against tobacco could destroy the livelihoods of farmers in developing nations. The agency has pledged to reduce smoking-related diseases discouraging tobacco consumption, and its plans include a global ban on tobacco advertising and sponsorship. Page 26

Doubts over Turkey's built market



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The Turkish stock market's rally of the pest two weeks seemed to some observers to carry the hallmarks of news viewed through rose-coloured spects National-100 index fall 2.2 per cent after 10 straight sessions of cains. An aid agreement with the Interna-

tional Monetary Fund and the capture of Kurdish leader Abdullah Ocalan have contributed to the builish sentiment. Page 36

Courtaulds saps profits at Akzo Alco Nobel, the Dutch chemicals group, said that Courtaulds, the UK paints and fibres company it bought last year, drained parent profits by FI 55m (£25m, \$28m) in the first six months of ownership. Page 18

Tokyo climbs on back of weak yen The yen's continuing slide against the dollar buoyed the Tokyo stock market. The benchmark Nikkei 225 average rose 158.63 or 1.13 per cent to 14,256.67 as the yen fell to Y121.7 against the dollar, Page 36

CBOT considers contract changes Directors of the Chicago Board of Trade, the largest futures exchange, are considering changes to its flagship US Treesury bond contracts to make them more appropriate in a low Interest rate environment. Page 24

Japanese Insurers' price war Tokio Marine and Fire, Japan's largest ossualty and property insurer, has found a novel way to beat competitors muscling in on the newlyderegulated insurance market, it has won business with a more expensive product. Page 29

Australian gold in demand

Surging production in the Australian gold industry coincided with record global gold demand in the fourth quarter of 1996, according to Australian data from the World Gold Council. Page 26

LMA to combat front-running The Lown Market Association, a trade group. representing the loan markets in Europe, hee issued guidelines designed to remove the prec-tice of "front-running", which distorts the pro-cess of primary syndication. Page 24

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COMPANIES IN THIS ISSUE

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Fixed interest indices FT/SkP-A World indices FTSE Gold Mines index

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SWEDISH GROUP ABANDONS ATTEMPT TO CREATE EUROPE'S LARGEST HEAVY TRUCKMAKER AFTER FAILING TO AGREE PRICE

Volvo halts Scania takeover talks

group, has abandoned attempts to create Europe's largest maker of bezvy trucks after breaking off takeover Swedish rival

Shares in Scania, which is trial empire - fell 5 per cent to People close to the talks, SKr203 after Volvo said the however, described a merger two sides had failed to agree with Scania as "very doubtful" on a valuation.

approaches to a number of Volvo, which has month per cant of Scania's voting truckmakers, including Scania; acquired almost 13 per cent of rights and 26 per cent of capiand Navistar of the US, follows: Scania, is undesstood to have

consolidation in the commercial vehicle industry," said Leif Johansson, Volvo chief

The decision to terminate controlled by Investor - the discussions [with Investor] main holding company for does not imply any changes in Sweden's Wallenberg todas—this objective."

valuation.

Volvo has made bid compromise on a bid price. Investor,

sell its car division to Ford of for the heavy truck company. the US for SKr60bn (65.6bn). Investor is thought to have Volvo has declared its held out for SKr350-SKr375 a intention to participate in the share, valuing the company at up to SKr/5bn. At yesterday's closing share price Scania was capitalised at SKr40.2bn.

In spite of abandoning the talks with Investor, Mr Johansson warned that Volvo would not sell its Scania stake. Volvo could use its Scania holding to prevent investor selling to another bidder, such me Volkswagen of Germany or

and particularly its continuing. Volvo needs to buy in heavy presence as a large minority shareholder. "To have the strongest com-

petitor as one of the largest owners is, in the long run, impultable for Scania," said Claes Dahlbāck, Investor chief The war of words between

Volvo and investor, seen as the two main industrial power bases in Sweden, has shaken the country's consensual business environment

Industry analysts in Stockholm suggested that the two companies would have to resume talks in the longer term. "The situation is untena hie. Investor wants to sell and

trucks," said one analyst. Other analysts warned that Volvo could itself become a bid target if it failed to consummate a significant deal.

Volvo is understood to have

explored a separate offer for Navistar that would more than double its market presence in the North American market. The Navistar board, which is due to meet today, has so far made no formal response to Volvo's approach or confirmed the extent of the discustons.

In Stockholm, Volvo's most commonly traded B shares

closed down SKr2 at SKr215.

Olivetti bid ruled 'not valid by Italian watchdog

By Edward Lice and Clay Harris . In Lumber and Food Gotte in 1980s

Olivetti's ambitious \$58bn (652bn) proposed bid for Telecom Italia soffered a settack last night when Consob, the litalian stock market watchdog, said the bid announced on Saturday was "not valid". The Consob verdict leaves

Telecom Italia free to organise its defences against Olivetti's hostile intentions. Under Italy's new takeover

regulations, once a formal takeover bid is launched, the target company is restricted in what defensive action and "poison pills" it can implement, and any defensive measure has to be approved by

Olivetti, the Italian telecommunications group, announced on Saturday that it intended to hid for TI, offering \$10 a share in cash, bonds and equity. However, the bld was conditional on various government approvals and other outstanding issues. Olivetti clates that ment on Saturd constituted a formal offer, but Pelecom little had conte

Olivetti fapes a formidable tuak in redstog 636.2bn in debt for its proposed bid, senior bankers said yesterday. The debt, which would account for about two-thirds of the finance ing of the takeover hid, would include the largest loan taken out by a European company.
A similar move by Vodafone,

the UK mobile telephone company, to raise an estimated \$14hn to help finance its \$96.5bn bid for Airtouch of the US is understood to be taking longer than expected owing to its unprecedented size. "Vodafone locks like coming

up against some capacity conloan market and its deal has a trong transatientic flavour," a senior European banker said. "The Olivetti bid isn't even European: it's purely lialian." However, a senior official at one of the banks arranging the financing for Olivetti - comprising Lehman Brothers, Donildson Luikin & Jenrette. Mediobanca and Chase Manhatten - was confident they could build a large enough

"We wouldn't have agreed to arrange this deal if we didn't think it could be done," said the official. Leading bankers also questioned whether Olivetti would achieve an investment grade credit-rating from Moody's investors Service. An investment grade rating would be essential for Olivetti to be able to raise the 613.7hm if

plans to issue in bonds, Bankers said the biggest difficulty would be syndicating the 622.5bm losm among the world's leading banks. The average individual subscription by a bank on a large international loan is about \$200m. In Milan, Telecom Italia shares surged to close 9.05 per

cant higher at 62.86, close to Olivetti's 610 a share offer. Franco Bernabe, Telecom Italia's chief executive, has called a board meeting for Thursday. Olivetti, : whose shares yesterday fell mearly ? per cent to 63, called a board

Lex, Page 16



Wallace appointed C&W chief

Cable and Wireless, the UK-based communications group, yesterday moved to end the appointment of Graham Wallace, head of its cable TV and telephony operations, as

There had been intense specplation that all or parts of the C&W group, which has operations in more than 70 countries, could be vulnerable to a predator following the abrupt departure of Richard Brown, the company's former chief emoutive, last December. puter services company.

terday to state: "The company re to seek a huve

Mr Wallace said he did not intend to make immediate changes in the company's overall direction. He would continue Mr Brown's strategy of developing key investments while divesting interests where the company had nei-

transmission and its newly Sir Ralph Robins, C&W acquired North American chairman, took advantage of internet interests. This is the Mr Wallace's appointment yes- time to exploit and build on what we have through aggresexecutive of Cable and Wirecable television and telephony operator, since January 1997. He was appointed by a committee of non-executive directors led by Sir Raiph, Sir

Raiph said there had been a abortlist of 10 candidates, "It became an easy decision," he Lax, Page 16

Mr Brown left to become chief He sims to develop the said. "Having measured our executive of KDS, the US com- group's experience in data internal candidates against the test available alsowhere in the world, I am delighted to say Graham was clear leader." Mr Wallace will find the

charismatic Richard Brown, is not for sale and we have sive team work," he said. who restored CAW's morals at never appointed financial Mr Wallace, 50, has been chief a critical time and focused the company on growth, a hard act less Communications, the UK to follow. However, he has the respect of the City which has applauded his skill in bedding down Mercury Communications, the telephone operator, and three cable operators into

GE Capital planning to expand in Japan

by Gilliam Tett in Tologo

GE Capital, the US financial services group, is "aggres-sively" seeking to expand in Japan with acquisitions in areas such as consumer finance, according to Denis

Nayden, group president.
"As [Japanese] companies are recapitalised or sold off we will be aggressively looking to expand," he said.

GE Capital has made a series of acquisitions of failed Japanese companies. Last month it hought Japan Lessing, the country's second largest leasing group and affiliate of the Long Term Credit Bank. Last year it bought the new business to be written at Toho Mutual, the troubled life assurance group and acquired Lake.

the consumer finance group.

The group's plans highlight the degree to which Japan's economic problems are creating opportunities for foreign groups. GE Capital's tactics are being closely watched in the financial industry, since it has been one of the first foreign financial companies to expand in Japan through direct acquisition.

Most other foreign financial groups, by contrast, have built their businesses in Japan through organic growth or loose mergers, because they fear direct acquisitions could be too risky or expensive.

Mr Nayden, however, insisted that direct acquisitions can be effective in Japan because the financial turnotl has forced the government to drop its opposition to foreign companies taking full control. Apart from Japan Lessing, the government is also seeking to sell L/ICB and Nippon Credit Bank, the failed banks.

Mr Nayden also insisted GE Capital had protected itself from any hidden liabilities in its deals with Japan Lessing or Toho Mutual

GE Capital refuses to reveal the purchase price for its acquisitions or results from its Japanese operations. However, the deal with Japan Leasing is believed to be one of the largest by a foreign company.

GB Capital has also acquired everal consumer fluanc car leasing companies in the

nest four years. These have left GE Capital controlling around \$12bn worth of assets in Japan, compared with its global assets of around \$300bm.

Big in Jepan, Page 20

Securitas agrees \$385m takeover of Pinkerton

Pinkerton, one of the world's most famous private investigation and security companies, Swedish rival Securitas for

SKr3bn (8566m, 6449m).

The US group - whose motio "we never sleep", shown in its unblinking eye logo, dates back to the pursuit of outlaws such as Jesse James - will-become part of Europe's larg-est security services company following an agreed takeover. Securities, which provides alarm services, cash-in-transit deliveries and guarding operations, said the deal would create the world's leading

security company with combined sales of SKr27hn and some 114,000 employees. It vowed to expand Pinkerton's investigative milvities in Europe.

The merger, following six weeks of talks, is Securitas' first move into the North Afterican market. In the pest two years, it has spent SKr7tm n acquisitions in Europe. It is a milestone for the security industry. This step provides a strong second plat-form to replicate the signifi-cant growth we have experienced in Europe," said Thomas

Berghund, thief executive. Securitas said it would retain and develop the Pinkerton brand in the US, where it is the third largest provider of guarding services behind Borg Warner - owner of Wells Pargo - and Wackenhut. The tragmented US security industry, which has about 20,000

rival groups, has recently undergone rapid consolidation. Guard services accounted for # per cent of Pinkerton's \$875m sales last year, but it remains best known for its national detective agency

ibunded in Chicago in 1860. It was also credited with saving President Abraham Lincoln from assussination in the so-called Baltimore Plot. James McCloskey, chief financial officer, said the deal "brings our customer base a

wonderful opportunity to get security on a global basis". pre-employment screening. risk assessment and security systems integration could offer Securitas "an incredible array of global customers". Pinkerton's fourth-quarter

results, released yesterday, showed a alight increase in fall-year revenues to just over \$1bn, but restructuring charges knocked it from a \$14.7m profit to a \$463,000 loss. Securitas will nav 229 a share for Pinkerton - over 43 per cent more than the aver age share price in New York in the last month. In early trading yesterday, Pinkerton shares rose more than \$31 to 2284. While in Stockholm, Securitas's most commonly traded B shares charbed more than 30 per cent to SKr139.50.

Securitas will acquire a 30.6 per cent stake in Pinkerton. from Thomas Waltern, chairman. The Swedish group says it has won support from sharecent of Pinkerton.

Securitas is funding the deal with a \$440m loon facility from

Boyden Interim Executive

Leadors in **Beard Level** Interim Executive Services

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-- Ion McChuse, CEO - Lucder Green

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FINANCIAL SERVICES LIFE ASSURANCE GROUP TAKES FIRST STEP INTO PRIVATE BANKING WITH SF12.4bn PURCHASE

Swiss Life to acquire Gotthard Bank

and Gillian Tett in Tokyo

Swiss Life, Switzerland's SFr1.92bn for Banca della biggest life assurer, yesterday moved into private banking with an agreement to pay SFr2.4bn (\$1.66bn) for Switzerland. Gotthard Bank. Switzerland's biggest foreign bank. Swiss Life has bought a

53.5 per cent stake from Japan's Sumitomo Bank, for about SFrl.500 a share. and intends to make an offer of SFr1.404 a share for the publicly quoted minority.

than a year after Generali. the Italian insurer, paid Svizzera Italiana, Gotthard Bank's main competitor in the Italian-speaking part of

Both moves underline the increasing blurring of the lines between private banking and insurance. Last week UBS, Europe's biggest bank and Swiss Life's main shareholder, said it would sell its 25 per cent stake because of the growing com-

two sides eventually compro-

mise at an agreed price. The

battle for Scania is about

much more than that, and it

Volvo yesterday appeare

to acknowledge, in a careful-

ly-worded statement, that

the phoney war might con-

tinue. Leif Johansson, Volvo

chief executive, said the

company would not sell its

stake in Scanla and held out

the prospect of future techni-

cal co-operation between the

in any hurry. It emphasised

yesterday that it was con-

an outright sale to Volvo.

Volkswagen of Germany,

Scania, Ferdinand Piech, VW

secret of his determination

to expand in trucks and has

chief executive of Scania.

But that came to nothing,

and there is no sign yet that

VW - or any other bidder -

will meet Investor's price

expectations for Scarda.

is far from over.

two companies.

petition between the two groups in the area of European asset gathering. Swiss Life, which has

made several abortive bids for foreign insurers, is keen to diversify into faster growing businesses to offset its heavy dependence on Switzerland's mature life assurance market. It is paying 22 times 1998 earnings, and about 2.8 times book value for Gotthard Bank, which has assets under management of SFr31bn and more

Life's 1999 earnings and would increase funds under Although some analysts have questioned the wisdom rement to SFr140bu. of buying a private bank based in Lugano, rather than The sale is the latest sign Zurich or Geneva, Dominiof the way large Japanese banks are being forced by que Morar, Swiss Life's chief

their financial problems to

Separately, Asahi, another est growing markets for prilarge bank, yesterday also vate banking. announced it was scaling He described Gotthard Bank as a "pearl" and noted back its operations in Europe. This withdrawal has that "If you buy a pearl that is cheap, you are not getting emerged partly because the what you should get". It big banks are now scrambling to raise capital by sellwould have a very small ing assets ahead of the finan-

financial officer, said north-

ern Italy was one of the fast-

write off their bad loans. At the same time, the Japanese government is encouraging a number of banks to review their overseas operations, ahead of a planned injection of public funds into their

capital bases in March. Sumitomo is considered one of the healthiest of the Japanese banks. However, it is attempting to trim its operations in Europe and the US, to develop a more streamlined and focused

Alliance talk lifts Alitalia and Air France

By David Owen in Paris, James Biltz in Rome and Michael Skapinkar in London

Shares in Air France and amid indications the two airlines had held talks on the creation of an international alliance with other carriers that could become one of the three biggest in the world, The French carrier's hares yesterday closed up 15 per cent at 616.10 on

debut on the Paris Bourse. Alitalia shares rose 12 ner The Air France offering, which has put a minority of the company's capital in private hands, is the first signif

icant privatisation transac

beavy volume as it made its

tion of 1999. The Italian national carrier indicated it had been holding high level talks with Air France and KLM Royal Dutch Airlines of Holland about the possibility of forg ing an alliance that would also include Continental and Northwest Airlines of the US and Air China.

Alitalia confirmed it had recently held talks with the eirlines concerned and that these contacts are part of normal talks between airlines". Individuals close to the company indicated that recent talks had touched on

a possible "mega-alliance". Air France, which has already indicated that 1999 would be the year in which it decides which of its two US partners - Continental and Delta Air Lines - it is to join in a new global airline alliance, said no decision had yet been taken. It said it was "in discussions with the two groups and that means

by extension with their The alliance between Continental, Northwest, KLM and Alitalia, which is expected to be called Wings, is keen to attract Air France. Wings would compete strongly with the Star Alliance, headed by Lufthanss of Germany and United Airlines of the US, and with Oneworld, headed by British Airways and American Air-

A decision by Air France to align itself with Wings would be a serious blow to Delta. The US carrier has a tle-up with Swissair. Austrian Airlines and Sabena of Belgium but has had diffi-

culty extending its alliance to other partners. Jean-Cyril Spinetta, the Air France chairman, has said that the choice between Continental and Delta would hinge on market access, economic factors and a more subjective judgment on the partner he believes the com-

pany will work with. The French company has established code-sharing agreements with more than 30 airlines worldwide, but is not yet in any global part-

Yesterday's development came just over a year after Alitalia chose KLM as its European partner in spite of pressure from the French FI 1.4bn, of which the drugs government for it to team up with Air France.

"Mr Soudek had long

enough to convince the own-

ers that he is doing a good

Analysis believe the banks

will now push through fur-

ther disposals but it remains

ioh." Komercní said.

Storebrand and Skandia in non-life link

Consolidation in the European insurance industry took another step forward yesterday when Skandia of Sweden and Storebrand of Norway announced that they planned to merge their nonlife operations and said they were looking for further partners in the Nordic:

The newly formed company will be listed in Stockholm and Oslo in "a couple of years", by which time it is planned that a Finnish and Danish non-life insurer will have joined the venture. The merger has been

prompted by low growth in the non-life insurance sector and a belief by Skandia and Storebrand that to achieve critical mass in the Nordic region à non-life insurance company must have market share of well over 20 per

total premium income of SKr22.9bn (\$2.85bn), 4m customers and 19 per cent of the Nordic non-life market

The merged company aims o make annual cost savings of SKr450m over the next three years although neither Skandia nor Storebrand would specify restructuring

costs or the number of jobs that will be lost. Both companies will have a 50 per cent voting stake in

the new company with own-44 per cent in Skandia's favour. The headquarters will be in Stockholm. Skandia's and Store-

brand's life and savings operations are not included in the deal and the companies will continue to compete in this sector. Analysts said the most

likely candidates to join the new alliance are Pohjola in Pinland and Coden in Denmark. Skandia already bolds 32.5 per cent of the votes and 28.6 per cent of the capital in Pohjola The Finnish group yesterday welcomed the merger but added that its priorities were to pursue its

own restructuring. "Finnish and Danish partners are our foremost priority," said Age Korvsold, chairman designate of the new company and Storebrand's chief executive.

Mr Korveold also said he Based on 1998 figures the Mr Korveold also said he merged company, which has did not rule out forming an yet to be named, will have a alliance with the non-life operations of Swedish urer Trygg-Hansa, which SEB, the Swedish bank that owns Trygg-Hansa, bas said it wants to sell

Warburg Dillon Read were lead advisers to Storebrand and D. Carnegie to Skandia.

NEWS DIGEST

SPANISH BANKING

Investment banking chief **Botin quits merged BSCH**

The first serious clash in the planned \$35bn merger. between Spain's Banco Santander and Banco Central Hispano came yesterday with the surprise resignation of Ana Patricia Botin after being named to head the joint unit's investment banking side. Ms Botin, who quit all her executive functions as head of wholesale banking at Banco San-tander, is the 38-year-old eliter slaughter of Emilio Edgin, Santander chairman. She played a big part in the bank's forceful investment drive in Latin America.

The bank would not comment on the ressons for her resignation, apart from saying she would take on "new professional initiatives". She remained on the board, it added. The resignation followed a Sunday newspaper magazine profile identifying her as "the most powerful woman in Spain" and tipping her to succeed her father at the merged BSCH group. It is believed Ms Both tried to have publication delayed to avoid upsetting the delicate balance of power in the new group. Under the merger terms, due for approval by shareholders next month, the 64-year-old Mr Botin becomes joint chairman alongside his BCH counterpart, José Mari Amusètequi, and then sole chairman from 2002. The merger, announced lest month, was negotiated in secret by the two chairmen and their executive vice-chairmen. Mis Botin, like other top executives in both banks, was informed of the plan only hours before it was made public. Her move could spell the end of dynastic leadership at Santander, where her grandfather and great-grandfather were also chairmen. The Botin family officially controls about 5 per cent of Banco Santander. This will be diluted to about 3 per cent in the new BSCH. Observer, Page 15

FRENCH BANKING

SocGen profits rise 15%

FOOD PRODUCTS

Raisio, the Finnish developers of Benecol, the world's first cholesterol-cutting margarine, has warned that the delayed US launch of the product could adversely affect results. The company, announcing a sharp increase in full-year profits, said its rapid growth came to a halt in 1998. "Postponement of the introduction of Benecol spreads in the US will cause an equivalent delay in Benecol returns," said Tor Bergman, deputy chief executive. Raisio announced pre-tax profits up from FM118m to FM232m in 1998, achieved on flat sales of FM4.95bn, compared with FM5.1bn last time. Of that profit, the largest proportion was derived from the Benecol division, which saw its contributions jump from FM24.5m to FM185.9m.

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FIRE PARTY

Volvo backs off pursuit of Scania

The two truck groups have reached a stand off over price, writes Tim Burt

weden's "battle of the straightforward case of bid juggernauts" entered a and counter bid, where the new phase yesterday two sides eventually comprowhen Volvo staged a tactical retreat in its pursuit of Scania, one of Europe's largest heavy truck manufacturers. A frustrated Volvo admitted it had failed to persuade Investor, Scania's controlling shareholder and the main vehicle of Sweden's Wallenberg empire, to sell its stake after several weeks of argument over Scania's true worth.

"It is very simple," said one person close to the talks. Volvo was not willing to pay what Investor was asking; and the Wallenbergs would not sell at the level Volvo was prepared to

Volvo - which last month agreed to sell its car division. to Ford of the US for SKr50bn (\$6.2bn) - is understood to have offered SKr270-SKr280 a share for Scania, valuing the heavy truck company at SKr54bn-SKr56bn. But Investor claimed the group was really worth SKr350-Skr375 a share, or SKr70bn-SKr75bn.

Given that Scania shares were trading between chairman, has made no SKr170-SKr180 before Volvo acquired a 13 per cent stake last month, investor's price tag looked hopelessly optimistic. The market seemed to agree, yesterday marking Scania shares down by more than 5 per cent to SKr208 valuing the company at

And the prospect of Volvo remaining a sleeping shareholder in Scania - retaining Valuations aside, the bata blocking position against tle over Scania raises diffiany counter offer - could cult strategic questions for force Investor back to the both Volvo and Investor. negotiating table. The Wallenberg holding But the Wallenberg comcompany is likely to face pany does not appear to be criticism from its own share-

Strave price (SKI)

tinuing to explore options SEr270-SEr290 a share. for Scania "that could be even more interesting than could certainly make use of the cash, which for example, has been touted as a possible partner for would ease a debt burden that doubled last year to about SKriffon, it would also help Investor to fund increased holdings in Swiss-Swedish engineering group previously discussed a joint ABB and AstraZeneca, the venture in medium-sized drugs company created by trucks with Leif Ostling, the merger of Sweden's Astra and Zeneca of the UK. For Voivo, failure to

secure Scania could be even

more pressing. Following

sion, Volvo is under intense

holders and those of Scania

over why it would not sell at

pressure to recycle a cash pile estimated at SKr60bn-SKr70bn. A share redemption would

not be a worthy use for those resources, particularly in a country where such tactics are not tax efficient. Of the alternative bid targets in the truck industry,

Volvo has already made overtures to Navistar, the US truck and bus manufacturer, which could lead to a takeover. But such an acquisition would still not represent the sort of transforming deal that Mr Johansson is looking for in commercial

cant deal. Volvo stripped of its car division and laden with cash would become a very tempting target itself. Flat of Italy has already registered its interest, leading Ford's bid for the car divito a "concrete" offer last month of \$13bn-\$14bn for the

whole group. The Italian company was yesterday said to be "monitoring the situation" very carefully, although its original offer was not treated seriously by Volvo. Both Investor and Volvo, therefore, could be forced back into each other's arms by outside pressures.

At Investor, that pressure could come from disgrantled shareholders and balance sheet weakness. Volvo. meanwhile, might be willing to pay over the odds for Scania to safeguard its own independence. In that scenario, any fresh negotiations will come back to price.

"If both sides agree that an independent future for Scania is not really an option then the dance will begin again," said one person involved in the discussions. "For the moment, Volvo has just decided to

TELECOMMUNICATIONS OLIVETTI EYES UP TELECOM ITALIA Bonanza for advisers

By Clay Harris in London

and Paul Batta in Milan A speculative call in early November opened the door to Olivetti's L102,000bn

(\$58.4bn) proposed takeover bid for Telecom Italia. Donaldson, Lufkin & Jenrette, the US investment bank, asked Silvio Scaglia, chief executive of Omnitel, Olivetti's celiular telephone offshoot, if he thought Telecom Italia might be susceptible to a bid by a US telecoms group such as the soon-tomerge SBC Communications/Ameritech.

Only a day later, Mr Scaglia was back with an unexpected answer: Olivetti itself might want to make such a bld. Little time was lost before Roberto Colannino. Olivetti's chief executive, went to New York to discuss the project with senior executives at DLJ.

Before the end of November, agreement was reached to pursue the plan, with a significant role to be played by Lehman Brothers, Olivetti's long-standing advisers in the Italian market.

For both banks, secondtier players in the global market, the deal is a blow to the dominance of the US trio of Merrill Lynch, Morgan Stanley and Goldman Sachs. although two of them also have a role to play.

mergers and acquisitions

BT, C&W rule out 'white knight' role

British Telecommunications and Cable and Wireless, the two largest UK-based telecome operators, indicated they had no interest in acting as "white knights" for Telecom Italia, writes Alan Cane. BT already has a joint venture in Italy, Albacom, in conjunction with Banca Nazionale del Lavoro, Eni and Medieset. C&W planned a strategic alliance with Telecom Italia last year, but the deal collapsed after the resignation of TI's former head.

includes Chase Manhattan, a long-standing banker to Olivetti, and Mediobanca, chosen for its Italian merger and acquisition expertise and connections to the Telecom Italia board. Mediobanca will also handle the Italian bank debt and rights offering. The four banks have put aside normal rivalries to share equally the advisory and financing man-

The battle promises to be a bonanza for advisers on the other side as well. Telecom Italia is advised by Credit Suisse First Boston and Instituto Mobiliare Italiano, both of which are shareholders, as well as J.P. Morgan and Lazard Brothers.

Franco Bernabe, Telecom Italia's chief executive, has yet to disclose his defence strategy. He is waiting for the verdict of Consob, the Italian stock market watchdog, on the hid's validity. Olivetti's offer does not con- and Deutsche Bank

man, the bidder's team stitute a formal bid, which would prevent it from taking defensive steps and introduc ing poison pills under Italy's new takeover rules. Olivetti says its announcement of an intention to bid does constitute an offer. Consob has 15 days to review the issue but is expected to take a decision in the next 24 hours.

Consob is also investigating possible insider trading in Telecom Italia shares and the possible requirement according to Italy's new takeover rules for Olivetti to bid also for TIM, the mobile phone company 60 per cent owned by Telecom Italia. This would dramatically increase the costs of

Olivetti's bid. Morgan Stanley Dean Witter is advising the Italian government, a shareholder in Telecom Italia, Mannesmann, the German diversified telecoms group which would buy Olivetti's stakes in Omnitel and Infostrada, is Telecom Italia argues that advised by Merrill Lynch

full-year result at Akzo Nobel three months. The subse

Akzo Nobel, the Dutch chemicals group, said yester-day that Courtaulds, the UK paints and fibres company it bought last year, drained parent profits by F1 55m (€25m, \$28m) in the first six months of ownership.

Making its Fl 6.3bn agreed

decline in the fibres markets".

because of an "unexpected That held Akzo's full-year

The Dutch group made no forecast, saying market uncertainties were too great. In the current six months, however, it would be "very difficult to match" the first half of last year, when profits reached Fl 893m. Akzo consolidated Court-

a "slightly negative" contri-

quent downturn mainly affected textile fibres, in which the British group was more active than its new parent Akzo blamed price compe-

included charges for financing the acquisition. Interest cover came down to six times earnings from nine times, which Mr van Lede said had been "perhaps a bit too healthy". After a spike in debt to Fl 10.6bn from Fl 3bn, he added that the group should shortly be able to bring down its gearing.

against Fi 5.66 last time.

by 49 per cent at coatings and 62 per cent at pharmaceuticals. Research and aulds from last July, and development outlays are said in October it had made being maintained for 1999 at

Courtaulds saps

By Gordon Cramb in Anthon

bid last spring, Akro said it. expected Courtaulds to contribute to profits within the first full year of ownership. Cees van Lede, Akzo's chairman, said this had not yet been attained, largely

increase in net earnings from operations at just 1 per cent, at Fl 1.63bn. For the fourth quarter, profits slipped 14 per cent to F1 307m

tition in textiles from Asian

producers. Industrial fibre segments did better. The two fibres divisions were melded from last month into Acordis, which Akzo is to spin off to shareholders later this year. Fibres accounted for Fl 4.29bn of Akzo's Fl 27.51bn sales last year. The Fl 55m Courtaulds loss

A dividend of F12.15 per share is being paid from earnings per share of F15.71, Capital expenditure rose

Société Générale, the French bank, said yesterday it would take a €398m (\$441.6m) after-tax restructuring charge if its €15bn agreed bid for Paribas succeeds. The results of the share exchange will be known on March 18. If more than 50 per cent of existing Paribas shares are submitted to the offer, Paribas will take an identical charge. The banks esti-

mate the total charge at €1bn before taxes. SocGen reported a 15 per cent rise in 1998 net profits to €1.07bn. Daniel Bouton, chairman, said this result was "achieved in spite of the very high cost of the international crises". The bank made a €550m provision for its exposure to Asian emerging markets, with another 6292m to cover Its "entire Russian risk".

Losses related to emerging markets activities were more than offset by the strong performance of the domestic branch network, which contributed €738m to net profits up from €590m in 1997. Loans grew 6.3 per cent and deposits by 7.9 per cent. Profits from overseas retail bank ing rose 23 per cent to 692m, while commercial and ment banking showed a net loss of €17m, against a €150m profit, owing to volatile market conditions in bond trading, over-the-counter derivatives and emerging market debt. Some 100 jobs are to be cut in these activities. Samer Iskandar, Paris

Raisio hit by Benecol delay

Raisio's shares have fallen sharply in recent months following the decision by the US Food and Drug Administration to treat Benecol as a food ingredient than a dietary supplement. In addition to delaying the US launch, that move was interpreted by some analysts as reducing Benecol's sales potential in North America. Nevertheless, earnings per share rose from FM0.83 to FM0.93 last year and the group proposed a modestry increased dividend – up from FM0.30 to FM0.35. Tim Burt, Stockholm

bution during its maiden Skoda chief removed as creditors lose patience

By Robert Anderson in Prague

Lubomir Soudek, the Czech Republic's most prominent industrialist, was yesterday removed as chairman and Pizen, the country's biggest engineering company, after its creditors lost patience with the slow progress of its restructuring.

The recall of Mr Soudek is tion of disposals from among the assertiveness of the appointed to rescue the com-

laries. It could also pave the tion. way for the entry of foreign strategic partners into some

of its seven divisions. chief executive of Skoda removal this month of operations of ABB, the Swedthe chemical conglomerate tive in December. Chemapol - and demonstrates industry's problems Pizen with an iron hand likely to lead to an accelera- in the current recession and since 1992 when he was

replaced as chief executive by Jirl Hlavica, a former another top industrialist ish-Swiss engineering comwho built an empire on debt pany, who was made Skoda - Vaclay Junek, president of Pizen's deputy chief execu-Mr Soudek led Skoda

Mr Soudek has been The dismissal follows the manager at the Czech 25 per cent.

ticnia Postovni Banka (IPB) - who also helped him acquire a stake of around Mr Soudek increased

turnover through an export drive but was slow to reduce costs or focus on core activities. He embarked on a debtleveraged acquisition pro-

gramme that left it exposed

when interest rates soared in

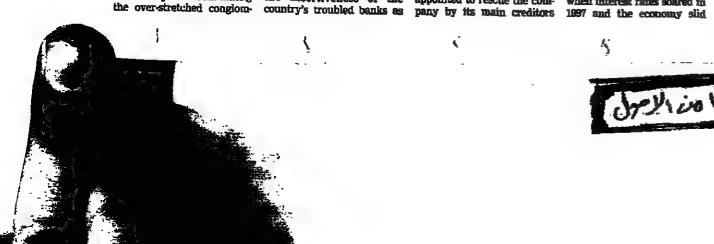
erate's nearly 40 subsid- they prepare for privatisa- and shareholders - towards recession. In 1997 have resisted further dispos-Komercni Banks and Inves- Skoda Pizen made a Kc3.8bn als, leading the supervisory (\$111m) loss on stagnant board to dismiss him. sales of Kc23.4hn, while its shares over the last year have fallen from Kc482 to less than Ec140.

This third successive loss pushed the banks to take over the supervisory board last August and demand dis- unclear what shape the nosals to repay the group's remaining group will have interest-bearing debts, esti-

mated at Kc10bn.

Several plants were sold

The question now is what is to be defined as Skoda's core business," said Ondrej Datka but Mr Soudek is believed to of Patria Finance.



Storebrand and Skandia in non-life link

SPANISH BANKING

Investment banking chief **Botin** quits merged BSCII

One trading index puts Europe right where you need it.



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in a Lart. As built for training F more And like avery FTSE index.







NEWS DIGEST

METALS INDUSTRY

Losses at LG Metals deepen to 782bn won

South Korea's LG Metals yesterday posted a record net loss of Won 782,58bn won (\$650m) in 1998, after losing a net Won 147.29bn a year ago. "The loss in 1998 was due mainly to higher interest payments on our debts under the country's financial crisis early last year," the company

Slackening local copper demand and foreign exchange losses as a result of the crisis also worsened the group's business environment last year, together with weakening global copper prices, it said. But it declined to comment on reports that it lost a large amount of money trading in metal futures and options on the London Metal Exchange. It has in the past denied those reports.

LG Metals' sales rose to Won 2,290bn in 1998, from Won 2,020bn in 1997, it said. LG Metals was set to be merged with another LG Group subsidiary, LG Industrial Systems, by April 1 to restructure its poor financial condition, it said. The LG Group is seeking foreign investors to buy some of LG Metals' assets or a majority stake in the

Comalco ahead 7% for year

Comalco, the Australian aluminium producer, said yesterday that rapid diversification of its traditional Asian markets to more robust markets in western Europe and the US helped boost net profit by 7 per cent to A\$236m (US\$150.6m) in the year to December. Comalco, which is majority owned by Rio Tinto, the Anglo-Australian mining company, operates two aluminium smelters in Australia and one in New Zealand. Gwen Robinson, Sydney

JAPANESE BANKING

Sanwa buys stake in broker

Sanwa, one of Japan's largest banks, yesterday announced plans to take a 30 per cent stake in Universal Securities, a medium sized broker. Sanwa said it would buy the shares from Dalwa Securities, reducing Daiwa's stake in Universal to about 8 per cent. Sanwa did not reveal the purchase price, but the shares are believed to be worth about Y6bn at yesterday's closing share price of Y219. Gillian Tett, Tokyo

MANUFACTURING

Komatsu warns of loss

Komatsu, the Japanese machinery manufacturer, yesterday issued a profits warning, lowering its earnings forecast for the year ending March 31 1999. The company said it expected to post a pre-tax loss of Y8bn (\$66.4m) against previously estimated profit of Y12bn, and last year's result of Y40.25bn. Net losses would be Y13bn, against its previous forecast of a Y1bn profit and last year's net profit of Y19bn. Komatsu's shares closed up Y1 at Y576.

Toray Industries, a leading manufacturer of synthetic fibres, revised down its pre-tax profit forecasts 23 per cent from Y48bn to Y37bn (\$307m) for the year to end-March. The group lowered estimated net profit by 54.5 per cent, from Y11bn to Y5bn, Based on revised estimates, net income for the year would fail 79 per cent from last year's level of Y24.7bn. Toray shares closed up 3.3 per cent. or Y17, at Y532. Alexandra Nuebeum, Tokyo

NEW ZEALAND

Contact Energy sale confirmed

New Zealand's government confirmed yesterday that it was proceeding with the sale of Contact Energy, which on some estimates is valued at about NZ\$2.6bn (US\$1.47bn). Tony Ryall, minister for State Owned Enterprises, said vesterday it would be the biggest government be floated directly on the share market.

Mr Ryali said the identity of the successful bidder for a 40 per cent "cornerstone" shareholding would be announced after March 15, with the associated float to the public of the remaining 60 per cent stake beginning in

Elieriey investments yesterday announced it was selfing its 66.6 per cent shareholding in Auckland casino Sky City in a further move to reduce its debt. Based on yesterday's prices for Sky City shares, Brierley Investments would make about NZ\$450m from the sale of its 63.1m shares through two issues of instalment receipts. Terry Hell, Wellington

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Dated: 23rd February, 1999

RESTRUCTURING DEAL WITH HSBC HOLDINGS HELPS GOVERNMENT TO MEET TERMS OF IMP RESCUE PACKAGE

South Korea sells 70% stake in Seoulbank

By John Borton and Peter Montagnon in Secsi

South Korea took a further step in the restructuring of its troubled banking sector yesterday, when HSBC Holdings signed a memorandum of understanding to acquire a 70 per cent stake in Seoulbank for about \$700m. Seculbank nationalised in late 1997 to prevent its colloans, is the second Korean

tional Monetary Fund under a \$58bn rescue package. in December, a consortium

of US short-term financial

investors, led by Newbridge Capital, agreed to acquire 51. per cent of Korea First Bank. HSBC's management of Seoulbank "will be a benchmark for our banks" by improving competitiveness. lapse under bad corporate said Lee Hun-jai, the chairman of Korea's Financial bank to be sold by the state Supervisory Commission.

Growth by acquisition.

Capital: F12he Engloyees: 758

HSBC, which is registered banking empire, said it was which would give it access to a customer base of up to four million people. Derek Wilson, head of

Korea equity sales for ING its if the bank were restored Barings, said: "This is a strong positive signal for foreign investors because it agreement, the state will bank - unlike Newbridge's shows the government is

in the UK and runs a global the government had earlier outstanding shares. heen stymied by HSBC's grounds it would prevent the Mr Lee said. The governa significant portion of profto financial health.

Under a compromise

accrat \$12.21ba

Talks between HSBC and to 19 per cent of the bank's

HSBC will be able to acquire 100 per cent of Seoulbank profile of Seoulbank, stake in Seoulbank, which bank after four years by buy next year, it will also be Seoul rejected on the ing the government's stake, responsible for non-performgovernment from obtaining ment will not exercise any management control in the

> HSBC is likely to keep keep a 30 per cent stake in ownership of Korea First,

to foreign investors, as which is supervising bank serious about financial Seoulbank and receive addi-demanded by the Interna-restructuring serious about financial Seoulbank and receive addi-tional warrants equivalent quished after a few years. ssume Scoulbank's existing had looms and acquire any more discovered over the

ing loans to the top five conglomerates over the next two years, according to Mr Lee. The PSC expects the sale of both Seoulbank and Korea long-term control of Seoul- First to be finalised by the end of May once due diligence is completed.

GE Capital creates a stir becoming big in Japan

The US group is taking advantage of economic problems to make a series of acquisitions, writes Gillian Tett

100000 Of 100

Chaire St. 77be

hen GE Capital first crept into Japan in 1994, the financial world barely blinked. The US group started by taking the unusual step of buying two tiny Japanese companies but deliberately kept the deals extremely

Five years later, however, GE Capital is attracting a blitz of attention and controversy. For in the past year the company has done something that was once considered almost unimaginable for a western group - it has made a series of high profile, large acquisitions in

With Japan's economic problems forcing the government to accept the need for restructuring, GE Capital believes the time is right to step up its merger and acquisitions programm

"The turmoil in the financial market has created a situation where the Japanese authorities and companies themselves have decided that they need to take different tactics to stabilise their financial system," explains Denis Nayden, GE Capital president. "With these changes we have been allowed to take 100 per cent ownership - that has not always been the case in the past, so this is a big shift."

GE Capital has responded to this shift by developing a wo-pronged strategy. First, it has deliberately targeted distressed companies for its purchases, in an effort to procure a low price and win government support.

Selyu, the Japanese super-

markets operator, yesterday

announced it would sell

the retail company that

owns the "Muji" stores, to

offset a Y88bn (\$730m)

charge to restructure trou-

Seiyu said it would book

which Y27bn would be used

bled subsidiaries.

in Tekve

the failed company - but is shielded from the bad liabilities through a "ring-fencing" In its Toho Mutual deal last year GE Capital did not attempt to purchase the old company, but siphoned Toho

Capital V7 25m

into a completely separate This is tactfully labelled a "joint venture", but it is controlled by GE Capital. And with Japan Lessing, GE Capital has refused to accept any liabilities outside the company's immediate leas-

Whether this strategy will

mercial credit and leasing said.

accumulated as much as

Y240bn in bad debt during

to Michael Allen, analyst at

ING Barings, who welcomed

"This is a discretionary

write-off, not a business

loss. The company could

chose not to. It's good

it controls the good assets of

Mutual's "new" business

allow GE Capital to extract Second, and most impor- rapid profits from its puriant, it has tried to structure chased companies is still

subsidiary

the announces

shares in Ryohin Keikaku, the bubble period, according

the restructuring loss, of have sold more shares, but

its purchases to ensure that unclear. Though the US company believes it should there is no rationale for new derive value by using its access to chesp capital and a tight management style, it has refused to reveal any business results from its

But the really crucial issue for the rest of the industry is whether the ring-fence structure will work. GE Capital insists that it is watertight from a legal perspective. It also argues that such ringfencing makes sense for

"If you look back to what the US government did with its savings and loans crisis. they insulated the liabilities of the old (banks) and sold the good assets," Mr Nayden.

"This [system] is effective

Selyu said it would sell Y217.60m, rose 6.9 per cent,

Shares in Seiyu, which has a centrate on the core retail

Seiyu to sell shares to offset Y88bn charge

cent of its stake in Ryohin

profit tomorrow.

or Y21, to Y410.

Keikaku, for a Y30.72bn

Seiyu's stake in Ryohin

Keikaku will decrease to

The market reacted posi-

tively to the announcement.

Y92bn, climbed 5.4 per cent,

market capitalisation of business."

Tokyo City Finance, its com- the market with assets," he

Tokyo City Finance had 2.25m shares, or 16 per

in attracting new capital investors to assume the existing financial problems."

Ouch logic has also Salready triggered some copy-cat deals. Manulife, the Canadian group, for example, is using a similar structure to buy the healthy assets of Daihyaku, another Japanese life assurance com-

Nevertheless, some western lawyers question whether this ring-fence would withstand political pressure if a crisis emerged. There are fears, for exam-

ple, that the Japanese Life Assurance Association might try to force GE Capiment hanker says: "The danger is that one of these life companies goes bust, the ring-fence holds, and the Japanese public starts blaming foreigners for little old ladies losing their money."

As one western invest-

Thus far, there is no indication that this type of crisis will occur. And GE Capital is actively looking for additional acoustitions in Japan. particularly in the consumer finance busing

But with other western companies now also considering making acquisitions in Japan, the fate of the ringfence structure could prove critical for confidence among international investors. Bither way, GE Capital will not easily be able to evade the limelight again in Japan.

according to Masshiro Mat-

suoka, analyst at Warburg

The company said it would

post an extraordinary profit

of Y64.5bn from sales of

securities. Nevertheless, it

would book a net loss

of Y14bn at the parent level

for the year ending February

1999, down from its pre-

vious net profit forecast of

Ryohin Kelkaku, with a previous estimate of Ya.Sbn

Obstacle debt deal removed

By Ted Bardacks in Bangkok

Completion of a \$3.2km debt restructuring deal for That Petrochemical Industry (TPI) south-east Asia's single largest bad debtor - appears imminent with the International Finance Corporation agreeing to drop its opposi-tion to the deal, TPI said yes-

A deal between TPI and its 148 creditors would have a substantial impact on the balance sheets of some big Thai banks, particularly Bangkok Bank, whose credits to TPI are non-performing and would be reclassified as performing within three months of a final debt deal, It would also end a bitter dispute between the company and the IFC, the private sector lending arm of the World Bank, that controls \$500m of TPI's credita, its single largest financial commitment.

TPI stopped paying interest and principal on loans in the summer of 1997, soon after the devaluation of the Thai baht

More than a year later, the company convinced 72 per cent of its creditors - but not the 75 per cent needed under Thai law - to accept a debt restructuring deal that company given to creditors in exchange for accrued interest. They also accepted its promise to raise \$600m in new capital and an agreement to turn over 75 per cent of the company to creditors in the event that the company was unable to meet its new obligations.

But the IFC and some other official creditors, notably the US Exim Bank, wanted the deal to include a market capitalisation of which was a 78 per cent condition whereby 15 per firm from the previous year. I cent of the creditors could put the company into default

This would give IFC a near-unilateral right to declare a default and change the company's management. However, TPI said the threshold should be 25 per cent and announced it would start unilaterally paying interest back to those banks that supported the company's proposal.

It said there was some give-and-take on the default threshold issue, with the IFC and US Exim Bank agreeing to support the overall plan. which had been supported by the Thai government. The new conditions will be

re-submitted to all creditors for approval in the coming

TPI shares rose 10 per cent yesterday on the news. Lex, Page 16



999 to August 11, 1999 will be

payable starting August 11, 1999 at the rate of 3.00% TL 75,417.- per TTL 5,000,000 Nominal

TL 754,167,- per ITL SANDAOLD BANK S.A. Luxembourg Agent Bank

DEM 400.000,000, ting Rate Souler Notes of 1977/200 - WIQN 194 275 -

period and psychle on May 20°, 1999 will amount to DEM 7,59 per DEM 1,080 none.

Mangan Stabley Beat AC

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to write off bad debts at that they are not flooding

NOTICE OF RESIGNATION

NOTICE IS HEREBY GIVEN that with effect from Dec. 31, 1998, The Long-Ter-Credit Bank of Japan, Ltd. (London Branch) has resigned from its appoint position as London Paying Agent, Convention Agent unifor Warriest Agent fo each of the manot inness which follows:

Shin-Etyn Chemical Co., Ltd USD30,000,000 3 per cent Convertible Bunds due 2000 Komatsu Seiren Co., Ltd. USD100,000,000 3 % per cent. Generateed Noise

This is an amendment notice to the notice

given by us on 5th and 11th November 1990

NOTICE IS RENEST GIVEN that with effect from Pale 28, 1999, The Long-Credit Bank of Japan, Ltd. (Loudou Branch) has resigned from its appointment of London Conversion Agent for each of the mound issues which falls OKI Electric Industry Co., Led USD70,000,000 3 % per cent Convertible Beads due 1986

This is so sadditional notice to the notice given by us on 5th and 11th November 1998

fermed by: The Long-Term Credit Bank of Japan, Limited (London) Dated 33rd February, 1999

To the Holders of

SHEARSON LEHMAN CMO, INC.

Series F, Class F-1 Floating Rate Bonds Due February 20, 2018

Pursuant to the Indenture dated as of February 1, 1985 between Shearson Lehman CMO, Inc. as Issuer and Chase Bank of Texas as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period February 20, 1999 through May 19, 1999 as determined in accordance with the applicable provisions of the Indenture, is 5.625% per annum. Amount of interest payable is U.S. \$8.2198753112 per U.S. \$10,000 principal amount.

SNEADSON LEHMAN CMO, INC.

Tokio Marine turns the table on insurance rivals

or Y1,000, to Y15,500.

The market is interested

restructuring," said Mr

Allen. "And Seiyu

announced cost cuts and is

changing its business model

and upper management. It

has changed its focus to con-

Pre-tax profit of Y10bn

would be higher than the Y1.7bn.

in companies that are Dillon Rend.

Ry Marsko Rukssone In Tokyo

What do you do when you come un against new competitors slashing prices in your newly deregulated mar-ket? If you are Tokio Marine and Fire, Japan's largest casualty and property insurer, you launch a prodnct that is 20 per-cent more expensive.
This unusual strategy has

met with remarkable success, surprising even Tokio Deregulation of Japan's

insurance industries has been at the centre of a war of words in recent weeks. The climax came when Japaness officials refused to mest US Trade Representative Richard Fisher last month, to discuss insurance.

"The Japanese government takes the position that the issue has already been settled," said Koji Tanami, vice finance minister. Mr Fisher said: "We're very disappointed."

But deregulation in Japan's Y3,700hn (\$30.7bn) car insurance market has gone further than in most insurance sectors. In September 1997, rules were relaxed to allow companies to offer risk-differentiated car insurance policies, and the door was opened to discounted products. in Japan's mature car

insurance sector, this has their wide but cost-heavy respect Tokio Marine for left the large domestic non-network of agencies selling choosing to compete on its life insurance companies

has countered the influx of discounted car insurance products with a comprehensive product focused on meeting a broad range of customer requirements. Another feature of the product, launched last October, is that it has a personal injury element - the first in Japan.

For the enhanced service and physical injury features. customers pay 20 per cent more than Tokio Marine's average car insurance product. Nevertheless, sales of Tokio Automobile Policy (TAP) exceeded 260,000 in its first three months of business, enabling Tokio Marine to increase its share of the market and winning the company an award for best

new product of the year. "To be honest, we've be taken aback at how well it's done," said the company. Some industry insiders point out that a majority of

sales were made to Tokio Marine customers renewing expired policies. "They're preaching to the converted," However, Tokio Marine has consolidated its position

as market leader, with some 20 per cent of the motor insurance market. Its strategy seems sensible, given the structure of the domestic have the flexibility in the insurance companies with level of expenses to do so, I the products.

defending their share of the market. But Tokio Marine Other domestic non-life insurers are now following in Tokio Marine's footsteps -Yasuda Fire and Marine, the second largest company, has launched "Car Owner's Insurance", while Mitsui Marine has "Pro Guard".

New entrants from overseas directly marketing their products are also happy with progress. The incomers have included American Home Direct, part of the AIG Group, and Zurich Insurance Last December, Royal Direct, of the Royal & Sun-Alliance Group, launched in Japan. These companies are dis-

counting products by as much as 40 per cent compared with average policies. Besides promoting lower prices, they are advertising other strengths such as product innovation. Lee Mooney, general man-

ager at Royal Direct in Tokyo, said his company would be focusing not only on price but on quality and reliability. "In the Japanese market, the good-risk customers want reassurance, not just discounts," he said. He praised Tokio Marine's

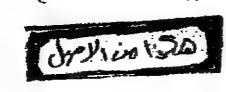
strategy. "They're doing exactly the right thing. The worst thing the domestic insurers could do is compete on discounts, as they don't strength, which is service."



Robert Fleming Capital Ltd. mixed by Robert Fleming & Co. Ltd.

We are pleased to inform you that the increas rate of the above meanured issue for the interest persul from February 22*. 1999 including 167 days) has been fixed on February 187, 1999 Morgan Sturley Bank AG, Frenkfust am Mano, as increase determination hank at 3.141589 per anti-

Frankfort ein Muin, February 187, 1994



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debt deal

Some of Brazil's biggest private sector banks and companies are having to pay billions of dollars in foreign debt because the international banks that arranged the loans, mostly eurobonds, during Brazil's boom years of the mid-1990s are refusing

to renew the loans. Banks say the risk of continued lending to Brazil has increased dramatically since the Real collapsed in January and have refused to roll over loans to Brazilian-Owned companies

An estimated US\$3.84bn in medium and long-term loans and interest fall due in kets in a reasonable way, March and April Many bor- even in the next six rowers had assumed that Brazil's good name in world financial markets would remain unchanged for years. Now, says Celina Vansetti, vice-president of Moody's,

Steelmaker plans to buy back \$530m of euro notes CSN, one of Brazil's biggest [CSN to be] a bank. This is US\$1.82bn), analysts have.

said the operation still

asset management

company, said CSN "is

because of the crisis. So

to invest? No-one wants

why borrow if it is not going

recession and Brazilian

interest rates are among the

exposed because half their

kets are sloking into severe debts maturing in 1999 are access to sufficient hard cur-

delaying investments

sense.

makes excellent business

steel companies, has formally announced it will buy back \$530m of its ... outstanding euro notes at a 30 per cent discount to their face value, writes John

Although the notes are not due until 2007 and CSN had net debts last September of R\$2.2bn (then equivalent to

the rating agency: "It is very

unlikely that Brazilian borrowers can access the marmonths." They had to repay about US\$875m in January and

Meanwhile, domestic mar-

highest in the world. Big locally-owned conglomerates suffered badly in other emerging markets crises because they were beavily indebted. Brazilian companies are particularly US\$1.85bn in February.

positive for the company and good for bond holders."

CSN says the buy-back Andre Paes, senior analyst should yield an annual return at BBA Capital, a São Paulo equivalent to 15.75 per cent in dollar terms. Many Brazilian companies have bought back their debt

on international markets,

particularly after discounts

due by April. But Daniel Aráujo, director at Standard & Poor's São Paulo office, said: "I have not detected

any specific trouble for com-

panies [due to] the concentration of maturities. "Brazilian companies have relatively few debts and are often exporters giving them

widened following last year's rency to service their debt.

advised by Nations Banc

Montgomery Securities, has

now made a public offer to

repurchase the euro notes,

offering a 30 per cent

sold by the end of this

discount if the notes are

week. The discount rises

hard by a rescheduling of always had the volume [of government debt. Govern- multinational business) we

currency liabilities last However, Brazilian banks, which issued most of the

slightly for holders selling by March 15, when the offer

Furthermore, most of them began hedging their hard

ment paper makes up the wanted."

eurobonds, would be hit

argest item in most banks balance sheets and rating agencies say there is a one in-three risk of a reschedul-

Mr Araujo also warned of a "snowball effect" on local capital markets as companies replace cheaper dollar loans with expensive short-term local currency loans. Benchmark interest rates are 39 per cent.

Silvio Frugoli, at Unibanco, Brazil's third biggest bank, said there was a silver lining for local lenders. He said foreign-owned banks in Brazil had curtailed lending even to their best multina tional clients, allowing local hanks to step in. He said: With the crisis you can deepen relationships and increase the quality of the loan portfolio. We have not

five eastern states, including North Carolina.

UTILITIES

The acquisition agreement calls for Consolidated share-holders to each receive 1.52 Dominion shares. Dominion shares fell \$1.625 to \$40.69 while Consolidated fell 50 cents to \$56. Dominion expects "revenue enhancements and cost

NEWS DIGEST

Dominion Resources to buy

Consolidated Natural Gas

Dominion Resources is to buy Consolidated Natural Gas

for \$6.3bn in stock, to create the fourth biggest US utility,

with operations focused in the east. Dominion, based in

Richmond, Virginia, will acquire nearly 2m Consolidated

customers in Ohlo, Pennsylvania, Virginia and West Virginia. The combined company will have about \$8.8bn in

annual revenues and serve nearly 4m retail customers in

avings" of \$150m-\$200m a year by 2002.

Consolidated shareholders will own about 43 per cent of the combined company, to be known as Dominion Resources. Reuters, New York

ENERGY

Sempra Energy eyes KN

Sempra Energy, formed last year from the union of two big California utilities, yesterday announced plans to buy KN Energy, the natural gas company, for \$1.8bn in cash and stock. The transaction brings together Sempra, with \$10bn in assets and operations, with KN, the nation's secondlargest gas pipeline and storage operator and sixth-largest integrated natural gas company. The capitalisation of the combined company will be about \$14.3bn (\$7.1bn in market value of equity and \$7.2bn in debt). Based on 1998 results, the combined company would have revenues of approximately \$9.9bn, combined assets of more than \$20bn and more than 15,000 employees.

Under the terms of the agreement, Sempra will acquire all of the shares of KN for a fixed exchange ratio of 1.115 shares of Sempra Energy common stock, or \$25.00 in cash, for each share of KN Energy common stock. Sempre said this represented a biended premium of 24 per cent to the market price of KN Energy common stock, based on the average closing prices of both companies' common atock over the past week. Reuters, New York

AEROSPACE COMPONENTS

United to acquire Sundstrand

United Technologies, a leading US maker of jet engines and aerospace components, has agreed to acquire Sundstrand, the aerospace components supplier, for about \$4.3bn in a deal that creates one of the world's biggest auppilers of value-added airframe components and

United said yesterday the purchase price would be paid 50 per cent in cash and 50 per cent in stock, adding that the deal valued Sundatrand at \$70 a share, \$111/2 above the stock's closing price on the New York Stock Exchange on Friday. United plans to combine Sundstrand with its Hamilton Standard division, maker of the Nasa space suit, and rename the division Hamilton Sundstrand. "Our management teams expect to realise cost reduction benefits of 3 per cent to 5 per cent of the Hamilton Sundstrand combined \$3bn cost basis within the next three years," Mr Kuriak said. United had 1998 revenues of \$25.7bn, up 6 per cent from 1997, and net income of \$1.26bn, up 17 per cent. Reuters. Hartford, Connecticut

CABLE TELEVISION

One-off gains lift Comcast

Comcast, the fourth-largest US cable television operator, yesterday reported a fourth-quarter profit of \$414.2m, reversing a year-earlier loss due to several unusual gains Earnings amounted to \$1.04 a share, compared with a loss of \$88.4m, or 25 cents, in the year-ago period. Revenues rose 13 per cent, to \$1.45bn from \$1.28bn a year earlier. Operating cash flow, a common measure of the financial health of cable companies, increased 15 per cent to \$421.3m from \$366.9m.

However, excluding several one-time gains, Comcast said it lost 47 cents a share. The gains were from the restructuring of wireless phone carrier Sprint PCS, which changed the way Comcast accounts for its loss-producing investment in the Sprint-controlled venture, and the sale of Compast UK Cable Partners to NTL. Reuters, New York

> SEGA Enterprises, Ltd. ₹30,000,000,000 Convertible Bonds due 1999 (the "Bonds")

> > S-CUBED Limited

U.S. \$310,000,000 2½ per cent. Secured Notes due 1999

with Covered Warrants (the "Warrants")

NOTICE IS HEREBY GIVEN that SEGA Enterprises, Ltd. (the "Company") has resolved at the meetings of its Board of Directors held on 21st January and 26th January, 1999 to issue convertible bonds of the Company on 17th February, 1999, at the initial conversion price per Share of ¥2,285 being less than the then current market price per Share. As a result of such issuance, the Conversion Price for the Bonds and the Purchase Price for the Warrants have been adjusted as follows:

Current Conversion Price and Purchase Prices Y4,336.00 New Conversion Price and Purchase Price: The New Conversion Price and Purchase Price shall become effective

on 18th February, 1999.

This announcement is made pursuant to Condition 11 of the Conditions of the Bonds and Condition 11 of the Conditions of the Warrants.

SEGA Enterprises, Ltd. and

S-CUBED Limited

Samsung Electronics Co., Ltd.

US\$150,000,000 0.25 per cerá Convertible Bonds

NOTICE IS HEREBY GIVEN IN the holders of the outstanding Bonds of Samsung Bectronics Co., Ltd. (the "Company") that, at a result of a Rights Offening of 9,580,000 shares by the

Company, the conversion price of the Bonds has been adjusted from KRW67,905 per share to KRW88,828 with affact from lanuary 1, 1989.

CITIBAN(6)

site seeks retail links By Andrew Edgeoliffe-Johnson in Blow York Monster.com, the on-line recruitment company owned

On-line

phone directory advertising group, is seeking alliances allowing it to connect its site with those of other internet retailers. The sits, currently used by more than 5m people a month, could be connected to the career books section of an on-line bookseller such as Amazon.com, or offer

advice on casual dress in the

by TMP Worldwide, the tele-

clothing retailer such as Gap.
James Treacy, chief operating officer of TMP, said Monster.com would investigate such alliances this year. He added that the company could spend up to \$150m on acquisitions without needing new banking agreements,

but would probably spend Although 88 per cent of the group's sales come from the more mature Yellow Pages advertising market, TMP's stock has shared in the enthusiasm surrounding internet stocks. At \$49%, it is below its peak of \$60 a share, but double its level of a year ago. Some analysts say it saw a 13 per cent drop in may ultimately be a takeover target for larger internet groups such as Yahoo!, America Online or Microsoft.

TMP gives no financial details for Monster.com, but its interactive division reported an operating profit of \$200,000 and revenues of \$31.7m in the first nine months of 1998. Analysts forecast interactive revenues of \$75m-\$78m for the full

Monster.com benefited this month from a television advertising campaign during the Suner Bowl game. Four times as many job-

seekers used the site in the 24 hours after the game as the daily average during the

Levi struggles to shake off the blues

A four-storey billboard two blocks from New York's Times Square proclaims: Everyone has something to Underneath, in smaller type, are the words: "What's true. Levi's."

The painful truth for Levi Strauss, which America's largest branded clothing maker could not hide yesterday, is that consumers have turned away from its onceubiquitous blue jeans. Despite its decision to take

the knife to excess manufacturing capacity last year, its sales and market share have been dropping, and another painful restructuring is now workplace by linking with a on the cards.

Another of the company's advertising campaigns speaks volumes about its problems. "Tommy wore them. Calvin wore them." goes the slogan. For consumers have not stopped weering jeans - they have simply switched their allegiance to higher fashion brands such as Tommy Hilfiger and Calzin Klein.

Last year, the US jeans market grew by 3 per cent. That growth rate is pedestrian against the 6-8 per cent advances of previous years, but does not account for all of Levi's troubles.

The company, which never gives details of its profits, sales last year, despite a "solid" performance from its two non-jeans divisions: Dockers khakis and Slates

Bob Hass, chief executive, admitted yesterday that Levi may have taken its eye off, the consumer, after about a. decade of strong jeans seles. "We need to refocus our energies on the consumer and the marketplace," he

He added that the unfavourable changes in Levi's marketplace had been compounded by its own structural problems. "We are probably the last major US apparel manufacturer to still have a substantial amount of production in house."



Up against it: Bob Hees, chairmen and chief executive of Levi Stresse, which is struggling with falling sales

That, he said, has given a fruit and vegetables," Mr only part of the challenge capital by taking the comcompetitive advantage to Hass said. "You don't want tion to cheaper overseas aconomies faster.

Levi has already made moves in this direction. shifting from 90 per cent in house to 30 per cent in the past 10 years. After the plant closures announced yesterday, it will make just 30 per cent of its own goods, with the balance outsourced to

contract monufactorers Most of these contractors will be in North and South America, despite the popular perception that Asia has become the obvious source for textile contractors.

rivals which moved producto have yesterday's fashion ing customer base, with poking its way across the faster-changing tastes, will Pacific in a container when require changes in the prodthe retailers are screaming for new stock." Rager to head off any

accusations of using sweatshop labour, he added: "We were the first company to develop a code of conduct for external sourcing, and we strenuously." The group is also taking elaborate and costly steps to ensure "sensitive, respectful and compassionate" treatment of the staff being made redundant.

Cutting costs and ensuring

facing Levi. A more demandmarketing activity.

range in the past 10 years. Now, Mr Heas said, it will

however, see the latest set-

uct offering and a step-up in a time like this, where a Levi has broadened its

put more emphasis on developing sub-brands such as its 1.2 and Silver Tab monitor compliance very ranges. It will also spend more on micro-marketing. using film and event sponsorship to "do whatever it takes to surround a target

The Haas family does not, 'Apparel is a little like more flexible production is back as a reason to raise adhere to our values."

peny public again. Mr Haas, who took part in the twostage leveraged buy-outs of 1985 and 1996 explained: "At company is being challenged in the marketplace and we have to undergo some substantial restructuring, that vate company."

Despite the billboard, he says this is not because the family has anything to hide: "We can focus on the long term to an extent a public company cannot; we can corrections such as we' are going through; and we can

DIESEL ENGINES US COMPANY TO DISTRIBUTE PERKINS UNITS

Caterpillar in plan for global sales boost

Caterpillar, the world's biggest maker of construction machines, is planning a big boost in its worldwide sales of diesel engines, based partly on developments at its UK-based Perkins subsidiary, purchased just over a year ago for \$1.3bn.

The US company is planning to sell engines devised by Perkins worth up to \$400m a year through its main worldwide distribution channels, and is considering a venture in a new family of diesels for light trucks using a combination of ideas from Perkins and its US-based engine development staff. Caterpillar, with sales of

\$21bn last year, is best equipment but is also one of the world's leading suppliers of diesels, both for powering its own machines and for selling to outside customers. Last year, Caterpillar's

engine sales totalled \$7.8bn; - \$1.3bn sold internally and \$6.5bm for use by other companies - in a range of excavators and power-generating equipment.

In a further sign of Caterpillar's interest in expanding of 4,500 worldwide.

its engines business, it has agreed with Emerson Elec-. the company from LucasVartric, the US motors and controls supplier, to take over majority control of FG Wilson, the Northern Irelandbased specialist in dieselpowered electricity generat- of just above \$1bn could rise

of some \$500m, is one of the world's biggest makers of these systems, used in developing countries for primary power supplies, and also in the industrialised world as a back-up to electricity from previously held 51 per cent of the stake, with the rest

owned by Caterpillar. Richard Thompson, Caterpillar president in charge of its engines division, said be known for its earth-moving planned to double the company's total engine sales by 2005. A large part of this would come from capitalising on the link with Perkins, which had "significant growth opportunities", according to Mr Thompson.

Perkins, based in Peterborough, is among the world's biggest makers of small diemachines such as tractors, sel engines - one of its main competitors is Cummins Engine of the US. Perkins employs 4,000 in the UK, out tomer "just like anyone

ity, the automotive parts supplier, was seen as an important strategic move. Mr Thompson said he

hoped Perkins' annual sales ng equipment. to \$2bn over the next few Wilson, with annual sales years. This year, Caterpillar is to begin selling under its own name a series of about 12 Perkins designed engines using its own distribution could total \$200m-\$400m a year within five years, Mr Thompson said. Caterpillar is also feeding

some of Perkins' ideas in low-pollution engine technology to its US-based engine development centres, in a move which should help to push up the group's total engine sales in the next Michael Baunton, president of Perkins, who had the

LucasVarity, said Caterpillar was keen to preserve Perkins' identity, while pooling technical resources when appropriate. He said that for most of the time Perkins' employees viewed Caterpillar as a cus-

same job when it was part of



depends on it

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Global Agency and Trust Services, Cisbenk, N.A. London

Interest period 23 February 1999 to 23 August 1999 the notes will carry annum. Interest psyable on 23 Aurest 1999 will amount to ITL71,269 per ITL5,000,000 note 23 February 1999 **CITIBANKO**

EUROFIMA

Notice is hereby given that, for the

TTL500,000,000,000

Floating Rate Note

due 2006

Directors of Guardian iT are shares, bringing the total to sell up to 1.25m shares to realise about £7.2m (\$11.7m) after the computer disaster recovery services provider unveiled a record 64 per cent jump in pre-tax profits during its maiden year on the

series of share sales by exec- puter software and services utives of IT companies keen to take advantage of the market's enthusiasm for

Venture capitalists and

other senior managers will also sell more than 6m placing to 15 per cent of the

In January, Hilary Cropper, chief executive of FI Group, the computer services company, raised close to £6.5m from selling shares. In February, Kevin Lomax, The move is the latest in a chairman of Misys, the comgroup, raised just under £1m from share sales. Analysts did not think the sales suggested the market for IT stocks had peaked, "There is

Patrick Yau, technology analyst at Nomura "People are looking for value, especially in the raft of mid cap stocks." Another welcomed the new liquidity in IT stocks and said that he was not surprised to see early investors cashing in because

most of their money was tied

up in their businesses.

News that directors were selling chunks of stock caused an initial wobble in Guardian IT's share price which hit a day low of 530p. The shares recovered to

a demand for IT stocks," said close down 24p at 5724p. will sell up to 5.3m shares. increased moves by City The shares were floated last March at 255p.

Warburg Dillon Read expects to complete the placing by Friday. Peter MacLean, chief executive, will sell 680.000 shares, worth £3.9m on today's closing price. Peter Jakob, finance director, will sell 220,000 shares and Richard Raworth, non-executive chairman, 350,000 shares.

Other senior managers are selling 0.95m shares. The original venture capital shareholders, including ECI.

After the sale management will retain a 12 per cent

Analysts were bullish about Guardian iT's prospects. The company, which specialises in disaster recovery services such as backing up and storing data for clients, has experienced solid growth since a management buy-out from ICL in 1995. Pre-tax profit rose 64 per cent to 26.6m (£4m) on sales up 29 per cent to £29.7m for

Growth was bolstered by

firms to outsource their business continuity work and by the development of a new London disaster recovery centre. Guardian iT has already signed 3 large new

with Warburg Dillon Read.

contracts, including one

The company also benefited from the year 2000 related work. But the biggest benefit was indirect. "What

the millennium bug has done is bring to the forefront of manager's minds their dependency on IT said Mr MacLean.

HSBC's new guiding light aims to outshine peer group

Global bank has set itself a minimum objective of doubling shareholder returns over five years, writes George Graham

HSBC, showed a new openness with investors yesterday when he unveiled a five-year strategic plan backed by performance tar-

Sir William Purves, chairman from 1986 until his retirement last year, had been more inclined to let the market take the banks' strat-

egy and aims on trust. But with a new mana ment team in charge, HSBC, which ranks among the few genuinely global financial services companies, has begun to share more of its objectives with shareholders.

The overall aim is to beat the average total shareholder returns of a peer group of nine leading international financial institutions – rivals such as Citigroup - with a minimum objective of doubling shareholder returns over five

Mr Bond aims to get there by developing wealth management services in its main markets, increasing its business with middle market companies, establishing HSBC as the group's global brand, and tightening its internal capital management techniques.

At the same time HSBC, which has always seen the most exciting opportunities In the faster-growing emerging markets of Asia and Latin America, now aims for a balance between these volatile areas and the slow but steady countries of the Org- exceptional gain in 1997 on

II Headline earnings up

Finance

Gross profit on metal rate

(weighted average)

Operating statistics

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Marketing statistics

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Dividends per share

Tons milled

Head grade

■ Dividende per share up

■ Operational efficiencies up

■ Capital projects on target

ohn Bond, chairman of anisation for Economic Cooperation and Development. "No other organisation derives half its profits from the more stable countries of the OECD area and half from the faster-growing but more volatile emerging markets. HSBC will preserve this bal-ance as a truly global organi-

sation." Mr Bond said. in 1998, the balance tilted in favour of the old world. cent of profits, and North America another 15 per cent. while Hong Kong slipped to 37 per cent and the rest of the Asia-Pacific region to a mere 1 per cent.

The result was a 19 per cent drop in pre-tax profits to \$6.57bn (£4.03bn), Operating profits before provisions rose 6 per cent to \$9.05bn, while the charge for bad and doubtful debts rose from \$1.01bn in 1997 to \$2.64bn, an increase that had been largely expected by analysts in the light of the economic turmoil that has swept HSBC's core markets in

Midland Bank, the group's UK subsidiary, turned in an apparently flat performance, with pre-tax profits of £1.52bn, down from 1997's £1.54bn. The results were, however, affected by poor dealing profits from the group's European treasury

by the transfer within the group of the Trinkaus bank in Germany and by an

AMPLATS

Angle American Platinum Corporation Limited— (Incremise) in the Republic of South Asia) 199 to 05/1942/06

Audited financial results for the six months ended 31 December 1998

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A dividend of 195 cents has been declared to ordinary shareholders registered at the close of

The full text of the Financial Results will be posted to shareholders with the financial statements for the six months ended 31 December 1998 and copies may be obtained from:

South African Transfer Secretaries Consolidated Share Registrars Limited, 1st Floor, Edura, 41 Fox Street, Johannesburg, 2001 (P.O. Box 61051, Marshalltown, 2107) Facsimile (11) 836-0792/6145 Telephone (11) 370 7700

Anglo American Corporation of South Africa Limited, 30 Ely Place, London EC1N 6QP, England Facsimile (171) 698 3500 Telephone (171) 404 1944 Internet address: http://www.amplats.co.za

business on Friday 12 March 1999, payable on Thursday 1 April 1999. Payments from London will be made in United Kingdom currency.

United Kingdom income tax will be deducted from the dividend where applicable.

(Ampline)

70.3%

69.6%

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months

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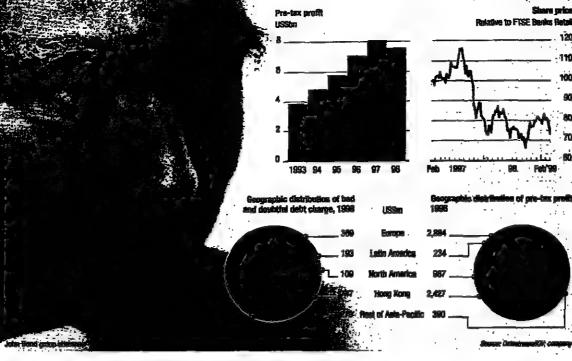
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204

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the sale of a Latin American debt portfolio. On an underlying basis Midland ivanced 22 per cent.

Pre-tax profits on investment banking slipped slightly from \$397m to \$381m, with private banking accounting for the largest

HSBC Americas, the principal subsidiary of which is the New York regional bank Marine Midland, reported a 15 per cent gain to \$765m before tax, benefiting from a tax settlement with the US Internal Revenue Service. Hongkong Bank of Canada

97.3%

53.8%

months

ended Dac

5,313.0

847.2

715.4

1,916.0

334.1

250.4

21,119

1,871.1

1,006.0

36,3

180

1.3

8.3%

produced net income of a total of \$900m for a 70 per C\$182m (£75m) for the 14 months to December 31, an annualised increase of 13 per

Against that, heavy baddebt charges cut profits at Hongkong and Shanghai Banking Corporation, the group's main Hong Kong subsidiary, by 42 per cent to HK\$16.5bn (£1.31bn). The newly acquired Latin American businesses produced an increased contribution of \$147m, despite a loss at HSBC Roberts in Argentina.

With the announcement

cent stake in South Korea's Seoulbank, HSBC clearly signalled that it has not turned its back on Asia. Indeed, the bank is widely expected to make further acquisitions in countries such as Thailand.

Mr Bond says that while HSBC was generating a return on equity of 15.5 per cent, it remained hard to find transactions in Europe which did not dilute share holder returns.

ally face is, do you want to buy into an emerging counvalue or do you want to pay four or five times book value in an OECD country?"

At a group level, total operating income rose 8 per cent to \$20.1bn, while operating expenses rose 9 per cent to \$11bn - though this included \$180m towards the costs of its planned move into a vast new group headquarters in London's Canary Wharf, some of it for buying itself out of old leases

A second interim dividend of 55 cents makes a total for 1995 of 92.5 cents a share, on headline earnings per share

Bad debts cast a long shadow over Asian arms

Weak economies and rising bad debts in home markets took their toll on HSBC Holdings' Asian arms, with both the Hang Seng Bank, its Hong Kong subsidiary, and HongKong Bank, the Asian arm of HSBC, reporting significantly lower posttax profits.

Post-tax profits at Hang Seng Bank, of which HSBC indirectly holds 62.14 per cent, fell by more than a quarter from HK\$9.36bn to HK\$6.79bn (\$879m) in 1998, at the lower end of expecta-

Provisions increased fourfold, and corporate banking turned in an unprecedented loss. The bank made provi-

sions for bad and doubtful debts of HK\$2.48bn, up from HK\$635m in 1997.

As a result, the ratio of total provisions to gross advances rose from 1.3 per cent in 1997 to 2.2 per Hongkong Bank turned in lower net profits than Europe for the first time in the Hong Kong-based banking group's history.

Provisions for bad and doubtful debts almost tripled, from HK\$4.55bn to HK\$12.53bn. Net profits fell 42 per cent to HK\$10.78bn. Almost every economy in which we operate experienced difficult conditions."

said David Eldon, Hongkong Bank chairman. "Although we have main-

by our customers in bad times as well as good. reduced economic activity has resulted in a contraction of demand for corporate

Asia Pacific region, he added. Hong Kong, the bank's biggest market, slid sharply into recession last year, triggering a rise in bankruptcies, mortgage defaults and other loans. The most highprofile of these came from across the border, but both

lending throughout the

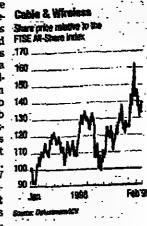
landers to China.
Mainland entities accounted for 2.5 per cent of Hongkong Bank's total advances and 5 per cent of Gibson's, a premium Cana-

HSBC's Asian arms have

been relatively cautious

COMMENT

These are scary times to be lacking leadership in the telecommunications industry. As Telecom Italia has discovered to its dismay, revolving doors in the boardroom have a nasty habit of letting in predators. The speed of Graham Wallace's appointment to 140 Cable and Wireless's top job is no coincidence. The charismatic Richard Brown's departure to EDS had left 110 C&W obviously exposed. Against the UK market, C&W may have looked a star, outperforming by 28 per cent since the start of 1997. But its



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32 per cent underperformance of British Telecommunications, with which it discussed a merger not so long ago, reveals cracks beneath the make-up. For all Mr Brown's furious deal-making. C&W still faces the familiar strategic questions of how to gain an entrée into China and of how best to forge its global strategy. As a C&W insider, Mr Wallace is a safe, possibly dull, pair of hands, who at least will limit the investment banking fees. But if he succeeds in his aims of achieving greater focus on the fast-growing internet and data services market and in cementing C&W's ties to China, shareholders can hardly complain at his appointment.

Nomura's snappy exit from its investment in William Hill has added to the mystique surrounding Guy Hands, who runs the Japanese bank's UK principal finance unit. It was typical of the unit's aggressive style that, having falled to obtain an adequate price for the bookmaker in a flotation, it switched horses at the last moment, selling Hill to two venture capital buyers. The result: an extra £45m in the bank. This sort of entrepreneurial fizz has allowed Mr Hands to retain the faith of the unit's struggling Japanese parent, Given the startling returns the unit claims to have generated - shout £1bn on a total of £500m invested since foundation in 1994 - that is unsurprising. But it remains hard to understand the secret of Mr Hands' success. If Nomura can be this profitable a private equity investor, where is the competition? In the past, Nomura had a real advantage in being the first corporate investor to discover the asset securitisation. But it has not securitised a deal since October 1996. and that market is now both more crowded and more difficult. Mr Hands will find it hard to repeat his exceptional

Diageo in \$186m sale of whiskies

Diageo, the world's largest drinks group, has taken the first step in disposing of its underperforming spirit brands with the sale of eight Canadian whiskles to Canandaigua, the US drinks producer and distributor.

The price of \$185.5m (£113.8m) includes production facilities in Quebec and Alberta, whisky stocks, distribution agreements for several Diageo drinks and the fourth best-selling Canadian whisky, Black Velvet.

With sales of \$74m in the year to June 30 and earnings before interest and taxation of \$84.6m, the price is a lower multiple than Diageo secured when it sold Dewar's scotch and Bombay Sapphire gin to Bacardi-Martini for £1.1bn last year. But unlike those two premium brands, standard Canadian whisky is a rapidly shrinking category: sales were down 4.8 per cent a year in the US between

1992 and 1997. "They've done a great deal to get out of a terrible category," said Mark Puleikis, drinks analyst at Merrill Lynch.

The disposal, which is subject to regulatory approval, is part of Diageo's strategy of focusing on premium spirit brands with international sales. It will retain tained our policy of standing those at Hang Seng Bank. dian whisky, a category

Other disposals are expec ted to follow, with bourbon, dark rum and US brandy among the drinks seen as non-core by Diageo. The sale will dilute earnings by less than 0.5 per cent next year. For Canandaigua, the acquisition is the latest in a

growing at 7 per cent a year,

series which has made it the world's tenth largest drinks company by volume, selling 11.5m nine-litre cases in It is the second-largest distributor in the US, with Paul Mas son, Inglenook and Almaden and second-largest beer importer. distributing Corona, brewed by Mexico's Modelo, Peroni from Italy

and Tetley from the UK. When it bought Matthew Clark, the UK cider brewer and drink distributor, last year for £215m, it said it wanted to add European spirit brands to its US port folio which includes Barton vodka and other low-priced brands.

Zotefoams sets sights on US

A fall in demand from the toy industry, its main customer, held back 1998 profits at Zotefoams, the synthetic foam manufacturer.

But although pre-tax profits were static at £8m (\$13m), the shares jumped 7 per cent to 93%p following upbeat comments from the company. It said it was introducing new technology, had cut its exposure to toys and planned to increase market US, where Zotefoams has Analysts said pre-tax to \$24.2m

Zotefoams manufactures

lightweight, waterproof polyethylene block foams that are strengthened by creating molelecular links by adding peroxide to the manufacturing process. The group says new machinery would be used to produce foam lighter than that of competitors, giving it a competitive advan-

tage.
"This year we will increase production in the duction should begin in 2001.

ket," said David Stirling. finance director. There is less room for expansion elsewhere; we

have 80 per cent of the UK market and 60 per cent in Europe." he added. Bill Fairservice, chairman, said good progress had been made from an expanded

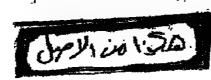
sales base in the US. A site for a new factory had been identified in Cincinnati. Pro-

profit would fall slightly this year, but forecast improved earnings in the economic upturn expected in 2000. Mr Fairservice said last

year's efforts had been firmly focused on product development". Despite the uncertain economic climate he was "confident that this will leave us well positioned when the general economic environment improves," he

Turnover fell from £24.4m

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owness Laisure 4 Yr to Oct 31	2.11	(2.45)	0.277	(0.326)	23.2	(28.3)	8	-MIT	7.5	9	7.5
ouncenity Hosp 6 mits to Dec 31	54.5	(23.3)	7,114	(6.05)	13.7†	(11.9)	4.8	May 7	4.4	-	13
eardian IT Yr to Dec 31	29.7	(23)	5.63	(4.03)	9.1†	(5.9)	1	Apr 27	٠,	1.5	
Schernian 🖣Yr to Dec 31 :	353.5	(315.4萬)	56.7	(43.2)	85	(61.9)	10.4	Mar 26	8.7	15	12.2
G9C \$ Yr to Dec 31	-	(-)	6,571	(8,130)	1.61	(2.06)	0.5551	Apr 28	0.491	0.925	0.83
ystems leat of 6 miths to Dec 31★	8.46	(5.89)	1.08	(0.91)	2.21	(1.78)	0.1	Àρr 7			6.63
Ister TV Yr to Dec 31	37.2	(34,8)	125♥	(8.27)	16.09	(10.9)	3.5	Apr 2855	3.2	6.3	
tra Electronics Yr to Dec 30	158.6	(143.4)	21.1	(18.1)	22.5	(20.3	5.4	Apr 28	4.8	8.1	5.7
ofetoeous Yr to Dec 31 &	24.2	(24.4)	8,03♥	(7.96)	15.6	(15.7)	4.6	Apr 23	4.5	7.2	7.2
DENOUGH THE U DOG U		America 1	Q,Q0 ¥	11-20 1	10.0	(1227)		- Harris	43	1.2	6.7
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embog American Yr to Dec 31	692	(605.8)	3.15	(29)	4.46	(4.13)	29	Арг 26	2.68	2.9	nii
amington 1000 6 mths to Dec 31	159.3	(173.1	0.934	(0.582)	1.8	(1.29)	-	-			2.58
anobemier & Lon _ 6 mits to Jan 31-4	418.9	(496.6)	0.017	(U.638	0.15%	(8.01)	0.5	May 6		•	24
amings shown basic. Dividends shown net					_					•	•



هدا من الرجل

Bright telecoms lead broad market gains

EUROPEAN OVERVIEW

investors delighted in the unfolding tussle by Olivetti for control of Telecom Italia Not for the first time this year, telecoms stocks were

guered Telecom Italia, sparking much of the activity in

The buoyant mood was confirmed in afternoon tradthe star performers, helping ing when the Dow. Jones all markets post good gains. Industrial Average posted

High

96.986 97.120 97.150 96.900

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much bigger target, other while, hit another low telecoms companies were against the US dollar, which Group of Seven summit.

Automobiles 971.57

Trigges 917,65 Project & Prosess 852,54 In 538,61 Soning 777,69 may Care & New Prode 1528,381 Meccusionis 1122,77

MON-CYC COME GOODS 1235.07 +1.91 4.74.00

European markets closed being touted as potential also rose sharply against the undervalued of the big Eurowell ahead yesterday as white knights for belea- yen after the weekend's pean telecoms groups, The FTSE Eurotop 300 index of leading European Olivetti, however, fell 20 shares rose 17.03 points to cents to €3.

1,221.53 and the FTSE Euro-2,808.90. The FTSE Ebloc 100

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whether Olivetti had the chips and technology stocks companies rose 17.88 to debt, equity and bonds - capacity to take over its rallied. The euro, mean- 1,007.52. there was also talk of a

(Euro) €

Telecom Italia, widely regarded as one of the most soared 80 cents to €9.86 on the back of the hostile bid.

While there was much comment on how the latter intends to finance the acqui-

1.33 4.56 0.60 1.30 1.40 0.95

4.21

0.94 873.86

1.17 1344.09

0.51 0.30

4.26

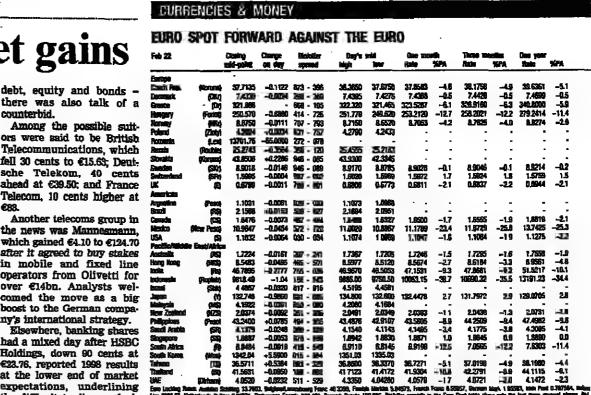
895.59 1000.59 957.43 1233.58 887.34 1114.71 970.88

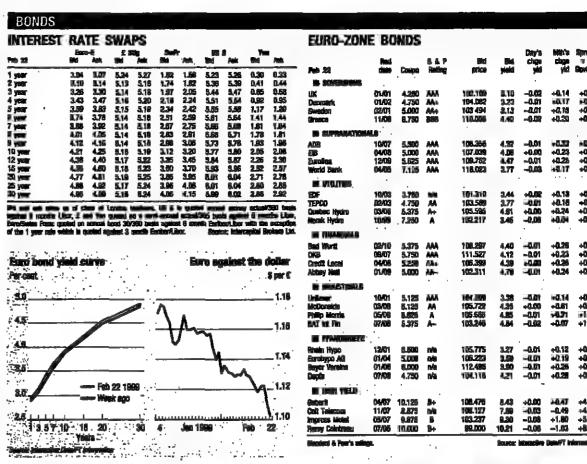
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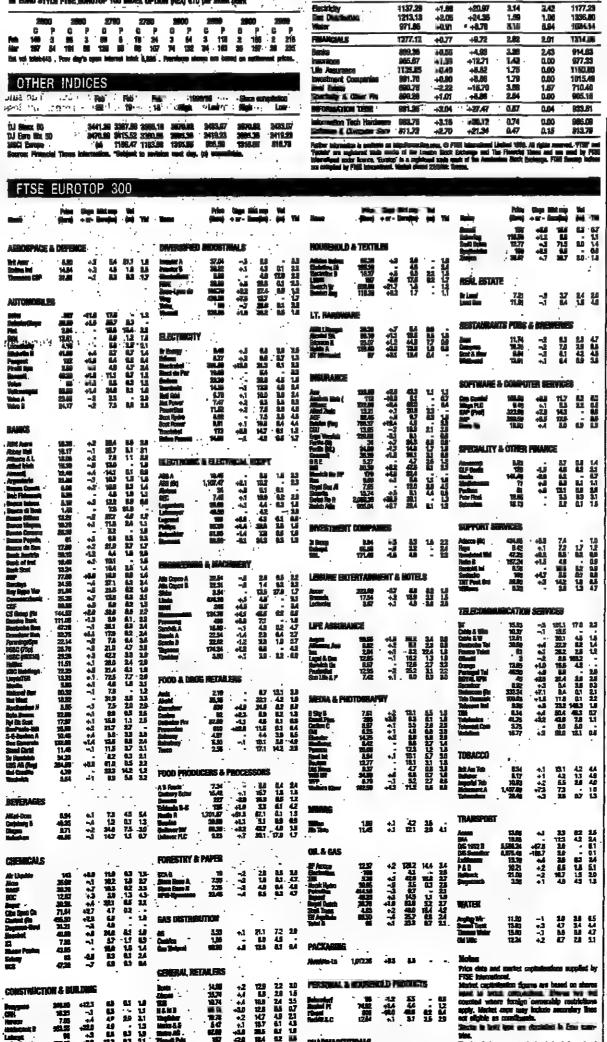
Among the possible suitors were said to be British Telecommunications, which fell 30 cents to €15.63; Deutsche Telekom, 40 cents ahead at €39.50; and France

which gained €4.10 to €124.70 after it agreed to buy stakes in mobile and fixed line operators from Olivetti for over €14bn. Analysts welcomed the move as a big boost to the German company's international strategy. Elsewhere, banking shares

had a mixed day after HSBC Holdings, down 90 cents at €23.76, reported 1998 results at the lower end of market expectations, underlining the difficult trading outlook for the big international









Diageo in \$186m sale of whiskies

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on Treasury contracts

By Mildd Tait in Chicago

Directors of the Chicago could rise again if economic Board of Trade, the largest conditions change. futures exchange, were poised to change its flagship US Treasury bond contracts among board members could at a special meeting yester- not be assumed in advance. day, in order to make them more appropriate in a low in some form would be interest rate environment.

The proposed change would involve lowering the notional coupon on Treasury bond and note futures to 6 per cent from 8 per cent at

It would be the first time the rate had been changed traded on any futures exchange worldwide.

Supporters of the move, which was first mooted publicly at the beginning of the year, claim it would make the contracts more suitable for hedging activity and boost CBOT volumes. Howexchange have expressed some concern over how such a move might work.

The CBOT has suggested that the new rate could be used for contracts dated March 2000 and later, meaning it would need to be encourage the use of the implemented fairly shortly, futures as hedging vehicles. before demand for those contracts builds up during the summer and autumn.

However, traders have questioned the extent to which this might affect the December 1999 contracts. Another worry is the coincidence of the coupon changes with other possible system difficulties because of the year 2000 computer issue.

Finally, there is the question of whether the current interest rate climate is a rel- contracts.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BOI

01/01 8.780 106.7838 08/08 8.780 125.0080

5.000 109.6200 3.760 97.1600

5.000 99.9600 5.000 105.7800 8.000 108.0700 6.000 114.7100

4.000 101.2910 5.000 107.3480 4.000 101,3500 7.200 122,5000 4.000 100.2800 8.500 110.5100

8,000 184,2600 8,000 113,5500 3,790 98,9000 4,760 98,8300

03/00 8.800 100.1000 8.87 01/08 6.300 102,5000 8.02

4.500 103,0500 4.500 104,2100 4.500 103,4100 6.600 122,4600

8.900 111,5250 4,100 114,5530 1,800 100,5850 2,300 94,6380

03/00 E.375 102.5300 2.82 06/06 5.375 109.5300 4,67 07/01 5 000 103,7300 07/09 5.190 108,5700

01/01 9.000 110.7500 07/00 3.750 98.0000 8.000 185.6716 7.000 110.9907

6.800 108.3800 3.14 8.000 114.9700 4.05

3,13 3,45 4,08 5,01

0.27 0.99 1.73 2.65

4.65 4.75

-0.08 -0.14

7,000 105,7000 4,72 -0.02 - +0.23 -1.92 6,500 108,8000 4,47 -0.04 -0.05 +0.30 -1.60

3.07 4.10

CBOT meets All eyes on Alan Greenspan

By Florian Gimbel in London

atively permanent feature. or whether interest rates US Federal Reserve.

While traders warned that the result of discussion the feeling was that changes approved. Any adjustment would also need a green light from the Commodity Futures Trading Commis-

The CBOT's plan, however, has already been followed by the electronic Cantor Financial Futures on the contracts, which are Exchange. The Cantor among the most actively exchange filed last month with the Commodity Putures Trading Commission for permission to trade a "flexible coupon" Treasury futures

> Cantor has said that. under the scheme, it would initially list a 6 per cent coupon in addition to the current 8 per cent coupon.

> Like the CBOT. Cantor has argued that the lower coupon would extend the duration of the futures contract and tighten the correlation with underlying cash securities. This in turn would

The Cantor exchange - a joint venture between Cantor Fitzgerald, the US broker-dealer, and the New York Board of Trade - was set up late last year in competition with the CBOT's Treasury complex, but has diverted little business from the larger exchange.

Last year, the volume of Treasury bond futures traded on the CBOT rose 12.4 per cent, to just over 112m

notes had gained 1 to 391, yielding 4.926 per cent and BENCHMARK BONDS 10-year notes were up 🛔 to 97, yielding 5.040 per cent.

Investor attention is US and Europe markets focused on Mr Greenspan's drifted in and out of negative territory yesterday, expected to summarise the ahead of the Humphrey-Fed's approach to money and credit growth, and to ing yields lower. Hawkins testimony by Alan Greenspan, chairman of the offer insights into the strength of the US economy.

European bonds ended Even if the Ped dacided to marginally higher as US move to a tightening bias Treasuries rebounded from tomorrow, it would have earlier lows. "But trading little effect on Treasurles. has been very quiet today. All eyes are on Greenspan's priced in such a move," said testimony [on Tuesday]," Sally Wilkinson, senior economist at Daiwa Europe. said one trader.

By early afternoon the benchmark 30-year bond was higher at 98%, yielding .364 per cent. Among

impact of today's 10-year JGB auction.

The Ministry of Finance's commitment to cut back to impress investors. "The 10-year JGB supply and its stronger than expected conintention to make more outtestimony, in which he is right purchases of longer maturity JGBs has been well ing pay settlements (pubreceived by markets, pushlished by the CBI," said

The bullish sentiment could translate into a successful auction," said Ms Wilkinson. She added, how- tions of further interest rate ever, that a poor auction moves in the market. He result could cause a tempo- thought the Bank of England The market has already rary setback. UK gilts had an unevent-

wait-and-see approach ahead of today's testimony by MPC ernment bonds erased most members to the House of Commons and the release of at 117.87. The March 10-year of their earlier gains during fourth-quarter revised gross

Both should be good for gilts," said one analyst. Yesterday's UK data isiled sumer confidence figure freported by GfK, a polling company] was offset by fall-

Mark Cliffe, at ING Barings. Mr Cliffe added that there was a wide range of expectawould soon step up monetary easing, expecting interful day, as investors took a est rates to fall as low as 4.5

per cent. The 10-year benchmark gilt future closed 0.30 higher German bund contract rose

the trading day, as the mar-

NEW ISSUES ity Arkady Ostrovsky

Floating-rate notes in euros dominated the primary market as a lack of arbitrage opportunities continued to

stall corporate fixed-rate

issuance in the currency. Westpac Banking Corporation, one of Australia's largest banks, made its debut in euros with a €500m five-year floater. Anthony Fane at Paribas, joint lead manager with Warburg Dillon Read, said the aim was to diversify the bank's investor base.

The deal was priced to yield 13 basis points over Euribor and traded at that level, which is the same as Westpac's four-year US dollar floating-rate notes. Observers said conditions

for floating-rate notes were much better than for fixedrate issues, which are suffering from a lack of arbitrage opportunities and an under-Floating-rate notes appeal

IN US DOLLARS Polaria CLATT, 99-1902 Natirata, Gri Coyman B DSL. Benkitch M EUROS MANITUALIAN DOLLARS IN COMMONN DOLLARS Toyota Gradit Canada

and liquidity managers, demand for ouro floatingwhile fixed-rate notes attract institutional investors.

Elsewhere, Japanese gov-

Euro floaters dominate issuance

New international bond issues

Canadian Imperial Bank of Commerce, a rare visitor

to the European capital mar-

rate paper with a 6300m issue of notes that making in 18 months.

US CURPORATE BONDS

yield five basis points over euros t Euribor but Mark Wittich at dollars.

mostly to money managers kets, also cashed in on the CIEC said a similar dollar transaction would have cost the bank an additional two basis points. He said there was more demand for short-The notes were priced to dated Boating-rate notes in euros than similar paper in

-0.01 +0.01 -0.03

NEWS DIGEST

SYNDICATED LOANS

LMA issues guidelines to combat 'front-running'

The Loan Market Association, a trade group representing the loan markets in Europe, has issued guidelines designed to remove the practice of "front-running", which distorts the process of primary syndication. Front-running is where underwriters try to "pre-sell" their commitments in the secondary market before the process of syndication

Bankers say the practice, which violates market conventions, is unwelcome because it distorts the underwriting risk taken on by banks and could be prejudicial to other participants in the syndication. The LMA fears the syndication process could be undermined, discouraging banks from joining syndications.

European syndicated primary loan market volumes totalled \$350bn in 1998. The secondary market has grown quickly over the past three years but is still less than

10 per cent of the primary market.

The LMA, whose 100-plus members are mostly banks, says underwriters should sign a pledge not to "front-run". It also says primary activity should not be extended unduly, to allow secondary activity to begin as early as possible. Enough of our members have spoken about this force to be presented to the property of the possible. for us to be concerned," said Tim Ritchie, LMA chairman.

The practice emerged last year when some underwriters were laying off risk during the primary syndication process to institutions that would otherwise have joined primary deals. In effect, these institutions were being told: "Don't take the allocation from general syndication, take it from me in secondary," said one banker. The trend is being driven by a primary market where banks are been asked to raise large amounts in an unstable environment.

SINGAPORE BONDS

DBS-linked debut disappoints

Bonds linked to Singapore's Development Bank of Singapore (DBS) made their debut on the Singapore stock exchange yesterday without a trade, following its disappointing tender. The zero-coupon bonds, which are convertible into DBS shares after February 2002, were listed under Finlayson Global Corp, which is a branch of Temasek Holdings, the government's investment house. The retail tranche, which had an issue price of S\$1 per unit; closed on Friday. Screens indicated yesterday that 50 cents was the bid price for the bond, but no offer price

DBS is Singapore's biggest bank and also the largest in south-east Asia but investors have only shown limited Interest in the issue. The government had wanted to mar-ket S\$1.3bn in bonds, but settled for just S\$765m. Of that amount, S\$30m was set aside for local retail investors, who bought only S\$13.3m worth.

Shella McNuity, Kuala Lumpur

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MDS				BOND	Вли	RES AI	AD OP	TIONS			
ny cing	Wk cha	Month	Year			-					
yest	yieki	ang yid		France							
-0.04	-0.04	+0.18	-0.24	EL HISTORIA	AL BURG BO	NO PURUNI	CHATTER CO	100,000			
-0.04	-0.07	+6.28	-0.46		Case	Salt price	Chance	illin)	Lee	Est. vol.	_
+0.08	-0.04 -0.04	+0.09	-0.99 -1.02	Mar	111.15	111.30	+0.16	111.34	111.04	23,472	
_	_									_•	
+0.18	+0.12	+0.16	-0.95 -0.93	IN LUMB T	ANY STATE	1010 UP110	PETRANS 201				
-0.01	+0.63	+0.25	+0.01	Street	_		<u> </u>			- स्माड	-
-0.01	7002	+0.22	-0.27	Price	100		-	-		Jan	
-0.04	-0.10	-0.02	-0.86	109 110	21 1.11			-	9.02 0.07	:	
+0,05	+0.03	+0.26	-1.01	111				-	6.35	-	
-0.09	-0.03	+0.10	-0.70	112	0.0	-	,	-	1.03		
+0.01		+0.29	-0.47	Bit vot mail,	Date 100 7m	s II . Probab	galp chini pç	, Cults 11,000	No 1,00 .		
-0.05	-0.08	+0.12	-0.97	German	y						
+0.04		+0.34	-1.05		AL OFFICE	MAIL CHINE	मा (गाव)	W250,000	1900as of 16	10%	_
-0.01 +0.01	~0.05 ~0.05	+0.26	-1.02 -0.71		Срия	Sett price	Chargo	High	Law	Est. wi	
+0.01	-0.07	+0.06	-0.86	Mar	115.42	115.88	+8.34	115.92	115.39	363,612	
+0.08	+0.07	+0.20	-1.90								
-0.02	-0.05	+0.24	-1.96	E BOTTOM	-	1000 POR) I UTILINE	(पांक्र) व	M250,000 1	00ths of 10	7
-0.01	-0.06	+0.24	-0.72		Open	Sett price	Change	19gh	Low	Bet. W	
_	10.36	-0.43	-4.85	Mar	108.99	100.11	+0.07	100.15	199.96	122,864	
-0.18	-0.06	-0.30	-4.78								
-0.03	-0.03	+0.12	-1.62 -1.13								
	_	_	_			P PATERIES	THE, SA	4,0% DM25	0,000 paint	d 100%	
-0.01	-0.01	+0.17	-1.56 -1.41		Opes	Sett price	Charge	High	Low	Est. vol	
-0.02	-0.04	+0.22	-1.21	Mor	-	101.68	+0.11	-	-	0	
-0,01	-0.04	+0.22	-0.81		L US SHA	PUTURER	LBMQ* 10y	r 4.5% DM2	50,000 pela	to of 100%	
-0.03	-0.21	-0.29	-0.43		Com	Swil crice	Chenco	190h	Levi	Bat. vol	Ī
-0.04	-0.40	-0.25 -0.01	-0.50 +0.02	Mar		102.19	-6.30	-		0	
-0.02	0.23	+0.06	+0.12	Pin land a	W. 40 (b)	-	in tree	-		_	
+0.04	+0.02	+0.12	-0.91								
-0.01	-0.02	+0.24	-0.94	Raly							
-0.04	-0.10	-0.08	-2.57	SHOTICH	K. STILLING (MY7. 80MD	ATT) FAR		Lie Stea	1000m of 1	ıÔ
_	-0.09	+0.08	-1.26		Open	Sett price	Channe	Hain	Lów	Bat. wil	
-	+0.09	-0.52	+0.71	Mar	113.60	113.74	+0.13	113.00	113.39	7948	
-0.01	+0.01	-0.20	-0.46								
-0.07 -0.01	-0.22 -0.01	-0.20 +4.20	-1.17	STREET							
	_	_	-1.06	MOTION IN	L, SPANNE	DOME PATTE	45 (HETT)	£100,000			
+0.28	-0.08 +0.27	+0.05	-1.49 -0.79		Open	Sett price	(Stamps	High	Low	Bit. wil.	
		. 4.44		Man	0.00 0.0	449.00		440.00	449.44	44.044	

	07/08 12/28	4.790 6.000	112.0500 127.1400	4.56	-0.13 -0.02	-0.18 -6.06	+0.20	-1,£2 -1,£2
UB	01,01	4.500	99.2350	4.93	-0.08	-0.04	+0.30	-0,49
	02/04	4,750	99.0973	4.96	-0.12	-0.11	+0.34	-0.60
	11/05	4,750	\$7,7505	8.04	-0.14	-0.14	+0.31	-0.56
	02/29	5.250	98.3357	6.36	-0.20	-0.25	+0.18	-0.54
Yelds: Local II	, " New York mid da metat visiteleritären y normalituuts.	y miles yes	d basis. Yigida	diam fo	Source Rally empl	i himzin Si wilini	Charles a	12.5 per
10 YE	AR BENC	HMA	RK SP	REAL	ıs			

4.500 103.9500 1,35 -4.03 4.250 118.0000 2,24 -8.08

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2	Ylek			_		Yield		T-freed
Australia	5.36					4,90	+0.11	-1.05
Austria	KI					5.60	+1.71	+0.55
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Demourk	1.20					5.17	+0.28	-0.02
Pintend	4.10					4.22	+5.30	-0.63
France	3.95				end	2.33	-1.56	-2.72
GOLFR207	D.09					4.41	+0.52	-0.54
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M EUROPË						_		
Creatie	02/02	7,000	898-	94.3098	9.21	+0.22	-8.44	+4.27
Poland	07/04	V.120	1935	105.8551	5.81	+0.02	-0.19	+0.65
Austria	06/07	10.000	UAF	30.5586	37.69	~0.28	-6.18	+32.66
III USTIELA						7	: :	•
Arcentina.	09/27	9,750	1.3	82,8826	11.88	~0.02	-0.63	+6.55
Brazil	05/27	10,125	B+	68.3254	14.53	-0.11	-25	+9.50
Meder	05/26	11,500	20	195.3427	10.88	-0.83	-0.37	+5.57
M ASS								
China	07/06	7.750	966÷	100.9781	7.50	-0.01	AN 22	+2.57
Protopiner	10/16	6.750	BB+	92.0337	9.70	+0.09	-0.23	+4.54
Theiland	04/07	7.750	986-	99.1734	7.69	+0.05	10.32	+2.88
E ARREA	MODILE ENS	•			•			
Lebanon	07/00	9.125	88-	10.350	7.30	+0.05	+1.62	+2.49
South Africa	10/06	8.375	BB +	95,2148	9.26	~0.16	-0.00	+4.27
Turkey	09/07	10.0	В	69,1235	12.08	~0.09	+0.13	+7.07

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London closing. Prices in USS. Standard & Poor's catings.

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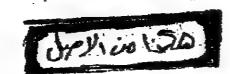
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MINISTRANS. CRIMON PROVISIONS (MATES) \$100,000 Law Ed. vol. Open Inc.	France							
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Open Set price Change Migh Law Est. vol Open tot.	MI MOTION	NI. LPB SNN	P PATRIBLES	Lifter ox :	4.0% DM2	50.080 <i>poli</i> sis	at 100%	
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NOTIONAL SPANNER BOND FITTINGS (AEFF) \$100,000	-	AL STILLING	69V7. BOND	क्षार) स्वस	NES ALFT	T Lin 200a	1600m of 1	00%
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NOTIONAL SPANNER SOND FITTINGS (MEFF) C100,000	War	113.60	113.74	+0.13	113.99	113.39	7948	43[2]
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Second S	Mar			_	-			
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HOTTOMAN, S YEAR CALL FORWARD SUFFE) 2:00,000 100ms of 100%	rmt.							
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HE NETTOWNAL DEC COLORS LEFTEY 2100,000 10000s of 100%							Bt. wi	Open lat.
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US Dollar may see end to fireworks

MARKETS REPORT

The bullish dollar retreated

most of the London session term. above the significant level of Y120 versus the dollar.

close at Y120.3 Analysts said profit-taking the dollar back from its recent high.

dollar to continue to rise, short-term is possible. A weak but stable yen and Singapore and Taiwan dol-

euro are considered positive for Europe and Japan. However, the US does not want the dollar to become too strong.

Alan Greenspan. US Fed-

eral Reserve chairman, is

Feb 22

phrey-Hawkins address.

a little yesterday, losing economist at Monument some traders said the 7.104 almost two yen during the Derivatives, said Japanese regional drops were due to day after starting out on a 10 authorities seemed happy for currency markets getting week high. the yen to remain at Y128 to
The US currency spent the dollar in the medium the yen to remain at Y128 to back up to speed.

"So (vesterday) afternoon 120 versus the dollar. there was a hit of buying the dollar peaked at about back in yen. I think it will Y122 before dropping back to stick around the Y120 mark," Mr Lewis said.

ening effect the yen's fall has had on other Asian cur-Some dealers expect the rencies during the last week. Yesterday, there were sigbut a US correction in the nificant drops in the Korean won, the Philippine peso, the

-Latest- -- Prev. close -- 1.6240 1.6225 1.8232 1.8237 1.8226 1.6251 1.6232

expected to be vague about lars and the Thai haht. US interest rate cuts in his However, on what was the key speech today, the Hum- first full day's trading in Asia since last Monday Stephen Lewis, senior because of regional holidays,

> Mr Lewis said worries about Asian weakness were partly behind the Japanese desire to keep the yen at about Y120.

"If the dollar gets up to Y130 or Y140, that would be Analysts said profit-taking Some analysts have serious grounds for conduring the morning pulled expressed fears at the weakcern," he said. ■ The suro was left to its

own devices after no clear

directive was issued from

Saturday's G7 summit meet-

· Markets yesterday interpreted the absence of such a Heiner Flassbeck, Germany's statement as acceptance that deputy finance minister, said the euro would be left to fall yesterday that the falling in the short term, despite its recent weakness.

The euro made up some

ground against the dollar. Interest rates.

euro was a normal consequence of low European interest rates and higher US

close on \$1.103.

1.102

having starting the London

back throughout the day to

Mr Flassbeck's comments supported, finishing only followed weak economic slightly lower at DKr7.434 pointing to the poor performance of the European economy that has pressurised the euro.

Meanwhile, Belgian Central Bank governor, Alfons Verplaetse, said the European Central Bank had voted unanimously not to cut interest rates at its meeting last Thursday. Mr Verplaetse said political pressures did not have a bearing on the decision to keep interest rates at 3 per cent.

■ The strong-performing began the London session Danish crown remained well below \$1.09, but climbed

Feb 22 8 8
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Peru 14.2715 - 12.2174 1.4050 - 2.0751
IAAE 5.5250 - 5.0764 1.4776 - 3.4751

results out of Germany on against the euro versus Friday, another indicator DKr7.436 previously, despite current account and employ-

ment pressures. The Danish currency is not part of the euro-zone, but it is pegged to the euro

The crown has performed well against the euro since the single currency was

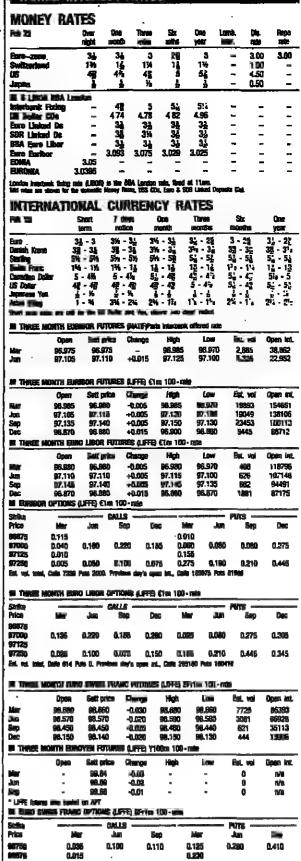
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However Denmark's finance ministry released a report, echoing an earlier one from the central bank, warning about the high current account, costing about 2 per cent of gross domestic product to service.

The finance ministry also criticised recent high wage

Rut it added that low interest rates in Denmark and throughout Europe may go some way to offsetting the potential threats to the CULTUREV.

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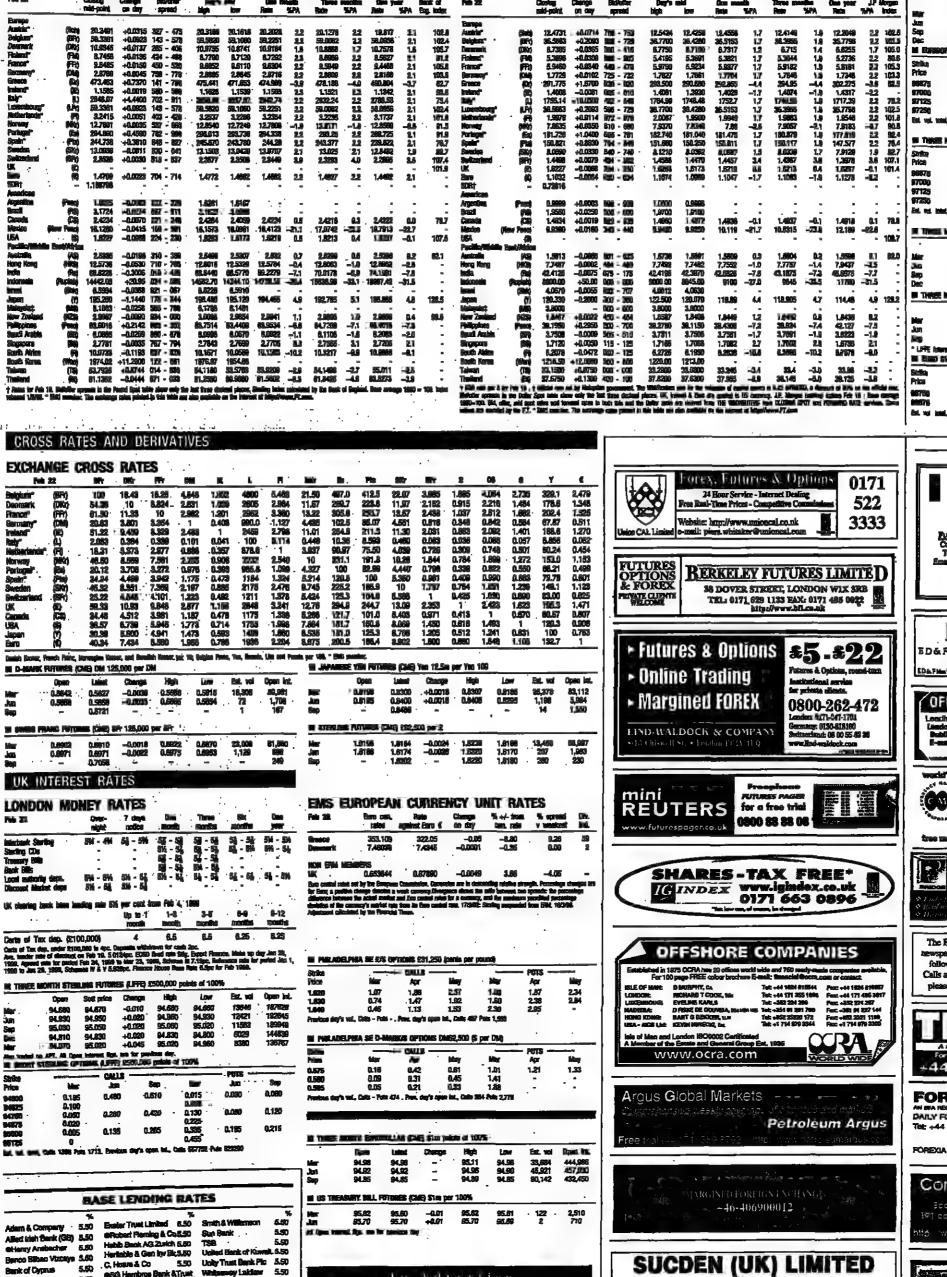
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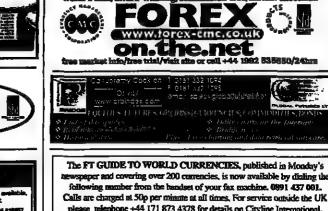
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Producers to lobby WHO on tobacco

By Paul Sokuan

International tobacco producers are to meet World Health Organisation officials next week in an effort to convince the UN agency that its campaign against tobacco could destroy the livelihoods of farmers in developing

The International Tobacco Growers' Association (ITGA) will try to convince Derek Yach, who heads the WHO's Tobacco Free Initiative(TFI) that ending tobacco growing would be disastrous for many emerging economies.

"We believe the WHO does not fully understand the effect the TF1 would have on tobacco growers in poor said Antonio Abrunhosa, executive director of the ITGA, whose member countries produce 80 per cent of the world's tobacco.

The campaign against smoking is one of the central policies of Gro Harlem Brundtland, WHO directorgeneral. The agency has pledged to reduce smokingrelated diseases by discouraging tobacco consumption. and its plans include a global ban on tobacco advertising and sponsorship.

The WHO also aims to dissuade farmers from producing tobacco and encourage them to move into other

However, Dr Abrunhosa said: "Tobacco farmers can't simply switch to other crops like cocos or sugar. Tobacco is often grown in areas where other crops will not grow." He said local economies in countries such as Tanzania and Malawi relied on the crop.

"Tobacco provides stability. It is a good cash crop with stable demand and earns farmers much more than other crops," Dr Abrun-

COMMODITIES PRICES

Employed in tobacco	grawing ("COC)
Bangladesh	700
Brazil	900
Chine	16,000
Colombia	302
india .	E-000
Meland	. 962
Pakistan	200
Philippines	565
Tanzania	98
Theiland	1,360
Zimbabwe	110

In Brazil, the world's largest tobacco exporter, tobacco provides an average income of US\$8,000 for every family that grows it, according to the ITGA. That compares with US\$2,000 for other crops. "A farmer has to grow nine hectares of corn to equal the income from one hectare of tobacco," the association said recently.

"In Zimbabwe, which exports 98 per cent of its tohacco, the crop has a multiplier effect on the local economy. A kilogram of tobacco that cost Z\$7.88 to produce was found to generate 2\$33.84 within the local

Dr Abrunhosa said the ITGA aimed to persuade WHO officials that there was no link between tobacco consumption and production. "Putting producers out of business will not stop people smoking," he said.

The ITGA adds that growers' profits from the crop are modest compared with tax income that governments in developed countries make from tobacco sales. "A kilogram of tobacco leaf sold in a developing country for US\$2 can earn more than US\$291 in excise revenue for developed country governments," the association said.

EU farm ministers close to radical CAP plan Agenda 2000: Firmers' new deel?

Unless farm ministers deliver a satisfactory agreement their finance ministers may do the job for them, says Michael Smith

months of bluff and bluster. European over time with regular Union farm ministers are closing in on a deal likely to represent the most profound reform of the Common Agricultural Policy since it was set up in 1962

Much of the detail will be finalised only in the last hours of the negotiations. but ministers, who began last night what could be final negotiations in Brussels, seem ready to be far more radical than they imagined even a few weeks ago. In spite of the anger of farmers, shown in Brussels yesterday, the farm minis-

ters have little choice. Finance ministers overseeing the so called Agenda 2000 reforms - incorporating farms and regional aid spending and budget financing - have made clear they want EU spending to be stabilised at the 1999 level of €40.5bn (\$45bn) by 2006. Unless farm ministers deliver a satisfactory farms agreement their more senior finance ministers may do the

Responding to the danger, the farm ministers' solution will establish the principle that direct subsidy pay-

fter more than 18 resent the bulk of CAP den and Denmark want the spending, should be reduced

> annual cuts. Options include France's proposal for aid cuts of 1 to 3 per cent a year, with exemptions for small farmers, to the UK's 4 per cent annual cuts across the board but for the long term the size of the cuts is less important than

Any deal to cut subsidies would represent the most decisive change yet to the CAP because it would halt. and probably reverse, the trend established over 37 years for budget growth. A second test of the farm ministers' reforming zeal will be how much they cut prices. The European Com-

mission says reductions of

the principle

up to 30 per cent for beef, cereals and milk are essential to allow the EU to expand to the east and to increase exports. What are Milk is the most difficult sector because member states are so divided about its future. France's argument to retain the status

quo has won varying degrees of support from Ireland, Linxembourg and Belgium. By contrast, a "Gang of

EU to commit to abolishing production-limiting quotas

The commission's proposals are somewhere between the two extremes; it wants to cut prices by 15 per cent and increase quotas by 2 per

One possibility is that reform will be postponed to save money in the early years of the decade and suggested changes only fully implemented towards the end of the 2000-2006 period that ministers will commit to a review, say in 2003, but about the need for beef reform. Most member states can agree big price cuts, although some argue the commission's 30 per cent is

he big battles in beef, however, are over whether direct payment compensation of four-fifths of the fall in prices is enough and whether the compensation should favour extensive or intensive farmers.

Farm ministers also accept the need for large cereal price cuts, although some

Class of 30 per cent in pateranteed prices with direct aid companisation of BD per cost of the ndce tall. Cut of 20 per cent in guaranteed prices with direct aid compensation at 50 per cent. Out of 15 per cent in guaranteed prices; production-limiting quotes to rise 2 per curt. half for young farmers, half for farmers in

20 per cent, but there is strong hostility to proposals for reducing direct payments for oilseed crops into line with cereals and division of the CAP bill directly. over ending the practice of setting aside land to reduce

All these issues could prevent the German presidency fulfiling its hopes of brokering an outline agreement by the end of the week to present to heads of state at their planned summit on March 24

In addition, Jean Glavany, French farm minister, has

deal while there is still a Other farm ministers se

threat of "co-financing". under which governments would be forced to foot some

more in the mood for compromise but even if there is tentative deal this week. and that is by no means certain, there are no guarantees that prime ministers and finance ministers will consider it adequate. The final shape of a deal will have to wait until governments agree to an all-encompassing Agenda 2000 package on

Aluminium and copper pull down nickel

MARKETS REPORT and Paul Solman

Nickel started the day bravely on the London Metal Exchange yesterday, and touched a peak for the year in early trading, but aluminium and copper continued last week's decline, and by the end of the day had pulled nickel down too.

Copper touched its lowest since 1987 and aluminium its lowest in five years. Martin Squires of Rudolf Wolff said it was unusual for metal prices to fall when the dollar res week.

Robin Bhar of Brandeis said: "There is a growing awareness in the market place that LME stocks will exceed the 1m tonne mark

by mid-year. He argued it could take a step down in the copper price of as much as \$100 or so to force the production

cuts needed. Renewed military action in the Gulf failed to stir London oil prices, which have become range-bound ahead of next month's meeting of the Organisation of Petro-

leum Exporting Countries, Analysts and traders are Vienna meeting will bring further agreements on oil production cuts, though many are sceptical that firm action will be agreed.

In late trading, the April contract for Brent crude was \$10.54 a barrel, unchanged from Friday's close. The price has been floating between \$10 and \$11 since early January, with only

fleeting moves above \$11. On the London International Financial Futures and Options Exchange, coffee and cocoa futures fell. May cocoa closed at \$914 a tonna \$14 below Friday's close, while May robusta coffee ended down \$16 at \$1.622 a

Growing appreciation for gold in 1998

Surging production in the Australian gold industry coincided with record global gold demand in the fourth guarter of 1998, according to Australian data from the World Gold Council.

The big story of 1996 was of a growing appreciation for the role of gold as a monetary asset," said George Milling-Stanley, the council's market analysis manager. In the US, fear of the "millennium bomb" and concern

correction drove bullion coin purchases to record levels. In Japan, "big bang" finan-

cial reforms triggered renewed interest in gold's value in portfolio diversification, while there were signs of recovery in gold investment demand in some troubled Asian economies. Soaring fourth-quarter

demand set a recovery trend after a poor start to the year. Demand in countries monitored by the council - the 27 countries covered account

demand - reached 806.6 tonnes, up six per cent from a year earlier.

Another happy coincidence for gold producers worldwide was the advent last week of the Lunar New Year, which could significantly lift gold consumption in Chinese communities. according to Mr Milling-

Under the 12-animal Chinese zodiac, the Year of the Tiger, which ended last week, was a "traditionally

gold gifts", he said. Aggregate demand in China, Hong Kong and Taiwan fell 23 per cent in 1998 to 314.6 tonnes. The new Year of the Rabbit may

reverse that trend. Australia, meanwhile, produced a near-record 312 tonnes of gold in 1998, said bourne-based industry con-

Fourth-quarter production year's tally close to 1997's

223 2,841 1,354 \$64 233

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Meat and Livestock

IN LINE CATTLE CHE HOUSENE CHIEFLE

said Sandra Close, Surbiton managing director. Miners increased yields by

treating higher grade ore in the final quarter, while production from new projects outweighed the impact of operations winding down or closing, she said. Weighted average costs

were stable in 1998 after falling sharply in 1997, while the higher Australian-dollar spot gold price for most of for gold miners.

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3 It's about now approxibery (5.2.3.4)

10 Late perpendicular in build, like Henry VIII (5)

11 The wine, so said Ernest, is

12 Organised over-rate activity and lost blood (7)
14 A primary school teacher could be wrong (5)

16 Obesity: get round it some-

how - try staying empty 19 Two together should improve one's view for a showy performance (9) 20 Long stories with twisted threads (5)

ting first Anzac landing in Gallipoli (6) 22 Follow communist sup-15 Half-day adjudged to be soaking wet (9) 17 Make do with hit originally 25 Criminal not well produced by G & S (3,6) broken (7) 18 Not uniform for guerrilla 27 Italian restaurant takes

tart out to warm over (9) 28 Pause part way ihrough 29 All the time military men

must follow these regular

(especially with one left out right at the end) (9) 19 Initially stop eating fruit provides drugs (7)
21 The waters to the north of IOW are so fast (6) 23 Hang out round a place in Africa (5)

Concerned with childbirth?

Make contact with top of tree - Owi (5) 6 Stable needs cash to make

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cleaning fabrics was hot

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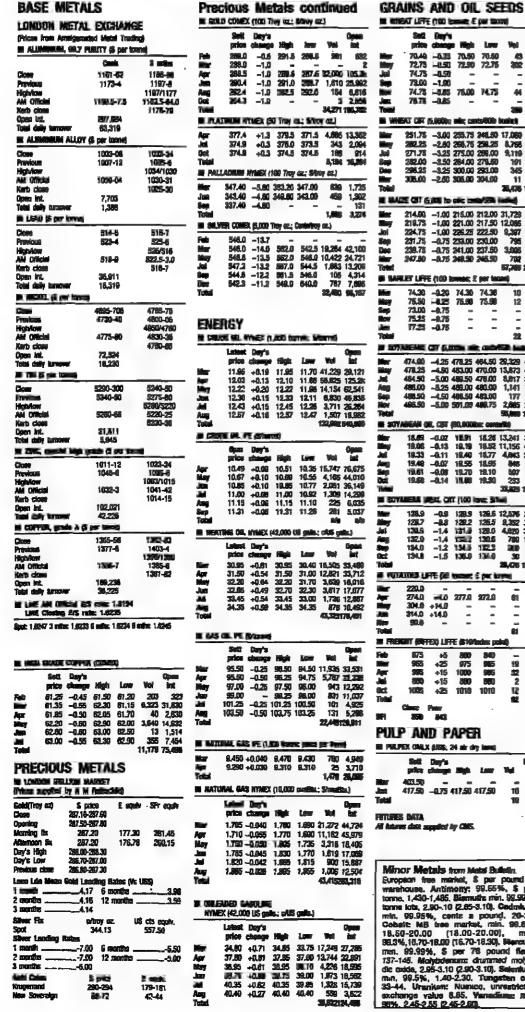
the kidney (5) Traditional time

bet (4,5)

period (7)

24 One gets into the act in Italy (5) versity investigators (5)

Solution to Saturday's prize puzzle on Saturday March 6. Solution to yesterday's prize puzzle on Monday March 8. solutions to today's crossword call 0891 430060. Calls cost 50p a minute.



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73.00 -1.00 185 74.75 -0.85 75.00 14.75 44 2,247 78.76 -0.85 421	Bup IM4 -11 IM1 945 247 30,020 Dec 964 -11 980 986 1,388 24,508	Aug 63.800 -0.825 64.000 63.350 795 1 Oct 65.425 -0.275 65.500 64.900 481
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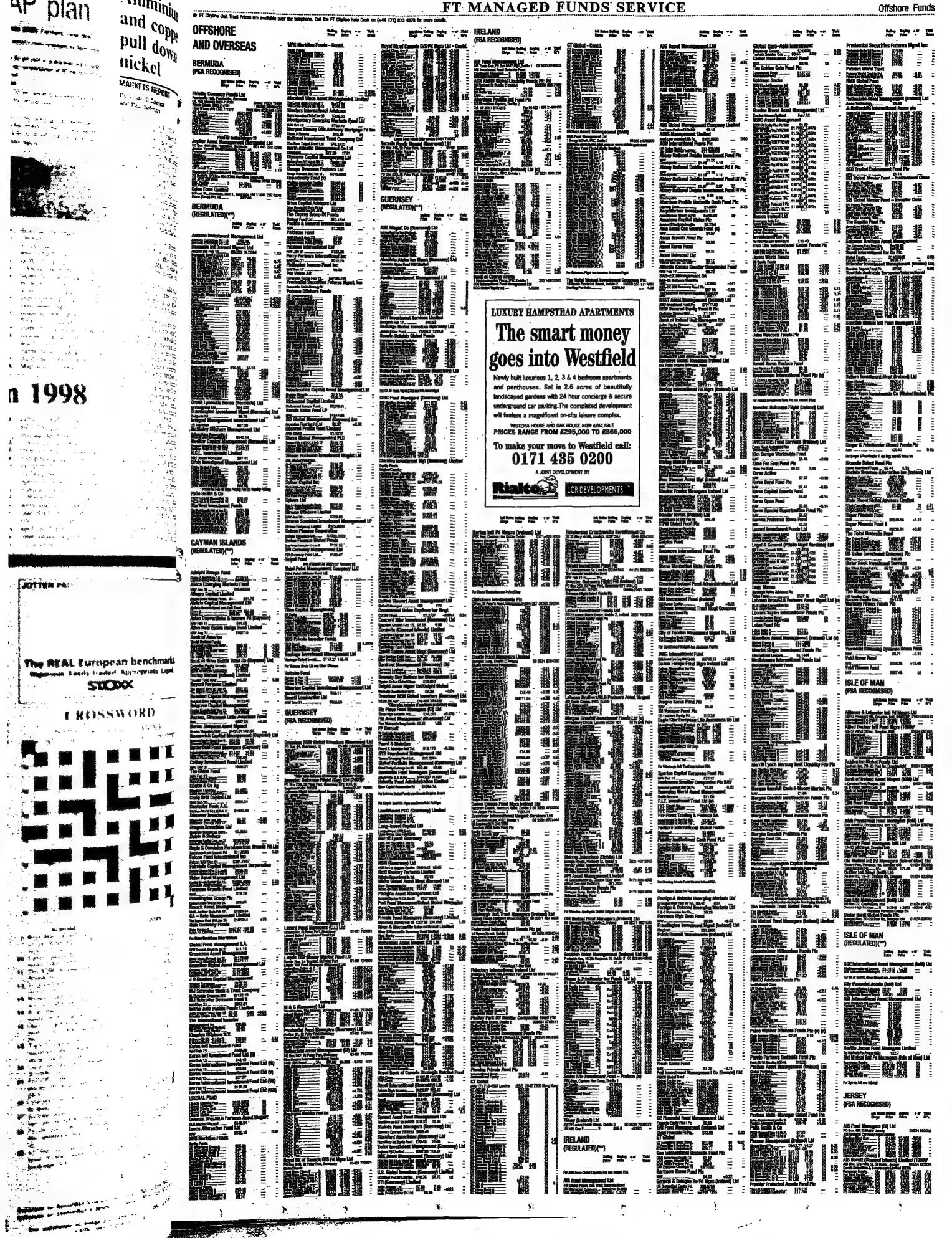
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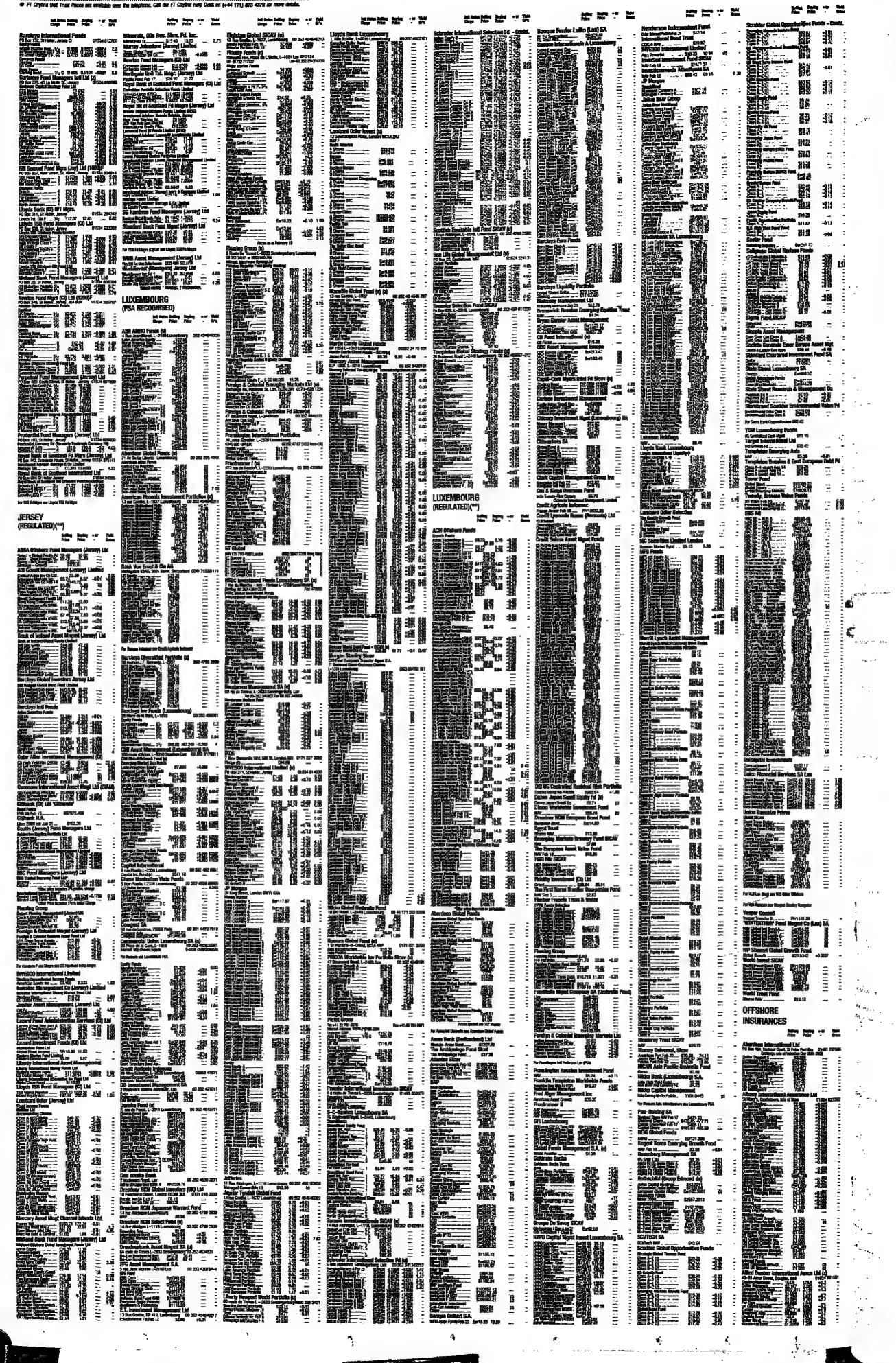
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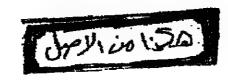
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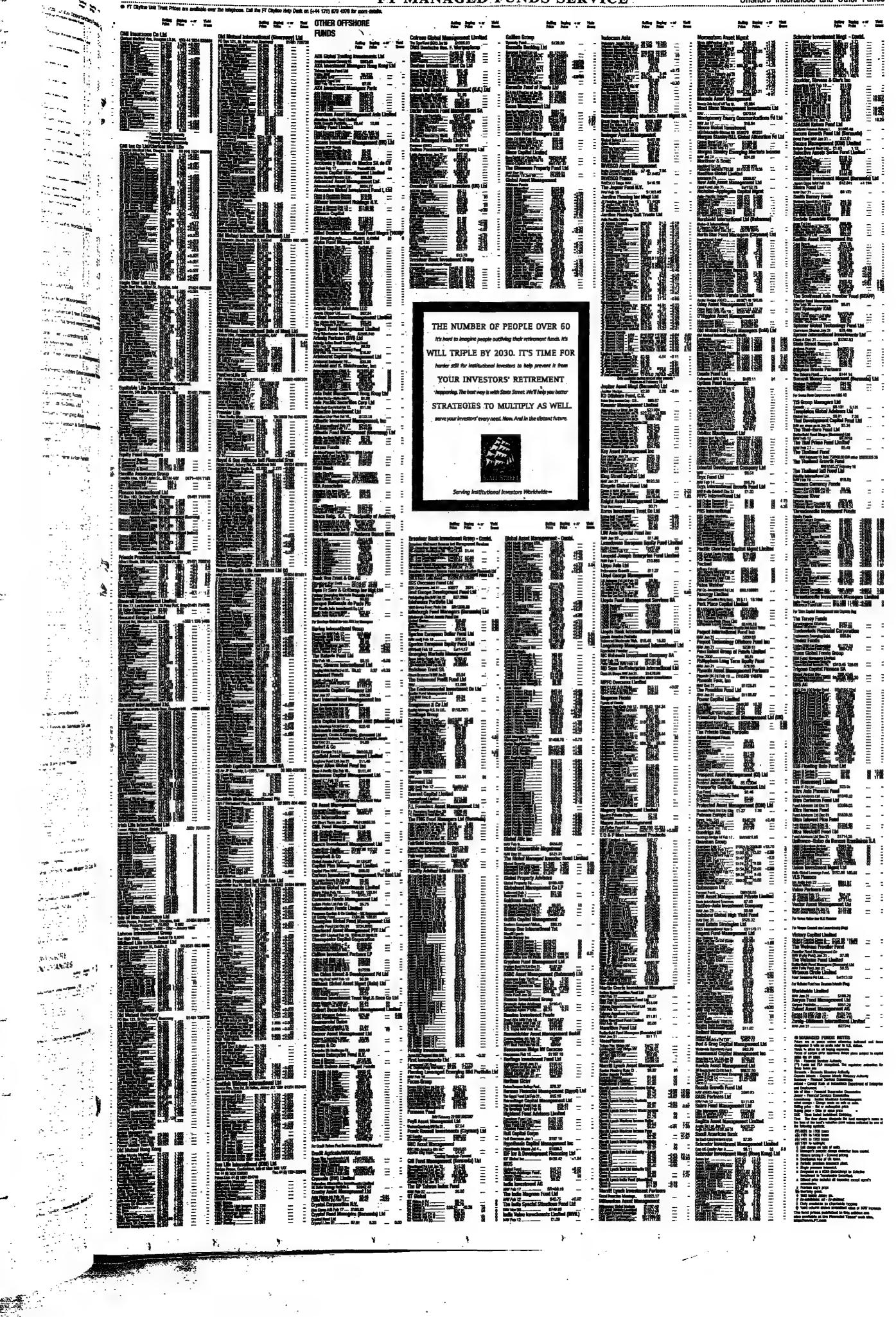




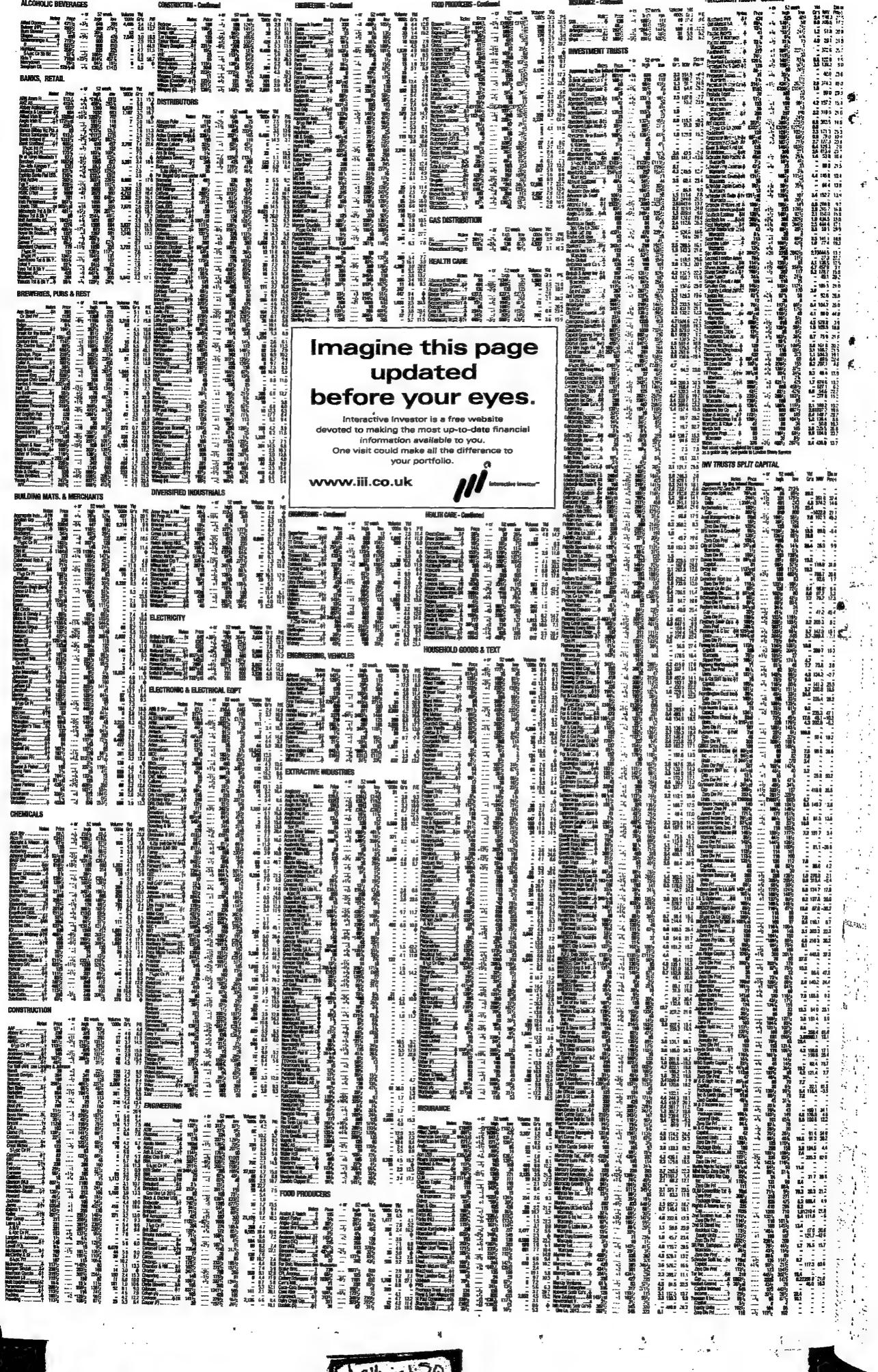
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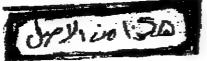
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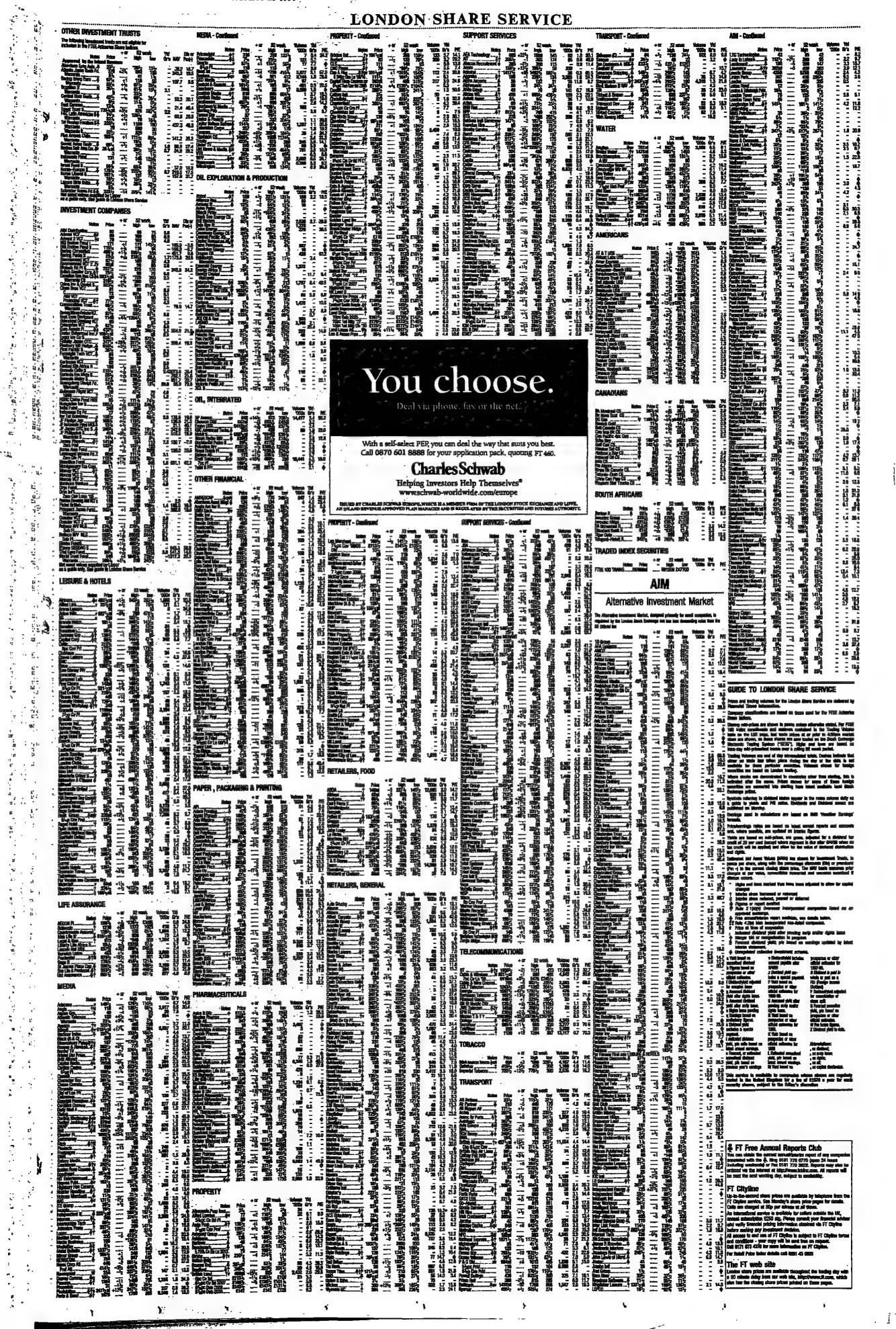


(2) 「日本の本書店」のからでは、また、日本の一番で、日本の金融を、また。これでは、日本の一部では、日本の一では、日本の一語





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Footsie regains early losses after Wall St rise

MARKET REPORT By Steve Thompson UK Stock Market Editor

A strong opening performance by Wall Street growth will slow to around revived a London stock market that had earlier seen the FTSE 100 index dip below the 6,000 level.

Wall Street came in exceptionally strong, easing the anxieties across most European markets ahead of today's speech by Alan Greenspan, chairman of the US Federal Reserve

Humphrey Hawkins testi-

US economy, Mr Greenspan is expected by some observers to outline to the Senate banking committee that US gross domestic product 2.5 per cent this year.

The Greenspan speech, nevertheless, remains one of the most important global events of the week. As one senior UK market man said: "More than anyone else, Greenspan has the capacity to turn world markets upside down and everyone knows that. Marketmakers and Paris. In his regular bi-annual are told to go into a Greenspan day with a small short

the market is also waiting for a long list of important after the bank's apparent company results this week. Corporate earnings growth sentiment in the stock, one remains a worry, given the of the heaviest weighted slowing economy and the still-strong pound.

London's equity market dividend and bad debt proviwas undecided for most of sions all came within the the day, moving higher during initial trading, on talk of more bids in the pipeline, by some of the big European markets - notably Frankfurt

On the downside, prelimi-

To add to traders' caution, retail banks, proved a substantial drag on the market, its worst. lack of loan growth upset stocks in the FTSE 100 index. The bank's profits.

dened the market during the and a strong early showing morning and the telecoms that triggered the afternoon rally." said one trader. At the finish of a rather

"It was the banks that bur-

market's expectations.

lacklustre session, the FTSE nary results from HSBC, the 100 was a net 38.7 firmer at

mony on the outlook for the to level book, if possible." second biggest of the UK 6,069.9, having swing in an 86-point arc, hitting 5,994.8 at The market's mid and

small-cap stocks made useful progress. The FTSE 250 index settled 7.6 ahead at look "looks secure" and that 5,180.7, having peaked at 5.188.9, while the FTSE SmallCap maintained its persistent upside march, finishing 6.5 to the good at 2,255.6.

Wall Street's strength came as a surprise to many in London, the Dow Jones Industrial Average climbing more than 150 points not long after London closed for the session, building on Friday's 41-point advance.

Some marketmakers see the London market as still offering decent value "but only if Wall Street holds up". as one put it. He said the domestic interest rate outthe market's worries remained focused on the earnings outlook, which would become much clearer

Activity in the market proved a minor disappointment. Always depressed at the start of the week, overall turnover yesterday was 915.5m shares, with non-FTSE 100 stocks accounting for less than half the total.

in coming weeks.



Shake-up unsettles **HSBC**

COMPANIES REPORT by Peter John, Joel Kibazo and Martin Brice

Figures from HSBC were disappointing but not as bad as the share price suggested. The bank announced it is to consolidate its two classes of shares into a single class of equity denominated in US dollars and seek a listing on the New York exchange.

Immediately, the UKdenominated share price, which was quoted more than 100p above its Hong Kongdenominated equivalent, tumbled sharply while the Hong Kong element rose.

Nevertheless, the figures were at the bottom of the range of forecasts and analysts were concerned about the rise of non-performing loans in Hong Kong and the lack of loan growth in Asia. Analysts were busily crunching a complex set of numbers and coming up with downgrades of between 5 per cent and 20 per cent with early indications suggesting a full-year range between \$6bn and \$6.5bn. Panmure Gordon and

Dresdner Kleinwort Benson said the shares should be avoided until they hit £14.00. "Ultimately," said one broker. "investors are not interested in the detail, but they

are interested in the trend and if the trend is one of downgrades rather than upgrades, investors get unhappy." UK-denominated stock fell 67 to £16.09, the worst performance in the Footsie, while Hong Kong

shares rose 16 to £15.77. Compass Group was one of the worst performers in the company, following the FTSE 100 as Merrill Lynch highlighted the potential for small downgrades to forecasts following a trading the shares may explain their update expected at Thurs- 12 per cent underperformday's annual meeting.

group may have run into cent in the past year. They some pockets of trading closed down 19 at 696%p.

FT 30 INDEX

Oral, city, yield P/E ratio net P/E ratio nei PT 38 atrea compl

FT 30 hourly changes

8640 bargains, Equity burnover (Emil) Bouity bargains) Shares traded (mil)

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E Leccion assertet dat

weakness in the UK and Germany, and has shifted its short-term stance from "accumulate" to "neutral" although its retains a long-term "buy" stance. The broker focused on the

likelihood of French hotels

group Accor selling its stake of almost 5 per cent in the expiry of a lock-up period last week. The potential for this overhang to weigh on ance in the past month. It believes the contract However, they have outpercatering and restaurants formed the Footsie by 55 per

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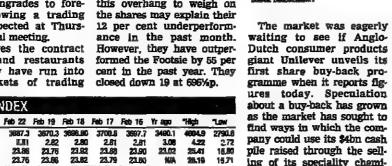
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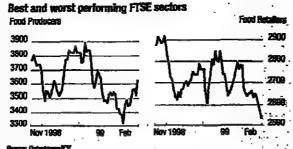


cals business Unilever is expected to buy back around £1bn of its own shares and yesterday the stock appreciated 42 to 6251/sp in a busy session that brought turnover of 17m. "It is certainly the right thing to do given the state of the company's balance sheet,' said one market specialist.

Analysts at Credit Suisse First Boston are predicting the company will report fourth-quarter profits of £817m while it expects fullyear post-disposal profits to come in at £3.02bn.

Talk of a bid for Rank Organisation eased as the session drew to a close. The shares surrendered some of their early gains to end 12% um at 235p.

A weekend press report



said a group of equity investment firms was assembling the bid, which is believed to involve companies like Ciri-Ven and Candover Investments and would be pitched at about 2750 a share. A US bank was said to be the lead underwriter for Rank's debt of about £1bn, which together would raise the pile raised through the sellvalue of the prospective deal ing of its speciality chemito £3.1bn.

However, one leisure secfor specialist dismissed the report and latest rumours. saying: "We have had this talk so many times and 1 don't think a bid is round the corner. For one thing, Rank would be quite a difficult company to break up."

BAe reassures

British Aerospace was up almost 5 per cent or 19 at 421p as it continued to benefit from its move to reassure investors that the Al Yamamah arms contract with Saudi Arabia was safe.

The shares have suffered following press reports the contract had been frozen as the Saudi government faced a slump in oil prices.

Current fears by analysts are said to centre on the timing of cash payments to make up the shortfall caused. by the law all urice. BICC gained 2 to 80n after

A special dividend of 35p and full-year profits well above market expectations helped Ulster Television close up 28 at 220p. The company said it would continue to focus on the Republic of Ireland for further growth.

Bid speculation continued to power engineering group Weir, which achieved one of the better performances in the FTSE 250. The shares, which were at 162p in October, gained 10% to 265p. There was talk that any bid would need to exceed 330p a share to be successful because the company has already firmly rejected a 800p approach from Flowserve. The bid talk centred on another, higher approach from Flowserve, or Ingersoll-

British Energy recovered 30% to 645p with investors taking an optimistic line over the latest regulatory ruling on electricity pool prices, which might be released as early as today. There were also reports in

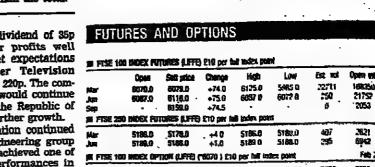
Rand of the US.

the weekend press that the nuclear power group was considering a bid for Yorkshire Electricity.

Hotels and gaming company Ladbroke Group firmed 7% to 270%p and Stanley Leisure 7% to 286%p following the abandonment of the William Hill flotation.

An announcement that Mirror Group had shunted around an 18 per cent stake in Scottish Media Group prompted a couple of raised eyebrows. The shift of the 12m share holding in SMG from Scottish Daily Record and Sunday Mail to Mirror-Group was principally a tidying-up operation.

However, it led to some speculation that the housekeeping might have been carried out ahead of a vard it said a joint venture involv- sale - that Mirror was trying ing Balfour Beatty Rail, its to make it easier for a buyer rail engineering and services of the whole group to dis-



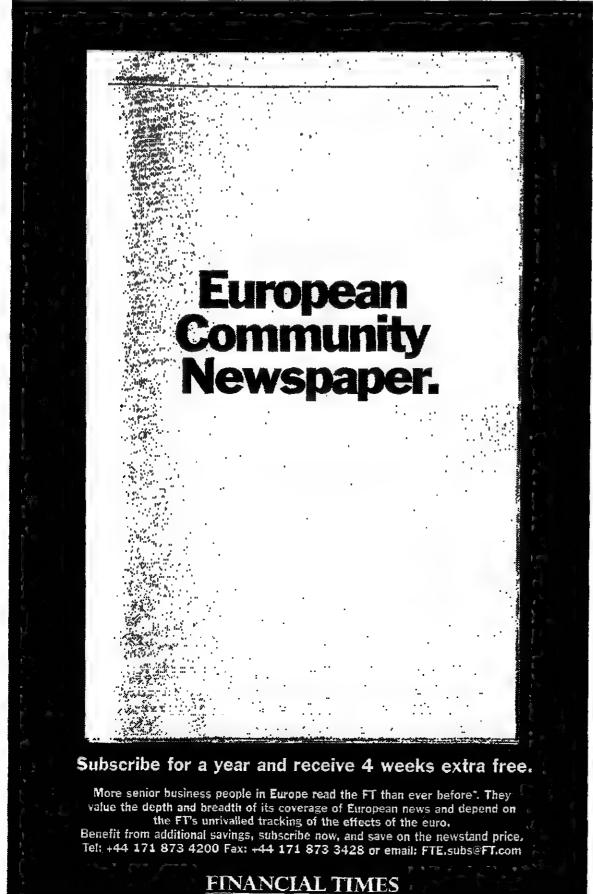
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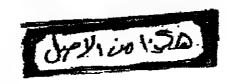
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٠.	G.	102	105	\$6	Do Cap	98		-	-	-	-
_	RP.	15.0	100	90	Clase Sins Dev WCF	100		-		-	-
	FP.	er.a	10316	100%	Entenced Zono 1st	101'4	-18		-	-	
		38.2	714	7	Randov Procumes	7.		-	-		
_	28	- 14.5	28%	20%	(Calific Prograd)	200			-	-	
- 6	ĒΛ	44.6	100%		Junior Enhanced	98'-	+1+	_	-		-
₹	ĬŘ.	93	170		Do Zaro Dw Pri	1071	+1	-			·
-	EP.	LID	100%		THEA CHEMIN	109%	-	ts.			11.2

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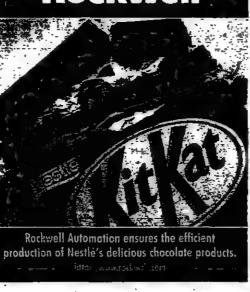
FTSE GOLD	MI	IES I	NDE.	X,				
	Feb 19	in chig	Feb 18	Year age	Gross div yield %	Total robum	E2 w High	eek Lou
Gold Minos Index (28)	907,51	9.3	8044	1086,62	2.02	913.00	1361.57	701.68
in Regional Indian								
Aldica (II)	984,36	-1,0	174.28	1098,75	4.25	WLY	1484.04	765.63
Australia (5)	1141,25	1.4	1125,12	1334.75	269	1153.28	1600.53	815 93
American (11)	854.90	0.7	848 47	1014.65	0.85	651.51	1317 41	847 6a
Complete, F78E International Basis Dil Dollars, Basis Valo	i Limited 19: 1980 (1999. AI 00 31/136	rigide read IZ. † Parti	rred. Pige of Labori	ren in bracke prices were	ii sion n Accidibile	nder di sa iar ibe ed	mpenjes. Mira



FTSE Actuaries						_A Filter	X.	Th	e Uł	< S	eries	TRADING	VOL	UME	
Freduced in conjunction	with the Fact	iliy ana	Institute	น 4ชยภ์	143							Major Stoc	_		_
	E Silg	Day's	Ess	2 850	Year	- Cross	fig	list	ME	No act			Vol 00019	bucs Caparod	change •1
FT8E 100	76 T		Index.	Rib 19 8031.2	5702.L	2.63	yiel/% E.M	1.93	24.86	11.54	2882.61	ASSA GOS	1347 12 065	901 960 146	-
FTSE 250 ex len Tr	5180 5206	J +0.1	IBA1.A	5173.1	5044,8	3.22 3.35	2.78 2.91	2.14	18.17	10.68		Abbey Isligani Alliance & Lincolne	5 029 1 107	1237 784	•14
F176, 300	2875	7 +0.0	8297.9	2859.5	2716.1	2.72	2.38	1,97	23.35	5.54	2507.53	Affice Cornect Affice Corlete Angles Water	4,496 2,327 1,568	4715 8874 781	
FISE 350 ox law Tr FISE 350 Higher Yield	2882 2889	5 +0.2	3050.0	2854.1	2704.0	2.73 3.79	2.33 3.29	1.95	33,16 17,80	5,80 3,81	1340.50 2069.59	Annye, (Fill. Femile Mild.	381 4.219	497% 1265	- 5
FTSE 350 Lower Yield FTSE SmallCop	2755.5					1,68 3,61	1.50 3.00	2.21 1.55	17.36	7,47 5,18	2279.32 1996.84	BOC BG	1.251 7.185	816:1 3814	e154
FISE SmallCap on law Tr FISE AU-Short	2226.9 2779.5	5 +82	2553.97	2221.30	2435.60	3.22	3.18 E/II	2.11	15.48	4,36	1993.78	EF Actual SSIeps	5 807	3151-e	+14°
FTS /4- Chart of the 17	2791.0	8 +0.5	3200.85	2775.83	2652,75	2.77	248	1.99	22.65	5,41 5,46	2558.54 1321.71	BIN State	17,949 27,937	7058°s	
FISE Redging at lev 'I'	1231.1 1243.6			1227.89 1240.08		4.02 4.59	3.26 3.74	1,40 1,45	22.20 18.82	2.31	13年2年	Bara of Scaling Burgaye	1.796	990's 1967ad	1
PTML AN-Small PTSE AN-Small ar law Tr	1278.1 1285.3			1274-52	1408.52	3,70	3.06 3.20	1.86	18.20	2,80	1444.37	BANT BANT Ben Grein?	2,319 2,500	700 135	+3%
PISE AIM	821			820.4	1006.3	1,38	1.11	0.89	907001 JOTES	0.75	1484.88 764.97	Book Briscon Assuman	7,901 2,208 418	1210 1264 1264	1.7
FTSE Actuaries indu	Stry Sectors 2 Str	Day's	Sen.	2 Sio	Year	Street	Sint	No.	₩	M ad.	Total	Brit. Assessable Botton Arreson	21,120 17,254	41	- 11 - 15 - 151
	Ha 2	der's	wise .	Feb 19	ago	ylate?le	year.	ries.	PODO	140	Police	British Edward	1167	160 845	-304
10 RESOURCES(18) 12 Editación industrian(5)	3864.1 2988.1	7 +1.0	3426.93	3789.25 2957.52	4365.71 3116.16	3.88 4.55	\$31 4.19	1.15 2.05	29.48 13.39	0,47 3,75	1803.54 965.13	COLUMBIA COLUMBIA	1432 2 135	490m3 9474	-1914 -214
16 Oil, integrated(3) 16 Oil Exploration & Prod(18)	4483.8 1288.0			4388.26 1304,95		3.57	3.20 3.70	1.03	34.00 29.83	0.00	2141,90	COLT Telecom	1,345 1,345 1,543	1742	+45
20 GEN INDUSTRIALS(190)	1830.8	0 +0.5	2099.62	1821,77	1998.50	3.70	3.35	2.32	14.24	4.28	1098.38	Cathe & Wireless Cathury Schoolspan Cartes Carens	1,756	4°166 4°1601 400	-84
21 Construction(37) 22 Indiana (1886)	1328.6 1581.8		1523.70 1814.05	1323,64 1583,84	1445.09 1674.52	8.83 4.75	8.13 4.13	3.06 2.12	10.67	1.63	1206.86	Contrex	4,527	. 52274	40 404 400
23 Chemicals(20) 24 Diversified Industriats(4)	1868.7 1016.6		2148.14	1875.00 1018.11	2541.93 1378.58	4.87 6.45	4.80 5.88	1.09	12.92	1,44	972.30	Dolly Med & Gen. Diagon District	7,540 2,532	3180	+45 +75 +86
25 Bectronic & Elect Equip(25) 25 Engineering(53)	2748.2	+0.9	3151,83	2722,75	2137.63	2.78	2.37	1.99	22.56	5.26 15.40	648.46 1548.86		841	7671 45419	486 425 470
27 Engineering, Vehicles(10)	2319.4 4073.6	B -0.1	4671.80	2291.82 4078.19	2702.02 3636.61	3.82 2.20	2.19 2.02	2.36 3.23	14,49 17,60	6.76	1531,37 2270.02	Foreign & Göl. 1 T General Pictin. Galleher	474 6,22 5	194".	48
28 Paper, Polog & Printing(16) Mi consumer 2002/282	1661.3		1905.32	1668.31	2033.32	6.29	6,84	234	8.48	5.44	769.85	Rano treficane Cometa	1,100 8,345	4194 2031 1190	-454 -434
32 Alcoholic Beverages(5)	3591.2	+1,3	4118.54	3544,74	3459.50	2.20 3.44	2.05 3,20	2.03 2.13	27.95 17.06	5.90 0.34	2435.68 1439.79	615 GE	3,794 2,418 2,477	770	-20
33 Food Producers(26)		-0.6		3520,03 2263,30	3624.42 3249.08	2.44 4.49	2.11 4.08	2.31 1.94	22.13	1.3% 0.80	1777.02 874.80	980s HSSSC (75p sint	1,151 4,713	387 155 1409	144
36 Health Care(14) 37 Pharmaceuticals(20)	2390.71 11019.01			2076.7N 10836.01	2222.44 10563.89	2.15 1.60	1,99	2.11	27.55 43.20	1.88	1545.18	HSBC #46510) Hsbiro.	1.390 2.360	1577 167	• 7
38 Tabacco(3)	7291.10	+1.1	6361.74	7213.51	4898.15	4.31	2.93	2.23	12.99	0.00	3976.65 2077.53	Heraten Harps 45	1,704	47714 38874	-366 -414
40 SERVICES(281) 41 Distributors(25)	3873.6 1905.5	-0,8		3854.73 1921.37	3104.78 2518.56	2.20 4.92	1.84 4.10	2.08	27.29 12.52	5.80 1.53	2158.49 785.74	Impose Takong Register	7,061 2,635 4,832	530 2524 7780	17 Y
42 (.eisure & Hotelo(31) 43 Media(45)	3637.93 5190.53		4172.09 5952.63	3595,74 5155,03	3487,41 4137,00	2.42 1.98	2.24	2.89 2.13		20.10	2091,58 1985,39	Ladinoig Land Seguniès	3.616	788	+3% -16
44 Retailers, Food(13) 45 Retailers, General(41)	2534.5		2906.75 2549.85	2572,76 2202.61	2822.60 2390.86	3.50	2.89 2.70	2.16	16.07	4.48	1790.84	Lagal & General Litera TSS Lagarithms	7,576 7,576	873 803'445	- 9 - 18
46 Telecommunications(7) 47 Bransnies, Pobs & Rest.(22)	6382.43 3579.45	+0.1	7296.63 4105.02	6356.30 3827.04	3397.95	1.41	1,16	1,64	17.99 53.80	5.33 4.13	1379.09 3138.42	Marin & Spendir Mathiest Bark	2,909 6 150 3,632	2024 2714 2770	+111
48 Support Services(68)	5203,7	+06	5967,81	5171.68	3861.75 4007.71	3.52 1.20	2.65 1,03	2.20 2.62		12.78 2.13	1864,20 3450,43	Matterial God Railbeat Perser	2,829 5,590	461 507%	+8% +13
49 Transport(29) 80 UTILLTRES(20)	3558.50 4052.00		4847,06	3648.86 3897.11	3105.13 3679.76	2.93 3.96	2.48 3.35	1.96	-	7.87	1610.32	Moranca Rockt Moranca Union	1,171	48573 453	-1ft
62 Electricity(7) 64 Sas Distribution(2)	4589.50 3250.43	+1.5	5240.85	4501,90	4139.63	4.42	3,60	1.67 1.71		7.85	1975.37 2730.59	Grange Peneggi	4.243	9406 ₂ 1364	-11
68 Water(11)	3315.86			3183.06 3304.34	2811.72 3178.91	2.06 5.05	1.67 4.68	2.37		0.00 24.10	1894,68 2105.99	På 0 Pomprägn	1,038	694 694	4612
68 MIN-FRANCIALS(FPI)	2827.00			2801.09	2002.02	2.71	237	1.91	34.20		2336.16	Raftrack Recist & Colours	1,150	145	-1
70 FINANCIALS(120) 71 Baris, Relab(12)	5378.05 6141.34		6167.75 9336.75	5409.33 8184,40	5614.35 8228.26	2.97 3.05	2.60 2.66	2.20 2.18		20.67	2528.15	Republical Perception deploy	2,540 3,677 6,167	#48 #234 #4514	-E
73 issurance(21) 74 Life Assurance(8)	2305.56 7477.50	-0.8	2644.09	2323.04	2526.98	2.88	272	2.04	18.78 · 21.29	46.89 0.18	2902.95 1933.29	Reutes Rio Tisto	3 144 2,638	807	4
77 Other Family(21)	3923.51	-0.2	4490.B1	7527.33 3829.98	7281,80 4268,96	2.58 2.78	223	2.70 2.45		0.00 7.71	3370.H2 2428.45	Rolls Rayor Rayal & Sun Albanos	4,289	777 2587 539	430
79 Property(48) 80 Investment Transts(117)	1789.93 3713.06	_	2052.74 4258.28	1808.00	2368.52	3.48	2.97	1.61	22,33	2.79	1194.71	Royal Bank Scotland Salamay	1,146	121 2714	ية. مالد
89 FTSE All-Share(826)	2779.97			3666.23 2764.70	3666.64 2544.96	2.26 2.76	2.41	1.14		584_	1388.00	Schooling Schooling	5,641 1,33	358 to	7h
05 FISE All-Share on her Inc			3200.85	27/5.83	2652.75	2.77	243	1,99		5.41 5.46	2558.54 1321.71	Schoolers MAI School & Revisable	4,155	1026	-15%
formation Technology	1820.76	+1.5	2068,11	1793.07	1241.09	0.50	0.42	4.亩	53.55	0.99	1831.38	Scot. & Stat Learny Scottage Power	6.176	5E2 987%	-6 -67:
Hourly movements												Servicer Service Trust	3,777 1406	940 940	•114 •13
9.03	19.00	11.00	12.00	13,00	14.00		5.00	16.10	High/	day	Low/day	Shell Transport Seriestine Geochem	4003 18,441	(100 mg)	*10% *25 *27
TSE 100 6037.1 TSE 250 5180.1		6016,4 5187,9	6000.6 5184.6	6001.4 5180.6		-	36.9 80.5	6072.3 5175.2	608		5994.8	Singles Inch. Statement	4.279	34374	
TSE 350 2962.	7 2860.9	2854.8	2848.2	2848.2	2851	2 26	62.4	5176.2 2876.2	518 287		5175.8 2846.0	Standard Crienced Bun Life & Promocial	1722 284	778 90311	-77
SE Al-Share 2767.8	5 2788.22 2	253.60 780.66	2253,39 2754,53	2253.14 2754.51	2757.38	276	7.88	2254.56 2780.43	2255	.55	2281.64	Tolottess Corners. Teaco Thomas ellucion	5,038 14,208	373 173	
na of FTSE 190 Day's high: 16:02:3 na of FTSE AS-Share Day's high: 16:	0 Day's lose 11:57-1	E ETTE un	0 1000mm u		-				2783.	-49	2752,49	Transportika Transport Volumen	3219 3219	1060kul 217	45
effec information is socialist Of	htte://www.itea.co	242W. FI2 №	10-0039	INDUSTRIBUTE	E 2005 20 ¢	ari/98	LON: 210	45/	C1/96)			ilki, Henz & Madis Voleni (1985as	77.800 751 C.818	925:: 93: 112	44
FISE interpational Limited 1999 The London State Exchange and	i i NG HiDanciai Tiv	uto anni an	a commend from the	TPE Indiana	-Heart						ļ	Vocalizas 1877	12377	1139 4611	NA.
nder Iceruse. † Sector P/E ratios Medica: Rebus Grp (FTSE Small)	greeter maa ac ar	out sten	ML ‡ Valoe	e are nego	the.							Wigned William	2862 454 1307	8835 3554	-24
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Rockwell



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Emerging markets:

Prices applied by Planteld Spote Information.

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PARTELY OF ACTUATION AND THE PARTECULAR MARKETS	US .	-	Pound		1000X 10 1	ion Incel	Lucal .	Gross		THE STATE		18 1990 -	Lacal .		GLIA, NO		Pe 19		Parts dig	% Chap
Figures to parenthemes of stock	Dollar Indes	Change 14	Starting Indus	Yes , Nobec	East lades	Carrectly	% chair on day	The Yeard	Dellar Tedax	Specing Indux	Yen Heller	limb limber	paper.	52 waak 15ab	52 mark	(sicon)	Medial .	7	**	31/1200
Australia (75) Austria (21)	213.57 181.00 396.48	2.0 0.1 -2.7	194.3 184.8 380.7	137.90		185.76	1.5 1.3 1.1	2.01 1.00	269.46 180.78 396.69	190.11 164.08 360.65	158.64 136.92 300.45	214.98 183.68 351.66	219.22 163.88 351.86	219.95 253.73 446.95	163.86 165.27 277.19	208.12 200.07 277.48	Argentina. Boozii Chilo	757,12 220,86 477,56	+1.7	-8.1 1 -19.7 1 +5.8
Stigism (22) Srezi (29) Canada (113)	105.51 204.32	-0.2	96.00 185.90	1 155.57	109.51	-374.83 220.67	1.3 0.6	6.19 1.80	105.77	96.00 164.73	80.11 - 154.15	196.53 286.84	399.92 219.32	269.34 248.78	89.92 159.94	231.50 220.69	Optomité* Ministro Paru*	350.76 513.55 137.30	+0.4 +1.5 +0.6	-13.3 +6.5 # +2.2
Denmark (34)	453.31 565.57	-0.8 0.5 0.7	412.46 582.75 290.36	446.14		658.56	1.9 1.9	1.74 1.73 2.67	457,49 580,94 318,88	415.24 527.28 287.59	440.00 239.99	465,44 845,95 290,53	412.28 645.95 290.53	537.33 661.25 354.65	420.12 336.02 252.02	460.84 336.02 252.02	Yenetsele ⁴ East Asia	352.34	-0.7	-22.2 A
Prence (74)	379.13 253.63 396.72	-20		7 193.23	232.44	224	-09 -32	1.42	258.94 414.57	235.02 376.28	195.12 313.90	234.82 425.39	234,92 851,93	325.61 423.65	226.26 211.47	244.87	(triner indis [†] indise	70.63 70.63 22.64	-4.0 -0.1 +0.3	-152 A +10.0 A -6.5 A
Streece (36)	270.13 49.23	-2.7 1.0	245.78 44.80	205.81 37.51	250.36 51.10	258.74 257.30	-2.7 1.1	4.54 ·	271.5B	251.55 425 48.57	210.24 36.53	284.84 50.04	275.13 264.38	382.65 64.52	196.54 19.84	339.34 53.18	Xoren* Maleyula	43.00	-4.3 -8.0	-95 Å
Intend (14)	539.27	82 1.1	150.31	. 125.57	215.32	215.32	13 22 -8.1	1.88 1.88	538.29 163.46 95.38	148.36	407.78 123.81 72.24	532.30 210.64 97.67	532.30 210.84 72.24	905.85 192.64 107.92	396.15 128.85 75.83	461.31 132.90 103.53	Patietas* Ptatippines Sti Lanks*	85.90 115.58 72.71	+0.2 +0.2 -0.5	-82 B
Japen (445)	94.75 1219.42 475.24	-0.7 1.7 0.1	1100.50 432.40	929.06		13229.57	21	1.94	1195.99	- 1005.24 431.14	908.11 359.78	1230.30 425.75	12951.78 425.75	1733.73 582.73	787.15 394.02	1526.71	Talleren, Chilani Theilined	107,48 57,24	-0.4 -1.5	-72 -84 G
Norway (37)	57.57 22.78	-09	81.48	- 51.48	70.13 231.32	296.88	2.6 -0.4	226	8L90 224.81	58.91 204.04	49.15 - 170.27	06.50 230.60	63.90 237.81	77.84 357.71	45.68 181.86	77.34 301.05	Czacii Rep	41,35	-3.5	-185
Philippines (22) Portugal (18)	84.25 247.86		225.51	188.83	306.53	305.58	-0.1	1.80	34.49 250.98 192.79	76.50 227.80 -174.96	190.69 146.81	36.80 305.90 197.82	162.77 306.90 151.00	108.98 299.39 246.74	42.48 194.13 182.45	90.57 	Mangery" Polant®	700.32 257,90 514,15	-4.4 -4.4 -1.8	+14.5 G -8.1 G
South Africa (95)	198,54 187.08		170.22	142.53		- 255.37	-83 -83	1.79 3.52 1.87	190.34	172.75 344.81	144.16	195.31 426.72	255.47 426.72	346.20	1\$1.55 290.81	279.76	Portugui Ruggio	280.53 30.35	-1 <i>A</i> +5 <i>7</i>	-3.9 G
Spein (30)	379.10 523.06 385.83		344.92 475.91 351.14	398.51	· 542.86	622.25	1.4 -0.4	1.95	520.74 562.55	47284 358.11	394.41 297.17	534.34 402.88	613.86 346.45	628.19 447.85	379.10 367.23	504,03 373,96	Shribin Turkey ^{ee} Michael Ship	41.23 181.35	-42 +85	-5.4 G
Swizerland (30) Thailand (31)	21.24 381.70	-0.5 -0.8	19.32	15.18	22.04	30.94	0.8 8.8-	23H 279	· 21.34 · 384.95	19.37 349.39	16.18 281.76	21.90 395.00-	30.86 349.39	33.84 481.84	8.15 307.96	31.58 363.37	Egypt lornel	76.74 103.68	· =8.1	+19.1
United Magdom (201)	517_24	0.2	465.15	389.50	530.59 470.61		0.2	1.29	510.28 452.78	410.91	365.46	- \$23.80 -464.55	510.28 384.20	\$27.72 467.80	390.12	420.59	Jordan Maramo	234.15 170.27	-8.9	+8.7 #
Aspericas (784) Europe (723)	453.54 347.70 98.08	-0.6 -0.6	412.75 \$16.36	254.91	360.58 -36,18	327.16	02	2.08 ·	348.73 99.18	90.02	254.88 75.12	355.86 97.27	38.33 97.27	285.24 113.52	282.88 \$1.58	314,02	S Attor	129,18 117,66	-1.9 +8.9	+32
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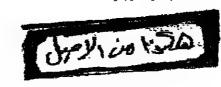
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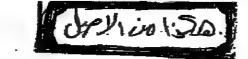
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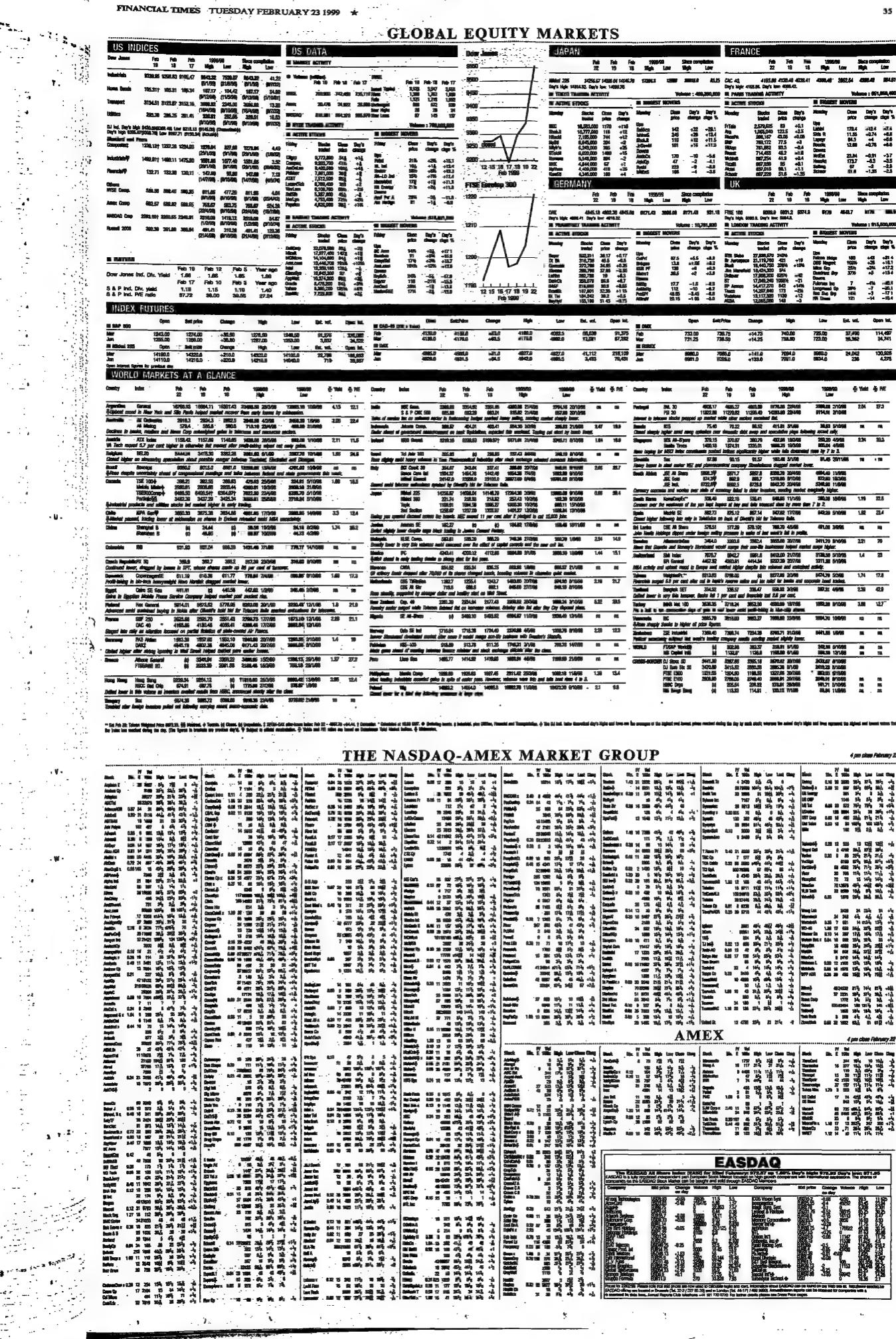


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The EASDAC AN Store Index (EASI) for 22nd Fabruary: 972.57 up 1.89% Day's highs 973.53 Day's levet 971.50 EASDAC is key recreased adoptoder per European Soct. Makes tocased on high grown comparises will international application. The shores of immension in the EASDAC Section Marks on the location and religiously EASDAC Nationals.

EMERGING MARKET FOCUS

STOCK

Bourses advance amid currency uncertainty

WORLD OVERVIEW

Another round of broad currency uncertainty in Europe was balanced yesterday by special situations and a solid start on Wall Street, with the result that stock markets moved steadily higher, torites Jeffrey Brown.

Asia sent out few signals. Tokyo reversed three days of decline with a gain of 1.1 per cent, but it was a halfhearted performance at best

which extended its rally to 9 per cent in two sessions.

European markets traded rency weakness from the opening bell with the euro dipping below 1.10 to the dollar at one stage, an 8 per cent decline from its peaks of early January.

Dollar strength, traditionally good for European equities, has recently tended to

However, Wall Street, up into further marked cur- 100 points at the close of the European day, showed an early turn of speed and Frankfurt, which spent most of last week back-pedalling, bounced in late trading to close 1.3 per cent higher. Paris, enlivened by a stratospheric debut for the newly launched Air France shares,

Olivetti's bold \$58bn bid for

its bigger rival, Telecom

Italia, the former state

monopoly, set bells ringing

unped its price target to \$12.

Olivetti ended an unusu-

ally strong run for a take-

over predator with a slide of

The FTSE Europop 300 Index

rose 17.03 or 1.41 per cent to 1,221.53. See Euro Prices page.

25 cents to €2.97 in huge vol-

ume of 163m shares as inves-

tors awaited details of its

Germany's Mannesmann

rose €4.10 to €124.70 after the

group said on Sunday it had

agreed to buy stakes held by

Olivetti in two Italian tele-

coms groups if the bid for

Telecom Ralin were success-

KPN Telecom in the

Netherlands rose \$2.55 to

645 with merger speculation

stirred by comments by Wim

Dik, chairman, that implied

the company was too small

Elsewhere, telecom' compa-

nies not regarded as take-

over candidates overcame

early weakness. Deutsche

a day's high of 63.50.

SOUTH AFRICA

Shares in Lazio were

Johannesburg edged higher in spite of an alling rand and

data showing the economy

20.0 to 5,902.2 and industrials

rose 18.6 to 6,711.1. Golds,

The overall index put on

technically in recession.

Jo'burg shrugs off rand ills

to survive alone.

planned capital increase.

stage, climbing to €18 before ending at a 15 per cent pre- gain of 12 per cent. mium in almost 10m shares traded. The stock went limit up on several occasions as

Trading suspensions were also a feature in Milan. where turnover in Telecom Italia, the target of an auda-matic gains for the RTS-IF cious takeover bid from Olivetti, rose to record levels. cent this month and is now

Telecoms hit right numbers

halt the downtrend for inter- the sound barrier at one times that of its predator, in dollar terms - a long way ended with a two-session Russian shares continue to

storm ahead and the latest uptick for volumes suggests the authorities attempted to that the return of the longmaintain an orderly market, absent foreign investor might have begun to creep beyond the tentative stage.

However, this year's draindex, which has risen 36 per

was to be found in Taipei, European Central Bank to at £14, the strine nudged stock market value five lows, shrinks to 12 per cent short of the 30 per cent racked up so far by emerging market leader Turkey.

The volatility of euro-zone markets has led to concentration on core stocks. According to Salomon Smith Barney, the 50 leading euroshares sell at a premium of 7 per cent over the wider market on 1999 earnings, or 15 per cent excluding the core 50 shares from the wider

fails to convince The Turkish stock market's

rally of the past two weeks seemed to some observers to carry all the hallmarks of news viewed through rose-

The IMKB National-100 index fell 2.2 per cent yesterday to 3,636,35 after 10 sessions of gains. They had taken the index more than half way back to last July's all-time high of 4,530.99 before the market lost almost 60 per cent of its value on the back of Russia's Denotal crisis.

A first wave of investors, mostly foreign, rushed in after the International Mone tary Fund held out the promise of aid to Turkey in return for an ambitious plan, after April 18 elections, to fight louble-digit inflation.

"The first hint the DMF could come up with an agreement involving financial aid changed the risk perception of the market," says Murat Gulkan, research head at Bender Securities. Last week's capture of

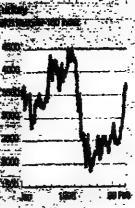
Abdullah Ocalan, head of the PKK Kurdish guerrilla group, triggered more buying, this time led by Turks. Here several possible benefits are listed by analysts: the resulting popularity of Bulent Ecevit, the caretaker prime minister, could ensure the elections deliver a victory for his and other mainstream secularist parties rather than the Islamist Vir-

office is opposed by the country's military. Second, an estimated \$7bn spent annually combating PKK insurgency in the south-east could finally be put to better use. The end of the conflict could also fix

tue party, whose return to

Turkey's poor human rights record and improve relations with the European Union. These virtuous circles

depend however on some big "ifs", analysis concede, Mr Scevit may not sustain his new-found popularity until April. Even a coalition of



might not have the stomach for bitter IMF medicine unless desperate for Fund

Also unclear is whether any government will have the strength to take bold political action to undercut support for the PKK. In Turkish markets.

people are particularly prone to over-react," says Suleyman Tombul, head of international capital markets at General Finance Securities. He sees a parallel between this month's exuberance and the bearishness which since last year's emerging markets

crisis has driven prices down to levels similar to those seen at the height of Turkey's financial crisis in 1994. "It's the same with the news now; all we have are a couple of 'Hail Marys' and the statement by the international Monetary Fund."

in Turkey's favour, however, is the fact that its stocks have been among the most under-valued among emerging markets.

"With these low valuations everybody is looking for a reeson to buy," says Jurgen Odenius, emerging markets strategist at Warburg Dillon Read, who points out that Russia is "the only other country with similarly low valuations" although "the potential for good news in Turkey is much higher".

Leyla Boulton

High-techs jump as Dow crosses 9,400

AMERICAS

US stocks rallied in early trading with sharp gains in transport and high-tech shares helping to lift the Dow Jones Industrial Average back above the 9,400 level, writes John Labate in

"Stocks were strong in Europe so the tone of the day was really set before the [US] opening," said Dan Mathisson, head stock trader at D.E. Shaw Securities. We're seeing a pretty good day all around."

The breadth of yesterday's buying remained bullish into the afternoon session, with advancing shares leading declining ones by 2 to 1.

By early afternoon, the Dow was 1.22 per cent or 114.10 stronger at 9,454.05. The Standard & Poor's 500 index was also on the upswing, gaining 18.39 to

After a rough time last week, technology and small company shares also particlpated in the upward move. The Nasdaq composite index gained 27.75 or 1.22 per cent to 2,311.35 while the Russell 2000 index of small-cap stocks was up 4.67 to 396.97. In the Dow, computer maker Hewlett-Packard rose

more than 4 per cent at \$71% and financial services provider American Express was \$44 higher at \$107%. Among the decliners Coca-Cola was off \$1 to \$64%. Online trading company

shares surged on speculation that Goldman Sachs could consider a takeover to enter the internet investing marketplace. E*Trade rose 15 per cent to \$46% and J.B. Oxford Holdings rose \$2 or 25 per cent to \$10. Other Montreal bounced C\$1.60 to internet shares were (\$6.00).

strongly higher, with Amer-

from "market perform".

Delta Air Lines gained \$1 & Lufkin & Jenrette rated the shares a "buy". Other transport shares were equally strong with UAL, parent of United Airlines, up \$1% to

US Treasury prices were

weakness in the resource The TSE 300 composite index was 62.76 higher by midday at 6.472.30 in volume

stocks offset continued

In the utilities sector, Teleglobe put on C\$3.25 to C\$48.90 after CS First Boston upgraded the stock to a buy from hold. BCE climbed

Tempering the gains was metals group, Noranda came under pressure early in the session although by midsescents ahead on the day at

Wall Street and perky peso lift Mexico City

rally in early trading, helped was up 45.56 or 1.1 per cent by the good initial tone on at 4.345.88. Wall Street and a solid start in the foreign exchanges for

Brokers said the peso was perky ahead of the latest higher to extend its recent trade figures, widely expected to show a significant January. The upbeat currency mood spilled over into Bovespa index was up 52 at equities and at midsession 9.065 at midsession.

MEXICO CITY continued to the benchmark IPC index Among leading stocks, Tel-

mex improved 55 centavos to SAO PAULO pushed rally, but brokers described trading as subdued ahead of key political meetings scheduled for later this week. The

ica Online gaining \$74 to

\$19 after BT Alex Brown raised its rating to "buy"

higher by midday in advance of Federal Reserve chairman Alan Greenspan's two-day Humphrey Hawkins testimony before Congress. The benchmark 30-year bond was up 5 to 98%, sending the yield lower to 5.364 per cent. TORONTO was higher at midsession as strong utility and industrial products

of almost 24m shares.

Spain's Telfónica, seen as a good acquisition target because it is fully floated but undervalued, put on €2.17 to \$41.75. Portugal's Telecom, another target for consolida C\$1.90 to C\$48.90. tion, was 81 cents higher at

the continued slump in resource-based stocks. In the sion, it had picked up from a low of C316.40 to trade 5

Banks stayed in demand. Royal Bank of Canada improved 65 cents to C\$79,15 and Bank of Nova Scotia 35

Telekom put on 35 cents to 639.50 and France Telecom Telecoms aside, MILAN

saw a rapid take-off by Alitalia after reports the airline and its partner, KLM, were in talks with Air France about an alliance. The shares closed up 41 cents at

In Italy, Telecom Italia initially soared more than 11 per cent as investors ramped the shares up above the €10 offered by Olivetti. By the close, Telecom Italia was 82 cents higher at 69.86 while its subsidiary, Telecom Italia Mobile, closed 37 cents ahead at 66.13, off a day's high of 66.32. Goldman Sachs, which raised its recommendation on Telecom Italia, also

gains after the team moved into first place in the Serie A soccer championship. The shares hit an indicative price of €8.10 against a closing price of 64.65 on Friday.

The broad market also railied strongly, taking the Mibtel index up 591 or 2.5 per cent to 24.147. FRANKFURT rose 64.44 to 4,887.70 on the Xetra Dax

Wall Street. Allianz gained €2.40 to #272.50 shead of tomorrow's results statement reports tomorrow and RWE, which puts out annual figures today, added 88 cents to €38.80. Reporting on Thursday, HypoVereinsbank cased 51 cents to 651.84.

index after a late surge on

the back of early gains on

Metro put out a statement denying it planned to bid for Carrefour of France and gained €3.81 to €67.60.

PARIS staged a late rally, ending 0.9 per cent higher after spending the day in negative territory. The CAC-40, up 85.38 to 4,165.86, was rescued by Air France's soaring debut.

Shares in the partly privatised airline, representing 20.7 per cent of the company's equity, closed at a sharp premium to the €14 offering price for individual investors - €14.20 for institutional Trading was volatile and

the stock repeatedly suspended after hitting its higher and lower limits. Demand for Air France shares had piled up in the morning, with the grey mar-

ket briefly posting a 3,000

per cent premium minutes

however, slipped 18.6 or 2.1

per cent to 874.3 in line with

Platinum stocks had a

good day on perceptions that

the metal was in short sup-

ply globally and ahead of

expected robust results from

a weaker bullion price.

suspended for excessive before the listing began, There was little else for investors to chew on in an otherwise dull market, despite isolated performances by BNP, up 63 to €77.50, Air Liquide, €8 higher to €143, and Legrand,

up €9 to €199. AMSTERDAM advanced 10.68 to 528.31 on the AEX index with strong gains for Philips and Unilever supplying most of the upward

In financials, ABN Amro hardened 15 cents to €18.30 ahead of a results statement on Thursday, but Fortis fell €1.70 to €34.90. Chemical leader Akto Nobel shed 10 cents to €35.90 after full-year

Unilever jumped €3.20 or 4.9 per cent to €68.30 on widespread talk of a share buy-back. The foods and detergents giant unveils many predict a buy-back will be part of the package. Philips rose €1.40 to €65.20

and KLM, helped by an upgrade at Salomon Smith Barney, added 85 cents at ZURICH was higher with

such of the action found in the financials. The SMI index closed 134.0 or 1.9 per cent higher at 7,076.7. Swiss Life jumped SFr16 to

SFr956 on news it was to take over Gottard Bank, now controlled by Sumitomo Bank. Gottard put on SFx25 to SF11,387. UBS rose SFr9 to SFr455

although the bank denied a report it planned to integrate Its global operations in a move that would limit the relative autonomy of its investment banking and asset management divisions. STOCKHOLM rose 1.8 per cent, with gains in blue-chip

stocks lifting the general index 60.75 to 3,372.48. Insurance heavyweight Skandia added SKr5 to SKr140 on news that it would merge its non-life business with that of Nor-

way's Storebrand. Scania plunged SKr10.50 to SKr203 after Volvo broke off negotiations with Scania's main shareholder, saying it was no longer considering taking over the truck maker.

Written and edited by Michael Morgan, Bertrum Besot, Peter

mainstream political parties

Our results for 1998

In a number of our major markets 1998 saw the Stock Exchange during 1999 to supplement our toughest economic conditions for many years. existing dual primary listings on the London and That the Group is able to report increased operating profits before provisions of US\$9,051 million, a return on shareholders' funds of 15.5 per cent and declare dividends of US\$0.925 per share reflects the spread and robustness of our businesses and our ability to generate revenues and hold

The level of bad and doubtful debt provisions required to meet the Group's prudent policy on non-performing loans resulted in a 21 per cent decline in profit attributable to shareholders compared with 1997.

We are planning to seek a listing on the New York Group Chairman

3,962

2,604

87.1

Hong Kong Stock Exchanges. As a result we propose to consolidate our share capital into a single class of ordinary shares in US dollars and a share split so that shareholders will receive three new shares of US\$0.50 each for each share they now hold.

The year ahead promises to be very challenging. However, we enter it confident in our strength to withstand further volatility and in our ability to build on the strength of the Group to deliver further value to shareholders.

John R.H. Bond

1998	1997
US\$m	US\$m
6,571	8,130
4,318	6,487
41,002	41,582
USS	. US\$

0.925 0.831 The Group's total capital ratio and tier I capital ratio at year end 1998 were

13.6 per cont and 9.7 per cent, respective

Profit before tax

Capital resource:

Basic carnings per share

Dividends per share

Profit attributable to shareholders

The second interim dividend of US\$0.555 per share is translated at the closing rate. Where required, the dividend will be converted into sterling or Hong Kong dollars at the exchange rate on 16 April 1999.



YOUR WORLD OF FINANCIAL SERVICES

Headquartered in London, HSBC Holdings ple is one of the largest banking and financial services organisations in the world with a network of more than 5,000 offices in 79 countries and territories.

The 1998 Amusel Report and Accounts will be sent to starreholders on or about 16 April 1999 and copies may be obtained from p Corporate Affairs at the address below. Custodians or nominees that wish to distribute copies to their clience may request copies for collection by writing to Group Corporate Affairs, Requests should be received by no inter than 5 March 1999.

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Registered Office and Group Head Office: 10 Lower Thanses Street, London EC3R, \$A.E., United Kingdom. Web: www.issbegroup.com.

Exporters cheered by weak yen

ASIA PACIFIC

The yen's continuing slide against the dollar buoyed TOKYO yesterday, writes Paul Abrahams.

The benchmark Nikkel 225 average rose 158.63 or 1.13 per cent to 14,256.67 as the yen fell to Y121.7 against the dollar and the yield on the benchmark Japanese longbond remained steady at 1.735 per cent. The Nikkel 225 traded between 14,314

The rise was broad-based. The more representative weighted Nikkel 300 index rose 3.11 or 1.4 per cent to chief executive and a 221.7 while the Topix index of all first-section shares closed 14.4 or 1.3 per cent higher at 1,108.91. The momentum was up, with 840 stocks higher, 296 down and 157 unchanged.

Companies heavily dependent on exports were boosted by the yen's weakness. The shipping sector Nippon Yusen up Y25 or 6.3 per cent in heavy volumes. Mitsui OSK gained Y8 or 4.2 sald Kisen rose Y12 or 7.3 per cent at Y175.

profits warning, a change in would sell a stake in Ryohin stocks, while institutions

Ján 1999

restructuring programme on Friday, was the most traded stock yesterday, up Y116 or nearly 10 per cent at Y1,170. Toshiba, which has been among the most aggressive of the Japanese electrical conglomerates in restructuring, rose Y16 at Y730, while

Hitachi gained Y12 at Y744. Shares in Japan Seiyu, the jumped 5.7 per cent, with retailer, rose sharply in late trading on a Nikkel wire report that the group would announce a profits revision. per cent at Y196 and Kawa- The shares gained 5.4 per cent or Y21 to Y410.

extraordinary losses at other In Osaka, the OSE index closed up 156 points at 15,074.

WELLINGTON gushed firmly shead in good volume with NZ Telecom surging to NZ\$10 at one stage, another intra-day record, before closing all square at NZ\$9.80. The 40 capital index ended 26.45 or 1.2 per cent higher at

TAIPEI continued to advance, adding 241,30 to 6,213.63 on the weighted index to extend its rally since Friday's round of initiatives aimed at boosting investor sentiment to almost per cent in two sessions.

The financial sector, at which the government measures were largely aimed, jumped 6.8 per cent with a number of individual stocks going limit up. Among techs, United Microelectronics rose 30 cents at T\$46.3.

SKOUL closed 2.6 per cent lower as foreign investors, unnerved by the weakness of the yen, turned net sellers. The composite index finished at 508.49, down 13.69. er cent at Y175. The group revealed after Foreigners were net sellers NEC, which announced a the market had closed that it of Won22.2bn worth of

investors purchased Won 100m.

Large-cap exporters and securities were hardest hit by the yen's decline, with the securities sub-index retreating nearly 7 per cent. Seoul Securities dropped Won1,500 to Won12,600 while Hyundai Securities fell Won1.000 to Won15.500 and LG Securities declined Won900 to Won11,900.

Seoulbank fell Won455 to Won2,595 on profit-taking following news that HSBC Holdings would take over SINGAPORE rose 1.9 per cent, lifted by institutional

buying in blue chips. The placing of 10m to 20m European-style watrants on Singapore banks by Deutsche Bank also helped sustain last week's momentum. The Straits Times index closed 25.87 higher at

1,400.18, with SingTel

half the gains. The stock

advanced 14 cents or 6.1 per

accounting for more than

Among banks, OCBC rose 20 cents to \$\$7.85, UOB gained 15 cents to \$\$7.20, OUB put on 8 cents to \$\$4.76, and DBS closed 20. cents

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The state of the s

Annual country report

ails to convince Power passes back from the barracks

Africa's most populous state faces daunting obstacles as it prepares for democracy, write Michael Holman and William Wallis

Nearly 40 years after it won history, and grown sceptical make a fresh start against formidable odds.

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A STATE OF THE REAL PROPERTY.

人名 拉霉

The economy is in deep trouble, and the federal constitution is under strain; the army is embroiled in a civil war abroad, while at home it is grappling with rebellious communities in the vital oilproducing Niger delta

But indefatigable in their search for democracy, and driven by their loathing of military rule, Nigerians are determined to make a success of Africa's most important political transition since the fall of apartheid.

Provided the military government of General Abdulalami Abuhakar keeps its pledge, and as long as the electoral machinery can cope with the count, this week's presidential poll will mark the penultimate step in the phased return to civilian rule of Africa's most popnlone state.

Three months later - long chooses his cabinet - Gen Abubakar will on May 29 preside over the inauguration of Nigeria's first civilian louder since President Shabu the end of 1983.

For Nigerians, under the

independence from Britain, after many broken military tial candidates were selected. Nigeria is attempting to promises and false starts, only 10 days before the poll; getting this far will in itself be remarkable - although ing has been marked by the they also know that the same tactics that have given hardest part is yet to come.

been finalised; the presiden-

been bought by all three par-

ance for Democracy (AD).

Nor is there much evidence

of a new generation of Niger-

ian politicians, while support

for the parties is largely

Although its structure is

unchanged - Nigeria's

exports of 1.9m barrels per

day of oil still account for 95

and the naira was nearly on

Today the oil price is

around \$10 a barrel, its low-

allegiances.

politics a bad name.

Less than a year ago the country seemed set to remain in the grips of a regime that was loathed at Party (PDP), All Peoples' home and treated as a parish Party (APP), and the Alliabroad. Then fate intervened: General Sami Abacha. as commet and brutal a military leader as Nigeria has known, died of a heart attack in June last year:

The atmosphere changed overnight. Within days political prisoners were released by his mild-mannered successor. He went on to scrap an election that would probably have seen General Abacha exchange his uniform for a suit, lift the ban on political parties, and set August as the start date for a new fimetable for civilian

It has been an ambitious target, allowing the authori- per cent of foreign exchange ties barely six months to earnings and 80 per cent of enough to allow the courts oversee the compilation of government revenue - the to deal with litigious losers an electoral register for a contrast in fortunes is stork. while the president-elect population of 121m, supervise the creation of political in office for President Shaparties from scratch, and gari, oil was \$40 a barrel, monitor local government, exports were worth \$25bn. state and national elections.

Not surprisingly, there a par with the pound. Shagari was overthrown at have been some serious flaws in the process. The voters' roll is inflated by mil- est level for 12 years. Export soldiers for all but 10 years lions; the constitution, earnings last year fell to of their post-independence reviewed in 1996, has not \$9.5in, the naira is worth.

bled to \$29hn. In January, the military

government took the first step towards ending a 10year rift with the IMP by abolishing the dual exchange rate. It followed this up by ending the subsidy of local fuel, and prom-

Provided the incoming government sticks to the terms of the IMF agreement, modest relief is in sight: debt can be rescheduled, and a further IMF agreement on a

But while this will help close a 1999 financing gap, estimated by finance minister Ismail Usman at \$1.5hn, painful decisions lie ahead. Most economists expect growing pressure on the exchange rate, raising the ties - People's Democratic prospect that the new government will have to devalue the naira yet again.

The civilians will have other nettles to grasp. Not since the Biafra war of the into 1960s has the federation been under such strain.

based on ethnic loyalties and In the vanguard of calls for devolution of greater Consolidating this uncerpower to the regions are the tain foundation for democpeople of the Niger delta. racy would be demanding at where angry young protescivilians last held office, the share of the oil wealth the infrastructure has steadily region produces, have forced a 200,000bpd cut in output. deteriorated, the civil service has become more inefficient. If the government can and the economy is in crisis. implement a constitutional

IN THIS SURVEY

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provision that allows for an income of Nigeria's esti-increase of the producing mated 121m people has regions' share of oil reve fallen below \$250 and exter- mes from the existing level mal debt has more than don- of 3 per cent to 13 per cent, it would defuse tension.

But pressure for constitutional change comes from - the Yorubas, the dominant ethnic group in the cocoagrowing south-west, heart of the industrial sector, some of mous or independent state.

Barly disengagement from Sierra Leone, where some 15,000 Nigerian troops pro vide the bulk of the African peace-keeping force, is a likely solution to an unpopular commitment.

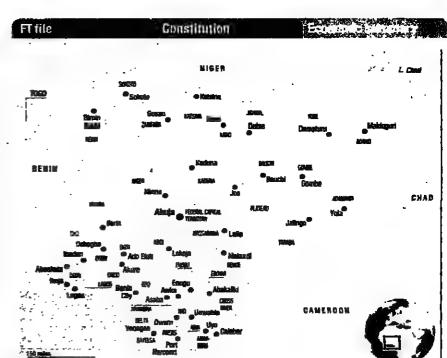
But it will also focus attention on a critical issue: how to convince the military, the main beneficiaries of the biltions of dollars of oil earnings that have been diverted over the years, to stay in their barracks. If any reminder of

Nigeria's potential were needed, it came earlier this month. Royal Dutch/Shell revealed that it was in talks with the government on an \$8.5bn plan that would generate net income for Nigeria of some \$20bn over the next 25 years. It should be good news. But prospects of a bonanza could san civilian resolve to keep to the terms of the IMF agreement.

One condition in particular goes to the heart of Nigeria's predicament: the IMF's insistence on public accounting and independent monitoring of the stateowned Nigerian National Petroleum Corporation (NNPC) and the central bank.

This poses a formidable challenge, for there is no precedent in Africa for a successful transition to democracy while implementing the reforms that destroy the patronage on which the political systems depend.

The next three months may yet be crucial in determining whether General Abubakar goes down in history as the man who made a change possible, or the man who handed his successors a poisoned chalice.



* Armer 9931773 at ter Languages: English (official)

niation; 121,5 million (1996 est

Federal Republic · Vitual of stalls Federal republic.

nonsing 36 states and the Federa Capital Territory (FCT, Abuia)

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due February 1986

All Peoples' Party (APP)

· Head of state General Abdulterlami Abubakar, heed of the PRC and the government; assumed power in June 1998

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NANCIAL SERVICES

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agest banks in Nigeria and one of the key players in the internati With significant foreign shareholding, UBA
enjoys strong presence in the major financial
centres of the world: from foliamesburg to
entors strong street as Well Street. UBA mosassis correspondent relationships 8A is your preferred provider o with aday synds in over 70 countries. UBA is member of SWIFF and has branches in 1864 SWIFF and SWIFF Avenue NY 10022. opening of letter of credit bills for collection Receipt Programme which provides even greater process to faternational interests. international money transfer information on business apportunities credit reference consortium landing



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Caught in a two-way squeeze

Escalating debt arrears at a time of falling oil prices may constrain early economic growth in the next century

With the steep fall in the oil recent revisions suggests price and the prospect of that the figures have not yet weak prices over the next few years, Nigeria's foreign debt crisis has assumed new, more serious, dimensions. The country is now caught in a classic two-way squeeze of tumbling oil receipts and escalating debt arrears. Last year's scheduled debt-service was \$4.4 billion, about half of estimated oil export earnings, yet the 1999 budget provides just \$1.7bn for servicing foreign debt, implying that some \$2.5bn in new arrears - on top of the \$15 billion already accumulated

 will be incurred. This year, oil earnings will fall further, underscoring the need for an early debt agreement with the Paris Club of official creditors to whom Nigeria owes about \$21bn, more than \$16bn of which represents arrears,

Just how sympathetic the OECD lenders will be depends first and foremost on their view of the sustainability of the incoming civillan administration's economic programme. Nothing will move until Nigeria has an IMF Enhanced Structural Adjustment Facility (Esaf) loan in place, but with the international community apparently willing to treat Nigeria as a special case. debt relief could become aveilable this year.

fact that some governments. keen to secure export orders in the dog-eat-dog world of official export credits, will push for rescheduling. Foreign suppliers will be that much keener, too, as Nigeria accelerates its privatisation programme, thereby opening the way for substantial new investment in telecoms, electricity, transport and oil.

As well as the usual IMF programme, without which there can be no Paris Club rescheduling, two other demands seem likely. The Club will want Abuja to intensify its efforts to claw back the many billions of dollars stolen by the military - some \$800m has already been reclaimed. It will also insist that the new government pursues investmentfriendly policies designed not just to attract new for-Nigerians with funds abroad

to repatriate flight capital. No-one is sure precisely debt really is, Arrears and late interest may not have been fully taken into account and the "fluidity of on economic growth.

settled down", says an IMF report. Accordingly, some economists believe that the official \$28.7bn figure for December 1997 is several bilported by recent estimates of arrears of close on \$18bn instead of the \$15hn estimate for December 1997.

The bulk of the debt commercial borrowings guaranteed by OECD export credit agencies, especially the UK (\$5bn), Germany and Japan - accumulated during the 1980s. Total debt peaked at around \$34bn in 1990, when arrears totalled only \$2bn. Some commercial debt was restructured in 1992 and

Nigeria's foreign debt

(Sibri)	Total .	 ATOES
Paris Club `	20.6	15.0
World Stant	2.8	
ADB	. 1,3	-
Commercial	3,6	-
Other	0.3	 -
Total	28.6	 15.8

more than \$1bn has been cancelled under Nigeria's debt conversion programme during the 1990s.

There has been very little new borrowing recently and the growth in debt has been the result of accumulating arrears. Last year's debt-service to the Paris Club was estimated at \$3.2bn, with another \$860m earmarked for multilateral lenders chiefly the World Bank (\$558m) and the African Development Bank (\$240m). Payments to private sector lenders are some \$300m. Given that multilateral lending cannot be rescheduled Nigeria would still be left with debt-service payments of more than \$1.2bn a year (on the 1998 numbers).

And even if a generous

debt deal can be reached. Nigeria would still have to pay more than the \$1.7bn being provided at a time when oil exports are unlikely to be much above half of the \$15hn a year achieved in 1996/97. Not only that, but with new borrowthe embargo on offshore loans - the debt problem seems unlikely to be soived how large Nigeria's foreign in the medium term. In the absence of absolute debt forgiveness - foreign debt will

remain a serious constraint

Financial Times Surveys

THE ECONOMY by Tony Hawkins

long road to recovery

The economy, plagued by years of mismanagement, has no quick-fix solution but needs structural change

Although the transition to to attain them. civilian rule is on course, the odds are heavily stacked against a successful eco- out policies in a vision docunomic transition. This is despite encouraging prospects for substantial quickly disbursed support and debt relief from the Bretton Woods institutions and the donor community.

But caution, perhaps even pessimism, over Nigeria's medium-term economic prospects is necessary, largely because the fundamentals are so horrendous.

The combination of the slump in oil prices, disruption of production in the Delta region, a \$29bn foreign debt, a ramshackle infrastructure and weak institutional canacity has debilitated the economy. The country, which needs

to create 1m new jobs annually, has been creating a tiny fraction of that and as a result, some two-thirds of the population live in pov-

It goes without saying that no international lending and debt rescheduling programme is going to transform this situation in the short to medium term, especially given gloomy projections for energy prices over the next 10 years. Optimists pin their hopes

on the Vision 2010 programme drawn up in the nid-90s, which the civilian politicians are committed to implementing A valuable document

Vision 2010 is very much a fantasy wish list - some of it ple in the sky, such as its growth projections for manufacturing industry. It is essentially a road map setting out medium-term goals and the necessary strategies

But African experience is

clear on one issue - setting ment is the easy part. It is policy implementation and the difficulties encountered in securing the necessary supply-side response that bedevils so many of the bestlaid plans. The immediate challenges

facing the new government

are formidable. It will inherit sizeable budget (8 per cent of GDP) and balance-ofpayments deficits (14 per cent of GDP); inflation, estimated at 16 per cent at the end of last year is forecast to. rise to 20 per cent or even more. To counter this, the central bank is committed to holding down money supply interest rates, thereby further constraining growth which is very unlikely to reach the 3 per cent target Indeed, the IMP expects GDP

Caution over Nigeria's medium-term economic prospects is necessary

to fall 1.6 per cent this year trade surplus of \$7.9hn will after last year's modest growth of 23 per cent.

With oil revenues slipping further in 1999 from last year's average of \$12 a barrel while volumes are likely to be down some 12 per cent, the already-overvalued naira looks set to depreciate. It though it undoubtedly is, needs to do so. The real exchange rate, adjusted for inflation, has more than doubled since 1990, despite currency devaluation of some 75 the naira has not fallen enough to compensate for

become a deficit of \$1.5bn in

Nigerian exports have

Exports this year at

petitive while imports are

almost 58hn will be less than

half their 1996 levels of more

than \$16bn, while 1996's

This see change has yet to be reflected in the exchange rate, which depreciated only per cent during 1998, shrugging off the collapse in the oil price. While the reserves - \$7.1bn at the end of last year - will be used to sustain the currency, it is difficult to see what will be gained from propping up an out of kilter. Especially since, in so doing, the authorities will be forced to the gap between Nigeria's further constrain output

Emorts are down but imports are rising growth by raising interest high inflation of 33 per cent a year since 1994 The result rates and tightening their The combination of a new

government anxious to win popular support by kickstarting the economy and a central bank, charged with holding the exchange rate and slowing inflation, will severely test the latter's new-found autonomy. Yet, given Nigeria's recent history of deepening poverty, partly caused by underspending on social services and infrastructure, the case for heavy public spending, especially on poverty alleviation, but also on infrastructural rehabilitation, is unassailable, all the more so in a year in which real incomes are expected to fall 4.5 per cent. Accordingly, it will come as no surprise if public spending, money supply growth and inflation targets are missed.

On the external front, two fied to reduce excessive while, if GDP growth targets

to sell off the state's remain-

ing 40 per cent in tranches,

the logic being that once the

newly privatised companies

around, the revenues from

share sales will be substan-

to be sold, will be a rela-

tively straightforward trans-

action, though due diligence

long time. NEPA. however.

will not. Under consider-

ation are plans to break the

electricity utility into three

During the 1990s, Nigeria will come from privatisation. has been a net capital in a country where the modexporter to the tune of some \$2.5bn a year, with a forecast of an overall payments deficit this year, assuming no debt relief, of almost \$10n. These outflows and the build-up of more than \$7bn in reserves were financed by accumulating an estimated \$18bn in debt arrears.

The position would have been far worse had it not been for the substantial repatriation by Nigerians of funds estimated at \$1.8bn annually from abroad. Such capital exports are incompatible with the Asian Tiger growth rates of 10 per cent a year targeted in Vision 2010. which would imply unattainable investment ratios in the region of 50 per cent of GDP. While the suggested rescheduling of some \$19bn of Nigerian debt this year at nonconcessional rates would ease the situation, it falls a long way short of the 50 per cent debt write-off that some

optimistic Nigerian bankers Foreign direct investment, more than half of it targeting non-oil activity, has been running at \$1.3bn a year. To reach Vision 2010 growth targets, much more foreign direct investment capital and foreign borrowing will

ern watchwords of globalisation and competitiveness are largely confined to the boardrooms of the multinationals, it is hard to see the structural change so desperately needed, unless agraculture takes off.

With oil prices in the doldrums and likely to remain so, achieving export-led growth will require rapid growth in agriculture, which

At the heart of the challonge is turning Nigeria into a country where it becomes far easier to do business than at present.

The fuel supply crisis of the past two years, lengthy delays at the ports, the fact that there is no effective rail system to move bulk traffic, and declining real disposable incomes make it well-nigh impossible to exploit scale economies. All of these underline the reality that the reforms needed are in critical mass.

across-the-board category. It is not a quick-fix situation, though much is expected of privatisation, which if carried out transparently should pay significant divi-

widely-perceived to be inade-

ble given the quality of the

the more likely where

money has gone into rehabil-

itating assets such as the

recently-reopened Kaduna

refinery. Second, there is the

danger that the process will

a handful of politicians and

bureaucrats, and third, that

services will certainly be

more efficient, they will also

be so much more costly that

the poor risk being left out

in the cold.

ligaria: balance of payments

transmission and distribu-

tion, with a possible further

and hydro-power stations

and between different geo-

The programme now get-

ting under way merks a

fresh start to public sector

reform first launched in the

activity, some 81 parastatals

were privatised for \$207m,

of how long the process will

take, though officials stress

getting it right is more

important than quick fixes.

according to World Bank while commercially-provided

graphical regions.

tially greater than if the second half of the 1980s.

equity were to be sold now.

Nitel, which could well be when there has been pre-

studies are likely to take a data. No one has a cloar idea

(2504)		-	· .	,	,		1 2		
	•		1997	•		1998	ret i i t	:	1990
Eports	: :	*.	152			11.7	41.5		7.8
Imports	; .		9.3			1.3	8 12 2		·M
Track belance			- 5.9			-8.1	100		-63
Net services			-6.5			-4.0			-6.0
Transfers .	7.2	,	100			1.8			2.0
Current income	R-	٠.	1.0	· ·	1.	4.1			45
Het capital	: :.	: '	1.7			. 0			92
Overall belance	. ·	٠.	-6.2	÷ , *		-2.1	7		-40
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PRIVATISATION by Tony Hawkins

Stalled programme is back on track public, though foreign port-

Nigerians are now convinced that private owners, even foreigners, would improve the service from the utilities

Nigeria's long-stalled privatisation programme is back on the road - this time with widespread public support. Gone are the days when Nigerians opposed selling the much tarnished family silver. Decades of frustrahands of state-owned utilities such as the inefficient Nitel telecommunications company, the Nigeria Electric Power Authority - a world leader in black-outs and the state-run petroleum

years, have convinced Nigerians that private owndo a better job. All of which is good news for the reform lobby. The ary, there had been almost mood shift among the Nigerian public means that the

tion and discomfort at the new government will be free which a decade ago would have been enormously controversial. Despite this, expectations are almost certainly overblown. Last the government refineries, responsible for promised to establish by the the fuel shortages of recent end of January "an institutional arrangement" to achieve its privatisation

goals. If this target was met, t was not publicised The belief that debt-ridden utilities, which have not produced a set of accounts for years, can be privatised within months is unrealistic. The Bureau for Public Enterprises, which had hoped to complete a number of 'straightforward" sales by the end of the first quarter of 1999, now admits that this will not be possible. The plan is to sell off, via the Nigeria Stock Exchange, government holdings in mostly-listed companies in financial services, petroleum marketing and distribution,

cement and fertilizer. Insiders insist that the hold-up is more bureaucratic than political, with General Abubakar's mind being on more pressing issues such as the war in Sierra Leone and the politics of transition. Others accuse the military of intervening to slow a process which created a ripple of excitement late last year when the BPE advertised for expressions of interest by potential strategic partners and co-investors, privatisakers. The hope was that the advisers would be in place still caught up in a legal folio investors will almost wrangie, which delayed the certainly be able to particiletters of appointment to the pate. The longer-term plan is

Some 37 groups put in for the job as advisers, including big names with privatisation experience in Europe and elsewhere. By late Janu-50 "bids" by mostly offshore companies interested in buying a strategic stake in the enough, the greatest enthusiasm came from the Nigerian financial sector with more than 1.000 applications to secure a piece of the action in the placing and sale of

"less than adequate" says Bernard Verr, BPE director general, the international advisers will provide "another window" to attract foreign participants. The "whole essence" he says, is to attract foreign participation by making the conditions for strategic partners An immediate pos is the current plan for the Federal government to retain 40 per cent of the that will be offered for sale with the strategic partner taking 40 per cent as well as

Given the history of Nigeria's oil industry, where the operators have long been unhappy with their minority stakes, it would be no surprise if buyers were to insist on a majority holding. Ismaila Usman, finance minister, says the government has an open mind on such issues, adding that there are no plans to resort to "golden shares" to entrench state control

According to Mr Verr, the 40 per cent government stake is "not sacrosanct. Ownership per se means nothing". The balance of 20 per cent will be sold off in early in the new year, but by tranches to the investing

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FINANCIAL TIMES No FT, no comment.

"point-of-sale" by the end of May. Sell off remaining government and parastetal holdings in five banks and in most cement and oil marketing companies already listed on the Nigerian Stock Exchange by the end of

privatisation

Ambitious timetable for

 Partial privatisation of the other three refineries in the second half of 1999. Bring the state-owned telecommunications group, Nitel, to

Bring Natcon, the state-owned fertilizer company, Nigerian Airways and the newly-rehabitisted Kaduna refinery to the

point-of-sale by the end of September Launch a study for the restructuring of the electricity utility. Nepa, by the end of March and finalise a decision on how it should be restructured and privatised by the end of September.

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BANKING by Tony Hawkins

Refined for the challenge ahead

The Nigerian banking sector is emerging from its worst crisis and is braced for a more competitive future

down 40 per cent from the 120 reached in the mid-1990s. bankers believe that the worst of the country's financial services crisis is over. Even so, more banks will go to the wall later this year following the Central Bank of Nigeria's announcement that 17 of the 74 banks had failed to meet the deadline for increasing their capital to N500m (\$5.75m) by the end

They have been given until the end of the first quarter to recapitalise; merge or be taken over, failing which they will be closed. Mr Paul Ogwuma, governor of the CBN, says that perhaps 10 of the 17 will be closed, leaving Nigeria with around 70 operating banks, amid reports that more will open soon.

Highest profile newcomer is likely to be Standard Chartered, which was in Nigeria for many years before selling its minority stake in First Bank a few years ago. Under the new rules when it gets a licence. it will reopen as a whollyowned subsidiary of the London-based group mainly targeting the corporate sector and trade finance.

Lagos-based financial consultants and industry analysts. Agusto and Co. believe the shake-out still has some way to go, rating as many as 26 banks as "distressed" in their 1998 banking industry survey. Agusto rates only 25 banks as "acceptable risks or better" and warns of "latent doubtful debts in the industry's loan portfolio".

The industry was not very competitive in the past" says one banker, "but with the internationalisation of Nigeria's financial markets, this is set to change." In such a market, 70 banks are just "too many", he says, predicting that the shake-out will continue, though the systemic crisis affecting the sector as a whole has been

operations and interest rate

Treasury bills, yielding 12.5 per cent, are way below inter-bank rates of around 18 per cent. CBN officials complain that the banks are

With the number of banks earning excessive margins

but as one banker says, the spread between marginal deposit rates and marginal lending rates is never above 1 per cent and usually 0.5 per cent or even less. In common with econo mists and industrialists,

bankers expect inflation and interest rates to rise during 1999. If, as seems likely, the authorities are determined to hold the exchange rate at around N86 to N90 to the dol lar, interest rates will have to rise as pressure on the Naira builds later in midyear and beyond.

Just how much monetary policy will have to tighten is evident from last year's experience. Then, broad money (M2) grew 18.6 per cent, with the main driver being CBN lending to the government to fund the budget deficit. Federal government borrowing from the banks which had fallen more than 50 per cent in 1997, rose more than a quarter - s trend likely to continue when a free-spending civilian administration, carrying the baggage of election promises, takes over in June. Alert to the danger, the

per cent

be a slippage all round ~ a weaker exchange rate with many bankers predicting NIOS to N115 to the dollar by the end of 1999, along with monetary expansion than targeted and GDP growth of less than the budget's 3 per rent estimate

in the past, CBN policy on bank liquidation and monetary policy has been subject The formal granting of to frequent political interautonomy to the CBN in the vention. Just how CBN more active open market tics will soon be tested when

decisions wiffich the elected

STOCK EXCHANGE by Tony Hawkins

Stage is set for recovery

Equity investment should receive a boost when a civilian government takes office

After peaking in April 1997 including the all-share index less than 5 per cent. at around 8700, the Nigerian heavyweights, shows that Stock Exchange's all-share while sales virtually trebied by the steep deterior. index fell 36 per cent to below 5500 last month. Political uncertainty, the economic slowdown and the unpopularity of emerging market investment are partly to blame for this reversal in the market's for-inflation, the picture is even tunes, but perhaps the most talling influence has been

the steep fall in corporate

An index of corporate

turnover and earnings based

on the results of 45 listed

between 1993 and 1998, sarnings rose just 14 per cent. Index post-tax profits doubled between 1993 and 1995, but have since plunged more. than 40 per cent.

more depressing. Sales have fallen more than a quarter since 1998 while not earnings were some 21 per cent of turnover, but by last year this margin had slumped to should receive a boost from

The figures are distorted by the steep deterioration in the performance of the petroleum marketing companies, but in recent years sales and earnings of some of the heavy hitters - Nigerian Breweries, Lever Bros and

knock. Small wonder then that stocks should have retreated by more than a third, though now the stage would seem to be set for something of a recovery. Equity investment

civilian government takes office. while the average price/earnings ratio, down from 16 in mid-1997 to 10 at present, should respond to some recovery in earnings in 1999/2000. Even if p/es stay roughly where they are, as West African Portland earnings pick up so equity prices should regain some of Cement - have taken a the buoyancy of the 1994-97

> period when they increased more than founfold Two striking indicators of returning confidence are

		1993	94	95	96	97	26
Temover	Homical	100	145.	233	272	286	296
(4)	Resi	100	62	36	78	74	
Net profits	Nominal	100	119	201	186	141	114
	Real	100	76	74	53	38	
Profit preso	o* (%)	20.7	10.0	8.7	8.3	6.7	4.7

will be eroded by a sliding est to date - to finance upgrading and expansion and a \$100m locally-financed expansion by West African Portland Cement.

There is a good chance, too, that foreigners who invested some \$50m on the Nigerian Stock Exchange last year, up from \$10m in est now that the country is Nigeria Bottling Co's coming in from the cold. The planned NR.5hn rights offer main deterrent is probably in April - the market's larg- the worry that naira gains

exchange rate. An exciting new develop ment is the launch of a nev multi-billion open-ended mutual fund by Lagos-based Denham Management in a joint venture with France's Credit Lyonnais Asset Management. This will increase market

liquidity, making it easier for investors to exit than is the case at present because

INDUSTRY by Tony Hawkins

picture of a declining sector

Manufacturing is suffering under the combined weight of unfriendly policies, decaying infrastructure and dumping

a recent post-budget meeting, only to be greeted with a wry comment from the back of the room: "Neither is Nigeria igood for manufac turing)." Certainly, the most recent survey by the Manufacturers' Association of Nigeria (MAN), covering the first half of 1996, paints a sorry picture of declining capacity utilisation, output, profitability and employment. Conditions were no better in the second half of 1998 and possibly slightly worse, says Uzor Ekeke, director-general of MAN.

Nor has the 1999 budget

helped. By raising duties on

imported raw materials by 5

per cent while cutting duties

on some finished goods

imports by a similar margin,

the budget adds to industry's

woes. In addition, the 25 per

cent duty rebate on imported

adding to the already severe

cost pressures of rising infla-

tion, more costly fuel and

increased borrowing costs.

MAN's claim that Nigeria is

being de-industrialised is

borne out by manufactur-

ing's failure to increase its share in GDP, estimated at 8

per cent in 1997, down from

over 11 per cent in the early

1980s, MAN puts capacity

utilisation in mid-1998 at less

than 28 per cent. Much of

this capacity is more appar-

ent in the real sense that it

is obsolete and, were

demand to increase, heavy investment in rehabilitation

CBN has already trimmed its 1999 money supply growth target from the 15 per cent announced with the budget to between 10 per cent and 12 per cent. Assuming inflation of around 15 per cent as even the optimists expect, such a monetary target would be well below the projected growth rate of nominal GDP of some 18.5

The net effect is likely to

"The 1999 budget was not a 1991 and, since then, has the lowest in the world, commiss that were assessed, cent). The reality on the good one for manufactur-declined marginallying," said an industrialist at Although a number of high profile multinationals are investing, most of MAN's manufacturing investment was down almost 50 per cent in the first half of 1998, reflecting depressed demand. and the build-up of unplanned inventories and declining investor confidence.

Investment continues to be discouraged by the longof infrastructural decay exacerbated by the fuel supply crisis of the past two years and - on the demand side - by falling disposable incomes. Despite Nigeria's high-cost environment, the

reflecting the fact that some 60 per cent of the population live in poverty. Competition is intense, and growing more so, partly the result of lowcost imports from the Far East, often smuggled in duty-free, and an overvalued naira. Industrialists hope that anti-dumping laws, promised in the budget, will haln, but there can be no getting away from the core problem, which is the fact that Nigerian manufacturing simply is not competitive.

Last year's Africa Competitiveness report by the World Economic Forum and the Harvard Institute for International Development, ranked Nigeria second from dollar price of Coca-Cola is the bottom among 23 African

The main reasons for Nigeria's abysmal showing were the obvious ones weak infrastructure, corrupthe risk of military coups, inflation, crime and theft. Just how severe a handicap infrastructural decay has become is illustrated by one food processing group which estimates that because it has to generate its own electricity, production costs are some 25 per cent higher than in countries with efficient

Despite this, Vision 2010 is hugely optimistic about manufacturing's future, projecting that its share of GDP will double between 1996 (6.7 and that its best chance of per cent) and 2000 (15 per re-industrialising depends on

infrastructure.

target will be missed by a substantial margin, as in all probability will the goal of manufacturing contributing 25 per cent of GDP by 2010. The Vision expects manufac turing to diversify as output shifts from light consumer capital goods, while exportoriented industries develop capacity utilisation trebles and some \$4.5bn, much of it foreign, is invested in the sector. A more realistic vision would be one that accepted that Nigeria has very little chance of becom-

ing internationally competi-

tive over the next decade

griculture taking off first, thereby creating both the demand and the inputs for industrial expansion. It is cial to industrialisation. The longer the rate is overvalmanufacture - a trend that

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End in sight for the winner-takes-all era

The commercial attraction of the Niger delta's resources has offset the frustration of operating in the country

Last year's collapse in oil of 6bn barrels, says even at its share of joint venture the terms of their PSC agree- believe it is possible as long prices has made a big dent today's low oil prices of \$10- costs. "Historically they ments. in the level of investment in \$12, "there is still some mar-Nigeria's oil industry, which gin for everyone". Offshore was also beset by widespread disruption of onshore production by minority rights activists and militant youths in the Niger Delta of the oil wealth

For the foreign oil companies who operate joint ventures with the state-owned Nigeria National Petroleum Corporation, the country's difficult business environment and complex social. political and ethnic structures have often proved frustrating and at times demoralising. But the Niger Delta is a land of low-cost oil and gas reserves in an era of low crude prices, and, so far, the commercial attraction of those resources has offset the frustration of operating

as Royal Dutch/Shell, the biggest foreign producer accounting for about half the country's 2m-plus barrels a day, Nigeria is simply too big a prize to ignore.
"Nigeria is fundamentally

a low-cost oil producer, says Mark Moody-Stuart, Shell's chairman. "It is strategic to the future of the group.

administration - with the Paul Caldwell, the head of commercialisation of gas Mobil's Nigerian subsidiary. which has \$2.7bn worth of assets and offshore reserves

OPEC of production Oktilion barrets per davi

	1997	98
Saudi Arabia	8.08	8.08
kan	3.63	3.61
iraq	1.15 .	2.11
UAE	2.25	2.28
(Cunvailt	1,86	1.79
Neutral zone	0.53	0.55
Catar	0.62	9.66
Higeria	2.28	2.11
Libya	1.42	1.39
Algeria	0.85	0.82
Venezuela	3.18	3.12
Indonesia.	1.36	1.29
Total crude oil	27.26	27.52
NGLs"	2.80	2.86
Total	30.00	30.67
Source: EA	- Heiseret Heise oo	عاقبها دعو

operating costs are in the \$2-\$2.50 a barrel range, while capital costs to develop new fields are between \$2.50-\$3 a barrel. Finding costs in the joint venture areas "are very

Even the existing fields can hold hidden attractions. "The more you study them the younger they get," said one Mobil executive recently as he surveyed the company's offshore complex from the Oso platform off Qua Iboe in south-eastern Nigeria.

The attraction of low-cost government formally ratifies oil has caused some companies to look towards long-term expansion even as they cut back current operations because of the global crude price slump. Although Shell has been beset by production disruptions onshore, with 150,000 barrels a day shut in recently because of "community disturbances", it has come up with an \$8.5bn plan to revitalise the industry by linking the growth in oil production capacity - a stated goal of the military government and an assumed priority for any incoming civilian

reserves that are now flared. The key to the scheme, which consists of 12 projects ranging from the development of four new offshore discoveries - including the deepwater Bonga field - and a big onshore gas-gathering scheme, is approval of a third train at the Nigeria Liquefied Natural Gas plant at Bonny Island. A positive decision would "transform the Nigerian petroleum industry", says Martin van den Berg, chairman of Shell's Nigerian subsidiary, and make it possible for the country to become a world-

But expansion of the on finding more efficient ways to finance individual projects, given the chronic difficulty on the part of the

class LNG producer.

[NNPC] have always paid," notes Mr Caldwell at Mobil. Although he "will evaluate would really like to see NNPC pay their share and be done with it".

Tom Schull, a senior Chevron executive in Lagos, says the "up and down aspect of NNPC financing is terribly inefficient". Many companies would like to see greater use of production sharing contracts, such as those that will apply to the deep-water discoveries such as Bonga and Texaco's recent Agbami find once the

as the government continues to reap the vast majority of Under PSC terms the foreign company finances a the oil revenues through development, the cost of royalties and taxes, others which is repaid to them say it is too ambitious and through early production. could easily get bogged down in bitter political Thereafter the company and dehate. Mr van den Berg at government split the reve-Shell is blunt in his assess nues after the operator ment of the prospect of prideducts running costs, with

vatisation: "It is not one of

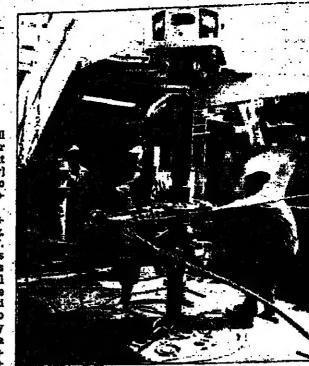
my priorities. If it happens

nies carrying NNPC's share But even if new ways are found to fund the industry of specific developments. more efficiently, the real pri-Privatisation of NNPC's holdings in the existing joint ority will be for a civilian ventures is yet another government to demonstrate that the wealth produced by option, albeit one that is politically sensitive, the industry can be shared Although some Nigerians more widely among tor is coming to an end.

it's a honne"

Nigeria's population. Mr Moody-Stuart at Shell believes "there is a major opportunity for development [of the oil and gas industry] in Nigeria, but you have to have confidence that the proceeds will be wisely spent". But as senior Shell execu-

tives are so fond of saying. "it's now a show-me world" It is not just capital that is needed to underpin Nigeria's oil industry. Its future will also rest on the ability of the new civilian government and the foreign oil companies to persuade the increasingly restive people of the Deita that the "the winner-takesall" era of Nigeria's oil sec-



NATURAL GAS by Robert Corzine

The golden egg is ready to be hatched

It has taken more than 30 years for the first liquefied natural gas plant to move from concept to reality

development of equity placed in an overseas Nigeria's natural gas industry will receive a big boost later this year when the two production trains at the Bonny Island site of Nigeria Liquefied Natural Gas come on stream.

The \$3.8bn NLNG project the centrepiece of Nigeria's nascent gas industry, which some officials believe could become a global operator in years to

Capital intensive gas projects usually have long ges-tation periods, but it has taken more than 30 years for NLNG to move from concept to reality. Several factors inhibited its development. First, there are no big nearby industrial markets that could be fed with large quantities of pipeline gas. Second, demand for LNG in the Atlantic basin has developed slowly. And there were doubts about whether NLNG could be financed. These were only overcome when Nigerian National Petroleum Company, Royal Dutch/

Shell, Elf Aquitaine and Eni

- agreed to fund it through

escrow account Although one of the main reasons behind the development was to eliminate the wasteful and controversial flaring of huge quantities of natural gas produced along-side the oil in the Niger delta, the initial flow of gas to the plant will come from

A third train, now under discussion by the NLNG partners, is the key to putting out the flares, according to Shell, which has been one of the main driving forces behind the commercialisation of Nigeria's gas industry. It has put forward an ambitious \$8.5bn scheme to link the third train with the expansion of Nigeria's oil output by 600,000 barrels a day, mainly from new offshore fields.

"non-associated" gas fields.

the state taking the lion's

share. Other alternatives

include the foreign compa-

Martin van den Berg, chairman of Shell's Nigerian subsidiary, is "very confident" that a market will exist for LNG from a third train, which would mainly LNG in Trinidad for new customers, such as Brazil, as

in Europe. Shell officials say the financing of the proposed

NLNG expansion would be along the same lines as that of the first two trains, with each of the partners placing their share of the costs in a foreign escrow account. That is different from most

LNG projects, which are mainly built using a combifinancing. One offsetting feature of the NLNG method. however, is that revenues accrue immediately to the partners once the plant

The third train and the associated oil field developments will also enhance the security of gas supply to the plant. Currently NLNG is fed by only one pipeline. Approval of the package of projects proposed by Shell would allow for the construction of two additional pipelines, one of which would come from new offshore fields directly to the

Given the scope in the Niger delta for sabotage, the tential vulnerability of project's partners. A joint government/industry committee has recently been set up to explore ways in which to make the line more secure. Although the high pressure gas pipeline is Nigerian gas to Benin, Togo thicker than oil lines in the region and is buried deeply,

well do it. That's why we have to address this issue." Any disruption would be a big blow to the international competitiveness of NLNG, as one of the main guarantees demanded by LNG customency and security of LNG supplies. The committee is due to report by September, before regular

threat of disruption must be

taken seriously: "They might

end of the year. Although NLNG dwarfs other gas projects, there has been some progress in finding domestic and regional markets for Nigeria's surplus gas, as well as new export schemes. Mobil and the government recently completed their \$810m Oso

shipments begin towards the

become a priority issue for project at Bonny island, markets. The Nigeria Gas the government and the which has also beloed the Company is using the Escracompany to reduce flaring at its offshore facilities. Several companies are taking part in a feasibility study of the proposed West Africa pipeline that would send

> and Ghans. It is due to be completed by the end of February. Demand is expected to be around 250m standard cubic feet a day. Michael Weston, managing director of Shell Nigeria Gas. says that although the project is technically straightfor-

ward and could be completed

in 2% years, "the economics

won't be powerful" Nevertheless, the three countries are now discussing regulatory regime, including access to rights of way and deciding issues such as who will have access to the nineline and under what conditions. The attitude of the World Bank and African. Development Bank toward a regional gas grid could play

launch the scheme. On the domestic front, there is increasing activity

a basis for extending supplies to industrial areas. eliminate flaring in its Niger delta operations by 2006, has decided to install gas lines to number of industrial towns in the south as part of an effort to expand gas usage in the domestic economy.

Ten industrial areas have so far been identified as potential markets, with the first two due to be linked to gas supplies by the end of the year. Mr Weston estigas to each area at between \$10m and \$25m, the cost of which is currently funded 100 per cent by Shell.

Although the lack of reliable electricity has forced Nigerian companies to rely on expensive and sometimes equally intermittant diesel supplies, Mr Weston says it has not been easy to convince them of the merits of switching to gas.

a hig part in any decision to Shell plans to offer the gas to potential customers at a discount to fuel oil prices as an incentive to switch.

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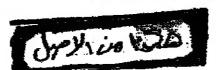
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Section By My 23 kg

COCOA by Mark Turner

Tragedy of a sector in decline

Political changes may at last offer a small glimmer of hope for a commodity that has been largely written off by investors

economy has become little more than a foreign the tragedy is all the more exchange game and money pronounced. laundering operation.

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finco, the Belgian commodity company, charts a "high degree of fluctuation" and lately "unabated decline" in Nigerian cocoa since its high point in the 1970s, when the country produced more than 308,000 tonnes and more than 20 per cent of the world production. Production supply, with this year's crop expected to be at the high end of the range after a late

The tragedy of Nigeria's although a very distant seccocoa sector is that a former ond, and given the country's bedrock of the country's potential in both bean cultivation and cocoa processing.

Buf political changes may A comprehensive new at last offer a small glimmer report commissioned by Soc- of hope for a sector that has, for the time being, been largely written off by potential investors.

Although the presidential aspirants have not laid down a hard economic agenda, it seems inevitable that the incoming government will. need to offer Nigeria's large rural sector serious incentoday stands at around tives in return for their sup-140,000-160,000 tonnes, or port: in the south-west of the about 6 per cent of world country, that means cocoa. If the new administration is to succeed, however, a few minor policy changes will not be enough. Planting of

new trees is at a minimum,

Nigeria, and many of the bigger operators have pulled out of the sector altogether.

an influential Lebanese trading family said that it was becoming almost impossible for legitimate operators to earn a living from Nigerian

One important difficulty is that cocoa traders have to deal with two currency fluctuations: the naira to the dollar, and then the dollar to the pound, in which cocoa is traded. Given the government's policy inconsistencies, that can be very difficult to predict.

Alongside that, honest dealers need to buy at the official rate of naira, now around N86 to the dollar, while small-scale operators Nigeria's largest foreign despite fast-growing hybrids can use the parallel market exchange earner after oil, emerging from the Cocoa rate of around N95 to the is compounded by rampant



dollar Rampant smuggling theft and insecurity prob-meant that legitimate trad-lems. "Nobody is planting ers have to pay export for the moment; it doesn't duties, alongside competitors who evade them and offer an extra N2,000 to N3,000 per tonne. They also have to compete with money laun-

Segun Fagboyegun, from á Yoruba agricultural family; tells a similar tale. Policy fluctuations (a ban on cocoa exports one year, no ban the in Ghana. And disease is a next), poor rural infrastruc- problem. Cocoa processing, ture and a relative lack of support for southern farmers

make sense," said Mr Fagboyegun. "People would prefer to wait until things are more stable, until we have proper law enforcement in

place."
A lack of new planting has led to low yields - Nigeria produces around 400kg/ha compared to three times that despite some relative success stories such as Stanmark, is

The sad irony is that Nigerian cocoa is fairly good quality and commands high prices; another plus is that farmers receive a far higher percentage of the world price than their counterparts in Ivory Coast. But without a significant policy push, few predict a bright future for

the sector. As a US department of agriculture report concluded, "the Nigeria cocoa sector is in urgent need of a revised policy frame-

efforts on those villages

most directly affected by oil

and gas production.

Although that may seem a

reasonable approach, it has

fuelled jealousy between

communities and stretched

clan structures to breaking

From entire ethnic groups

down to the smallest sub-

sets, there have been clashes

Farmers need basic services

The sector has suffered from government neglect and a crumbling infrastructure

it is perhaps Nigeria's greatest good fortune that despite decades of misrule it largely

has the ability to feed itself. Although the 1970s oil boom which lured investment and manpower into the cities saw the collapse of Nigeria's commodity exports groundnuts, cocoa, rubber that were the mainstay of the economy, the past 10 years have recorded some remarkable progress in important food crops such as Cattle, poultry, sheep and goats have also seen

impressive growth. Nigeria's aggregate index of average of 3.5 per cent per annum from 1993 to 1997. following an increase of

almost 9 per cent a year during the 1986-1993 structural adjustment period. Nevertheless, agriculturali characterise Nigeria's farming sector as seriously under-exploited, suffering

from a crumbling infrastructure, poor extension services to farmers, inefficient distribution of fertilisers and a lack of basic equipment. While the prospects for Nigerian cash crops, such as cocoa, paim oil and rubber. continue to enthuse some

long-term thinkers, large-scale investment is low. The incoming government therefore faces a serious challenge: as land becomes scarcer, and political pressure grows for investment in the provinces, the civilian administration will be judged by its ability to provide basic

services to Nigerla's considerable rural sector. Acriculture still employs 60 per cent of Nigeria's worldorce, and accounts for almost 40 per cent of GDP. food is produced by smallholders each with under three hectares of land, and more than 90 per cent of farmers still rely on the hand hoe as their primary means of cultivation and fewer than 1 per cent of fermers have

access to mechanised

higher than what it was 15 years ago, despite rapid population growth.

that the key to helping Nigerian agriculture live up its potential will be to persuade a new generation of intelligent entrepreneurs that there is a money to be made

in farming. But educated Nigerians will need a lot of caloling if they are to abandon the relative luxury of the city for villages deprived of services.

On the policy level, the government has recently lifted a number of export bans, maize, but it will be some time hefore farmers are convinced that the government will stick

'Agriculture still employs 60 per cent of Nigeria's workforce'

them a few years down the line. Policy inconsistency is major impediment to long-term investment.

Assuming that the new government addresses rura ssues and keeps policy consistent, the smallholder sector - aided by some impressive new technolog developed in the Internations Institute of Tropical Agriculture in Ibadan - could see some important improvements. "Nobody should be pessimistic about food production in Nigera," says Ken Deshiell from the IITA. These farmers are serious:

The infrastructure to support the agricultural sector has crumbled," concludes Fred Kessel, from the US department of agriculture. The provision of credit is non-existent, and there is no safety net for Nigerlan farmers. But the country's ultimate potential is very

Mark Turner

An unhappy history of neglect

Protests have grown across the region in an attempt to force home the demand for a share of the oil earnings

NIGER DELTA by William Wallis and Robert Corzine

Nigeria's oil producing delta their demand that a greater problems on its agenda.

of Ken Saro-Wiwa, the most partners. prominent minority rights activist from the Delta, and protests have grown across

Over the past months they angry young activists have increasingly turned to kid- high. napping, sabotage and their attempts to force home

region presents the coun- share of Nigeria's oil try's incoming government earnings, are spent in with one of the toughest an area long-neglected by successive governments Since the execution in 1995 and their foreign production

Output of about 200,000 b/d of oil - mainly belonging to eight fellow campaigners. Royal Dutch/Shell and Chevron - has been shut-off across the region as a result of what oil companies have come to a head as describe as "community action", and tensions remain

> Although there is proviincrease the share of oil rev

enue allocated to producing ment with little or no refer-areas from the current level ence to what people actually of 3 per cent, it is far from certain that this will be enough to defuse the crisis.

Not only will a sorry history of neglect have to be redressed; it will require the creation of a new partnership to replace what one leading activist in Port Harcourt, the area's oil capital, calls an "unholy alliance" between the oil companies and the military govern-

Nigeria. Bill Knight, a development specialist with Pro-Natura, a non governmental organisation, says both the companies and the government

want.

The result, he argues, is that local communities now feel they have no stake in the oil industry and therefore nothing to lose in halfing its operations as a means of putting pressure on the government. One essential step, say

community activists, must

the government agency ments that have ruled charged with utilising a share of oil revenue for the development of the oil-producing communities, has been riddled with corruption. Development contracts were often awarded to friends of hijacking of installations in sion in the constitution to have tended to dictate the the military. Some projects were never started and most

Under pressure from international public opinion, oil companies have increased their unilateral development efforts, although senior executives have been baffled and frustrated that the rise in social spending has been outpaced by the growth in "community actions".

were never completed.

Part of the problem is the traditional reluctance of oil companies to get too deeply involved in areas outside their direct expertise. At the same time they have been reluctant to relinquish control over such sensitive issues and delegate development programmes to professionals.

Companies have also tended to concentrate their

over the ownership of territory in which oil has been found. But even if a new civilian government increases the money available to the oil producing states in line with local demands, ensuring that it actually reaches the

grassroots level will be an

altogether more difficult

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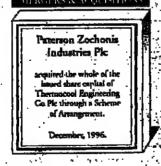
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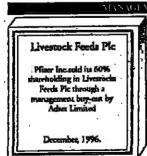
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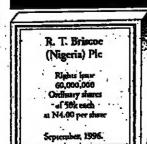


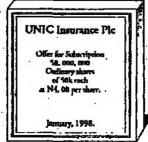
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New government will inherit time bombs

NIGERIA 6

A perpetual fuel crisis that has ground the country to a halt and a demoralised civil service are two important problems that need to be solved

In his short tenure as head of state, General Abdulsalami Abubakar has bad a number of things going for

His predecessor, General Sani Abacha, was so hated that in the words of the Catholic archbishop. Anthony Obinna, "all he had to do was smile and he could turn the desert that Nigeria had become into an oasis". Releasing political prisoners and opening up debate, he has provided a degree of fairness missing from Nigeria in

But so much attention has been concentrated on the transition process he initiated last August to end a 15-year succession of military regimes, that the shortcomings of his own rule have been largely overlooked. He leaves the elected government several time

Not least of these is a fuel crisis that has ground industry to a halt and used up untold working hours. Any government that could starve the unofficial market and get the petrol to the pumps without raising prices, would earn instant popularity. But a failure to tackle this enduring problem would symbolise to many a continuation of failed leader-

Just as challenging will be the civil service, once an institution that respected procedure and provided continuity during military shake-ups, now an inflated mass of underpaid officials. For the past six months, a series of strikes and broken pledges to raise salaries have quickened tempers and laid a minefield of labour disputes for the incoming gov-

"I feel I am lucky to be sitting in the public gallery," said Muhammadu Dikko Yusufu, a non-conformist, former police commissioner whose political party did not qualify beyond the local government elections and who considers the position of the future president as far from enviable.

The two men who are contesting the poll this Saturday are both from Nigeria's second largest ethnic group. the Yoruha. In the interest of national unity, the traditionally dominant north has forsaken its chance to continue at the helm. General Olusegun Obasanjo, the former military ruler, is seeking to win back the presidency he relinquished 20 years ago. He goes to the polls on the back of the most successful

party in state and local gov-

paternalistic profile, his have reinforced a feeling regional party, the Alliance the winner will not immediknowledge of the army and that he has been proagainst ethnic politics, could be important assets in uniting a country that has come close to falling apart. But

The backing he has ernment elections, the PDP. received from the northern likely to continue to put and military establishment

controversy has trailed him

ever since he declared his

intention to contest the elec-



grammed to win to protect vested interests and lend a civilian cloak to continued military rule.

group, there remains a strong sense that he betrayed them in 1979 by not supporting their candidate in the elections. They are their votes behind the



Delta crisis: gas pipaline explosion killed 700 people

for Democracy (AD), and its ately know the extent of the partner the All Peoples' Party (APP), which have chosen the former top civil servant and finance minis-Among his own Yoruba ter, Chief Oh False, as their

Chief Falae, too, has his establishment backers but would represent a cleaner break from military rule. Irrespective of the outcome of the presidential election,

powers he will be given to tackle the many problems. The constitution has not been published and may not be promulgated until the May handover

It is said to include provisions for greater regional autonomy, among them a 13 per cent derivation clause that could go some way to resolving the crisis in the where activists have stepped up their campaign for a greater share of rave-

tives in all corners of the states, a civilian government will at least be more approachable then the secret, military behamoth it replaces. But as one activist in the delta said "If the civilians slip up; we have the pepper to throw in their

It will be a delicate juggling act to strengthen regional powers in line with demands, while reining in the more radical elements who see secession as the answer.

The role of the army will be crucial. Of all the dilapsdated institutions that need to be rebuilt in Nigeria, the army will be the most difficult with which to deal. Divided, ambitious, and entranched in every corner of Nigerian society from traditional chieftaincies to the oil industry and business, it will not be dropping out of

A significant number of troops are still on the battle-fields in Sierra Leone's bloody civil war. Both General Obasanjo and Chief False have promised to pull them out, raising the pros-

oil-producing Niger delta pect of a ritier meeting where activists have between those who were ment to the front, and those perceived to have grown for

The politicians have in the meanthm spept wast sums of money in the rush to fill positions. Watching in. emenement from the sidelines, many Algerians have expressed fears that recovering it may be of greater importance than wider well-being. Fire this reason, the divides may choose not to probe the femouse and political crimes of their military predeces-

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the largest to be desired.

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sors too deeply.

While Nigeria needs a clean beginning, this would in any event be a treacherous undertaking. General Abubaker has himself found this cut. His biggest public relations error has been to announce the recovery of some of the billions stolen during General Abacha's rule. The subsequent uncertainty over where it has gone has prompted damaging comments that little has

But at least there is one point on which Nigerians agree: "Whatever the weaknesses of civilian government," says a leading Lagos banker, "they cannot be more incompetent and cor-



PEOPLE'S DEMOCRATIC PARTY; ALLIANCE FOR DEMOCRACY; ALL PEOPLES' PARTY

Convention exhibits party at its best and worst

People's Democratic Party:

The PDP's national convention last week in which former military ruler, General Olusegun Obasanjo emerged as the presidential candidate, exhibited the party at its best and worst. The preliminaries involved cut-throat slur campaigns

and a carnival of influence-peddling and alleged vota buying. The ballot itself, however, was more democratic as

2,439 delegates walked calmly across a football stadium in northern Nigeria. in the middle of the night. and voted secretly. Their votes, 67 per cent of which went to General Obasanjo, were counted in

the open. The runner-up, by accepting the results with remarkable grace in a bid to limit the electoral fall-out from his defeat among the igbo tribe in the south-east of the country, where he is a

The two men represent the principal currents that have come together in the short time available to form the

party. Alex Ekwueme was vice-president in Shehu Shagari's elected government which was overthrown in a coup in

reincarnation of politicians from the old National Party of Nigeria. He was also instrumental in forming the backbone of the PDP, the G-34, a pan-Nigerian group which came together last year to oppose plans by the late General Sani Abacha to succeed himself in elections. General Obasanjo, a

As such, he represents the

Yoruba from the south-wes came in later on, the favourite of one of the most political machines in Nigeria founded by his former military vice-president, Shehu Musa Ya'ardua. Both generals were jailed by Sani Abacha for alleged coup plotting in 1995, but General Ya'ardua did not survive the

Atiku Abubakar, the elected PDP governor of the north-eastern state of Adamawa and now his running mate, took on the behind-the-scenes leadership and did much to galvanise support for the general in the north. Within its ranks, the PDP harbours a diverse range of established regional personalities and different declogies.

But its manifesto, for what t's worth in Nigerian politics, is "centrist", advocating the guided deregulation of the economy together with improved funding for nealthcare and education. Along the way, it has

drawn in a strong contingent of retired generals, earning it a reputation among detractors as the establishment party destined to guard the vested interests

Until now, such allegations have failed to make an impression on its electoral advantage as the best financed and regionally representative party. PDP governors won 20 of the 36 states, while the party controls around 60 per cent of elected local councils.

Regional force seeks a national platform

Alliance for Democracy:

Since the transition to elected rule began last year, the Yoruba-dominated Alliance for Democracy (AD) has been a regional force in search of a national platform. First it joined with the

broader coalition, the PDP, only to pull out on the grounds that PDP leaders would not guarantee the presidential candidacy would "zoned" to the south.

The party then crossed the floor to join the APP, only to discover some of the most ardent promoters of the late dictator, Sani Abacha - even one or two involved in crushing Yoruba protest under his rule - were

sharing the platform. On its own in state and local government elections, it won all six south-western states where the Yoruba form a majority. It made little attempt to score elsewhere.

Some within the party argued that by simply going on to win their regions share in the house of representatives and senate. they would be a force to reckon with, pushing through a Yoruba agenda for greater regional autonomy and constitutional reform.

But a more pragmatic labby gained ground when the moderate, former finance minister, Olu Falae, won the presidential candidacy, and the executive, under party chairman, Ayo Adebanjo. renewed contact with the APP to form an electoral pact that gives Chief Falae an outside chance of winning the presidency.

The AD inherits a long tradition of leftist. Yoruba nationalist, politics, begun before independence by the late south-western premier, Chief Obaferni Awolowo and continued more recently under Afenifere, the Yoruba cultural association, and the National Democractic Coalition (Nadeco), the pro-democracy campaign

group.

Despite representing a narrower ethnic interest group than the other two parties, it still contains a collage of ideological bents While Chief Falae has tackled some of the more pressing economic issues such as the debt burden and privatisation during campaign interviews, tree education and healthcare have been prominent among election pledges by other party members.

Within the AD, there are also those who promote the idea of restructuring the army along regional fines, a move that would, if successful, curb its domination by the north, but could provoke a disastrous military backiash in the

Internal squabbles

prospects

Like all the parties formed

But indications over the past two weeks suggest it is not big enough to contain these. its national convention last week broke up in fist fights and threats of sabotage from aspirant heads of state who were denied the chance of presenting their case for seeking the presidency to

Thanks to the prominence and regional popularity of some of its northern members, APP governors won in nine of the 36 state The party's chances of



Higerians go to the polis on Seturday to elect a new government after 18 years of military rule-

improving on that have dimmed with recent rows Mahmud Waziri, the party's chairman and a former senator, has had to bypass wider opinions and force through an alliance with the Alliance for Democracy, its only realistic chance of forming a government.

A fusion of more than 30 political associations and politically ambitious business magnates, its founders said they hoped to create a party with a broad national spread and diversity of opinion. However, it has struggled to shake off the stigma attached to members who participated actively in the

programme. Many came from the five parties - derided by Yoruba chieftain, Bola ige as the "five fingers of the same leprous hand" - which

late Sani Abacha's transition

endorsed General Abacha's bid to succeed himself as The voter attraction of

powerful figures, such as Umaru Shinkafi, Chief Olu the APP/AD alliance, and the former head of the national security organisation in the civilian government of the eighties, have proved vital.

William Wallis



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All Peoples' Party:

under Nigeria's short transition programme, the APP's cohesion has been threatened by competing nterests and individual ambitions.

Transition timetable

June 8, 1998: General Sani Abacha dies. He is replaced the following day by General Abdulsalami Abuba July 20: General Abubaka announces new timetable for return to civilian rule. August 11: General Abubakar names a 14-member Independent Electoral Commission (INEC) to run August 25: INEC announces timetable and rules for

assembly and gubernatorial

September 5-19: Voter December 5: Local government elections contested by nine parties. Only three win sufficient votes to qualify for the next stage. January 9, 1999: State

elections. People's Democratic Party (PDP) wins 20 of 35 states spread between the north, the south and the east, followed by All Peoples' Party (APP) with nine tes in the north and centre and Atlance for Democracy (AD) with all six states in the SOUTH-West January 30: PDP wins Bayelsa state polls which

were delayed after a state of emergency. February 12: Deadline for nomination of presidential candidates, extended to February 15. February 20: National assembly elections". February 27: Presidential

May 29: Inauguration, * After this survey was printed.

